

EUROPEAN NEWS

Kohl faces revolt over tax cut package in Bundestag

BY DAVID MARSH IN BONN

A MODEST backbench revolt against the Bonn government's 1990 tax cuts package is expected when the measures go to the Bundestag (federal assembly) for final passage tomorrow...

cancel out the income tax reductions. A feeling in Chancellor Helmut Kohl's Christian Democratic Union about the aviation fuel move has added further to the unpopularity of the tax moves...

Mr Strauss has been an amateur pilot, has been trying for four years to bring in the tax exemption, which would give fuel for private aviation the same untaxed status as that for airlines and military flying.

Tax reforms trigger sales of W German family companies

BY DAVID GOODHART IN BONN

WEST GERMANY is seeing a wave of selling of businesses, triggered by tax reforms, which could hit the economy, industrialists say.

retirement of many of the entrepreneurs who built up businesses after the last war, many of whom do not have suitable heirs to hand over the business to.

Mr Strauss has been an amateur pilot, has been trying for four years to bring in the tax exemption, which would give fuel for private aviation the same untaxed status as that for airlines and military flying.

Bundesbank acts to rein back money supply

IT WAS A carefully prepared move, calculated to surprise and annoy no-one. Unlike the unseemly dispute of eight months ago, yesterday's raising of the key rate on West German securities repurchase agreements...

Andrew Fisher explains why West Germany was careful to flag the rate increase on securities repurchase agreements

of the monetary reform which helped to usher in its rapid post-war growth. In that period, Germany had one of the world's strongest currencies, with an inflation record better even than Switzerland's.

an international economist with interest not any reason to see our currency depreciate, said Mr Karl Otto Poehl, president of the Bundesbank, recently.

imbalance. "We have neither an interest nor any reason to see our currency depreciate," said Mr Karl Otto Poehl, president of the Bundesbank, recently.

As expected, the rate went up to 3.5 per cent from the 3.25 per cent at which it had stood since November. The move was designed to dampen nascent inflationary trends and help ease the growth in money supply, now well above target again.

Firstly, the economy is moving ahead much more smartly than expected a few months ago. Thus a tightening of rates is unlikely to dampen growth. The Bundesbank said in its latest monthly report that ever excluding the impact of milder weather on construction activity, growth was 0.6 per cent in the first quarter on the last quarter of 1987, equivalent to a "quite respectable" annual rate of 3 per cent.

Secondly, the D-mark has become a weaker currency, at least for the time being, an ironic development as German commemorates the 40th anniversary

of the monetary reform which helped to usher in its rapid post-war growth. In that period, Germany had one of the world's strongest currencies, with an inflation record better even than Switzerland's.

an international economist with interest not any reason to see our currency depreciate, said Mr Karl Otto Poehl, president of the Bundesbank, recently.

Hungary's new leader tells Leslie Colitt of his hopes for the future

Grosz plays down liberalisation talk

KAROLY GROSZ, who last month dramatically replaced the veteran communist Janos Kadar as Hungary's party leader, used to have a reputation as a conservative populist who "devoured" intellectuals.



Karoly Grosz: Some calls for political reform made out of "ignorance or irresponsibility"

where Mr Nagy and other executed victims were anonymously buried, was permitted by the authorities.

Moscow sets terms for Start treaty

SOVIET arms expert Viktor Karpov said yesterday that Moscow could not conclude a strategic arms treaty with Washington that did not include sea-launched cruise missiles.

The head of the Soviet Foreign Ministry's arms control and disarmament agency said the US side had tried to avoid the issue in arms negotiations.

He told Tass news agency he was surprised by remarks by US negotiator Max Kampelman that the Kremlin had changed its position in December to make an agreement on sea-launched missile verification a condition for a Start accord.

Mr Kampelman, who leads the US team at arms control talks in Geneva, said in Washington on Monday that the superpowers were unlikely to conclude a treaty this year if the Soviet Union insisted on sea-launched missiles be included.

EC agrees rules on professional qualifications

By David Thomas, Education Correspondent

THE European Community is expected to approve today a radical overhaul of procedures enabling professional people to work in other EC countries.

Ministers see this as the most important measure in higher education to be adopted as part of the EC's drive to create a common internal market by 1992.

The new arrangements involve mutual recognition of professional qualifications of degree or equivalent level between EC member states.

Ex-Bofors men on arms charges

By John Burton in Stockholm

FOUR former executives of the Swedish arms company Bofors, including two managing directors, are to be tried for alleged arms smuggling.

The announcement follows a four-year investigation into charges that Bofors illegally shipped arms and ammunition via third countries to nations on Sweden's weapons embargo list.

The four are Claes Erik Vilberg, Bofors' president until 1985; Martin Arabo, who succeeded him as president; overseas marketing director Hans Ekblom; and Lennart Polsson, head of Bofors' defence division.

They are accused of illegally delivering 300 anti-aircraft missiles to Bahrain and Dubai and 40m anti-aircraft ammunition to Oman.

The executives are expected to claim they had covert approval of officials of Sweden's arms export control agency.

Italian communists elect new leader

BY JOHN WYLES IN ROME

WESTERN Europe's largest Communist Party acquired a new leader yesterday in the burly moustachioed shape of Mr Achille Occhetto who, by an almost unanimous vote of its central committee, is now entrusted with the task of lifting the Italian Communist Party (PCI) out of the deepest political doldrums.

His was one of the only two votes cast against Mr Occhetto by the 286-member central committee - he objected, said Mr Colajanni, to the "superficiality" of Mr Occhetto's opening address on Monday with its emphasis on a party strategy based on "key words and symbolic choices."

But this has cramped the party's evident need for a thorough inquest, since it is far too reverent to blame its steady decline in popularity on the policies of a leader who is still flesh and blood.

For the first time in recent years Hungary did not have a trade deficit with the West, he said. The improvement in Hungary's vital hard currency trade was \$300m in the first five months of the year.

Some of its wider hotbeds are being rebuked for suggesting that Mr Enrico Berlinguer may have pursued a seriously flawed strategy. He died while in office four years ago.

He noted, however, that although Hungary had created advantageous conditions for direct Western investment only three British companies had established joint ventures in Hungary out of more than 50 currently operating.

Mr Occhetto is hoping to lead party out of the doldrums

He pointed out the contradiction between the poor structure of Eastern Europe's industrial exports and the excellent results it achieved in areas such as thermal nuclear research, laser research, molecular genetics and some other areas.

New chief dismisses debt rescheduling fear

HUNGARY'S new party leader, Mr Karoly Grosz, is confident his country can avoid rescheduling its growing Western debt.

Although Hungary was forced to borrow each year in order to service the debt, rescheduling would only undermine international confidence in the Hungarian economy, Mr Grosz noted.

target to decrease its balance of payments deficit this year to \$600m from \$850m last year. The International Monetary Fund only last month gave Hungary a \$300m loan.

Brussels to lift barriers to competition in public sector

BY DAVID BUCHAN IN BRUSSELS

THE European Commission is finalising its controversial plan to open to cross-border bidding contracts in four areas of public procurement - an energy, transport, telecommunications and water - that have been hitherto excluded from Community competition rules.

would apply to the energy sector and on what implications it might have for third countries.

publicly-owned utilities, but also to private oil companies whose operation in, say, the North Sea depends on government concessions.

Hungary's leader urges closer economic ties with West

BY LESLIE COLITT IN BUDAPEST

MR KAROLY GROSZ, Hungary's new party leader, told the FT Conference on Doing Business with Eastern Europe that the only way for Hungary to catch up with the most developed nations was gradually to tear down the walls separating Hungarian companies from the world economy.

He noted, however, that although Hungary had created advantageous conditions for direct Western investment only three British companies had established joint ventures in Hungary out of more than 50 currently operating.

rather than political discord. Comecon had to "act quickly" to achieve partial convertibility of the transferable rouble and later the convertibility of the national currencies of member countries.

Mr Grosz said some major steps were taken in this direction but much more remained to be done. Hungary had encouraged the inflow of foreign capital and had provided tax incentives for establishing joint ventures. A new corporate law was to be introduced next year which, among other things, would allow Hungarian enterprises to become international joint stock companies. It would also permit the "unimpeded co-operation" of Hungarian state, co-operative and domestic capital with foreign capital.

He noted, however, that although Hungary had created advantageous conditions for direct Western investment only three British companies had established joint ventures in Hungary out of more than 50 currently operating.

rather than political discord. Comecon had to "act quickly" to achieve partial convertibility of the transferable rouble and later the convertibility of the national currencies of member countries.

maintaining a two way flow of information between companies and the Government whereby tensions could be eased and points driven home before they turned into real conflicts.

Mr Polze said that after much experimenting the GDR's banking system consisted of a state bank and specialised commercial banks. But if banks were to play a bigger role in the efficiency drive of companies than money would have to play a more important role in the economy, Dr Polze emphasised.

FINANCIAL TIMES Published by the Financial Times Group Ltd, 10, Abchurch Lane, London EC4N 3DF. Telephone: 01-477 3121. Second class postage paid at New York, NY and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 57th Street, New York, NY 10022.

Handwritten signature or note at the bottom of the page.

EUROPEAN NEWS

West to increase aid pledges for India by 16%

BY PAUL BETTS IN PARIS

WESTERN donor countries yesterday agreed to increase aid commitments to India this year by 16 per cent to \$6.5bn from \$5.6bn last year. This was more than the World Bank's recommendation of at least \$5.8bn in new aid pledges for India this year.

The increase, agreed by the Indian Aid Consortium meeting under World Bank auspices in Paris, included a 17 per cent rise in concessional aid pledges totaling \$3.9bn this year compared with \$3.3bn last year.

Although India suffered its worst drought in a quarter century last year, the Indian Aid Consortium noted that the country had taken the action needed to avert even greater damage to the economy.

India's Gross Domestic Product is expected to grow by less than 2 per cent this year because of the

consequences of the drought. Mr S. Venkataraman, the Indian Finance Secretary, yesterday forecast economic growth of 7 per cent this year with a normal monsoon season.

The Western aid group noted that while prospects for the Indian economy looked encouraging it was, none the less, worried by a number of points. The main concerns included India's budget deficit and balance of payments situation; the slowing down of agricultural growth; the unfinished deregulation and liberalisation of the manufacturing sector; the need to do more in social sectors to alleviate poverty; preservation of the environment.

The World Bank secretariat in its report said India, in the longer run, needed to achieve at least a 5 per cent annual growth rate to keep pace with the living standards of a population that is still increasing by more than 2 per cent a year.

S African soldiers held in Botswana

BY JIM JONES IN JOHANNESBURG

BOTSWANAN police yesterday captured two South African commandos after a gun attack on six unarmed policemen to the south of the capital, Gaborone. The South African Defence Force neither confirmed nor denied the two were South African soldiers.

In another incident a bomb exploded in a residential suburb of Gaborone yesterday morning destroying a motor vehicle but causing no injuries.

The Botswana Government says the two men were captured at a road block when they fled from the scene of the attack on the policemen. Five other South Africans involved in the attack apparently escaped. Three of the policemen were injured.

The Botswana Government believes that the group was preparing to attack targets in the capital.

South African soldiers have frequently crossed the largely unpatrolled international boundary in military vehicles and helicopters to attack suspected ANG targets in Botswana. On Monday,

in a policy speech to parliament, President Botha said the ANG was preparing new attacks on South Africa. He added that 23 alleged ANG operatives had been captured in South Africa in recent weeks.

The Botswana authorities have not explicitly linked the captured South Africans with yesterday's explosion in Gaborone, however they blame South Africa for the bombing which they described as a terror attack on innocent civilians.

Namibia's diamond and uranium mines were again idle yesterday, the second day of a two-day stayaway called by the National Union of Namibian Workers. The territory's transitional government says 70 per cent of workers ignored the stayaway call while the union says support varied from 70 per cent to 100 per cent. The Rossing uranium mine, owned by RTZ, and De Beers' Consolidated Diamond Mines, suffered almost total absenteeism. The Tsumeb copper mine, on the other hand, was unaffected.

Zimbabwe cuts import allowance

ZIMBABWE has banned residents from using their annual holiday allowances to import cars and office equipment, Tony Hawkins writes from Harare.

There is little surprise at the move, since abuse of the holiday allowance had become so widespread. But it highlights the crisis management nature of the

foreign currency allocation system, and the need for fundamental reform.

In a big revision of a concession introduced a year ago, Mr Bernard Chidzero, the Finance Minister, also cut the value of imports that a returning resident could bring home to a maximum of Z\$900 (£280) a year from Z\$3,000.

Three-nation minesweeper force likely

By Andrew Gowers, Middle East Editor

BRITAIN, the Netherlands and Belgium are on the point of forming an integrated minesweeping force in the Gulf under British command.

It is hoped in Whitehall that the agreement, which would formalise the existing co-operation between the three countries' warships, will come into force on July 1, coinciding with the start of Britain's chairmanship of the Western European Union.

The force will consist of one Belgian, one Dutch and three British minesweepers, backed up by Britain's Armilla Patrol, which consists of three warships in the Gulf at any one time.

The move, which has been discussed within the WEU for some months, will help prevent an overlap of responsibilities between the three countries' warships and reduce their overall cost at a time when the threat from Iranian-led mines in the Gulf appears to have receded.

The agreement underlines the extent of quiet practical co-operation between European countries which have deployed warships in the region since last summer. The American, French and Italian fleets will be unaffected.

Israel immigrant plan opposed by US and Moscow

By Andrew Gowers

ISRAELI, yesterday faced united opposition from the two superpowers to its demand that Jews allowed out of the Soviet Union be forced to go to Israel rather than other countries.

On Sunday, the Israeli Cabinet said it would press the Soviet Union and Romania to ensure that emigrating Soviet Jews fly to Israel via Bucharest rather than to Vienna. Jews arriving in the Austrian capital are free to decide on their final destination, while those arriving in Bucharest are flown on directly to Israel.

However, at a news conference yesterday, the German Foreign Minister spokesman, said Moscow agreed with Washington that emigrating Jews should be free to choose their destination. His remarks followed a statement in similar vein this week by Ms Phyllis Oakley, a US State Department spokeswoman. "Our position is in line with that of Ms Oakley," said Mr Gerasimov. "She said that if we stand in favour of freedom of movement, we cannot dictate to people where they are to go."

Rangoon under curfew

BURMESE authorities imposed a dusk-to-dawn curfew to last for the next two months in Rangoon after six people were killed and dozens injured in riots in the heart of the capital yesterday, the state radio said, Reuters reports from Bangkok.

Five policemen were killed and 26 injured by crowds wielding sticks, swords and catapults, it said. One rioter was killed and several others hurt, the radio, monitored in Bangkok, said. It said rioters burned down two police stations in the city.

Western diplomats in Bangkok

said it appeared to be one of the worst eruptions of violence ever against strongman Ne Win's 26-year socialist government.

The riots followed a week of peaceful student protests demanding the release of students jailed during riots in Rangoon in March.

Burma announced the closure of several universities in Rangoon yesterday. Foreign diplomats said students refused government orders to disperse and in the morning had blocked main roads leading to Rangoon University's main campus.

Afghan resistance groups fight over spoils

BY CHRISTINA LAMB, IN SPIN BOLDAK, AFGHANISTAN

THE VARIOUS Afghan resistance groups have now become so preoccupied with dividing up the spoils as the Soviet occupation forces leave that they have started fighting each other rather than the army of President Najibullah's Soviet-backed Kabul regime.

Hostility between the fundamentalist forces of Mr Gulbuddin Hekmatyar, the extremist leader backed by Pakistan and the US, and less radical loyalist groups demanding the return of the former king, is now so fierce that there are effectively three sides to the war.

Nowhere is this more apparent than Spin Boldak, a vital border post on the road linking Kandahar, Afghanistan's second biggest city, to Quetta in Pakistan, from where supplies and communications are controlled.

Mr Hekmatyar's ambitions to take quick control of Jalalabad and Khost were thwarted by the refusal of prominent commanders like Abdul Haq to counte-

THE TASK of the Afghan resistance has been made more difficult by the appearance of a new bomb which the Soviets have been using in Kandahar, some of some of the bitterest fighting in the nine-year war, writes Christina Lamb.

The fuel-air explosives which the Afghans call a haidi bomb (fire bomb) is based on the principle of the internal combustion engine. It makes a

unique noise, sending out shock waves which can travel round corners, rendering conventional methods of cover useless.

Many of the Mujahadin believe it is napalm. Crusader Abdul Ahad describes its effects in Kandahar: "It sends out white rays which burst the eardrums and cause all the animals to die instantly."

The Soviet Union sent in Afghan reinforcements to Spin Boldak last week and with the covert support of the royalists, Mr Muslim was able to force the fundamentalists to retreat after three weeks of intense struggle, despite the assistance that the fundamentalists received from Pakistani forces in Chaman, openly flouting the Geneva accord.

The recapture of Kalat was a further blow to the fundamentalists, who having claimed credit for its capture now have to suffer the blame for its loss.

The royalists' first major politi-

cal step away from the fundamentalists was the holding of Afghanistan's first national jirga (meeting of tribal elders and commanders) inside the country since the war began. Five hundred delegates from 28 of the country's 32 provinces arrived at the small town of Darukhan Kaley, just across the border, by jeeps, motorcycles or camels, waving posters of the ex-king Zahir Shah.

Some had been travelling several weeks from as far off as Mazar-i-Sharif in the north, by jeeps, motorcycles or camels, waving posters of the ex-king Zahir Shah.

The jirga can continue for days but under Kandahar's baking desert sun it took only six hours of impassioned speech-making for a unanimous resolution to be passed.

The jirga demanded that Mr Diego Cordover, the UN mediator due in Pakistan next week, should bring back Zahir Shah within two to three months and that in the meantime, Gen Sardar should form a provisional government inside Afghanistan.

The situation, both politically and militarily, has reached a stalemate. One royalist commander in Kandahar said, "we may not win but we will do our utmost to ensure the fundamentalists do not either."

The beneficiary of such an inter-mediate struggle between the resistance factions is the Najibullah regime in Kabul.

former king and leader of the National United Tribes of Afghanistan, most of whose 11,200 commanders belong to moderate parties.

Jirgas can continue for days but under Kandahar's baking desert sun it took only six hours of impassioned speech-making for a unanimous resolution to be passed.

The jirga demanded that Mr Diego Cordover, the UN mediator due in Pakistan next week, should bring back Zahir Shah within two to three months and that in the meantime, Gen Sardar should form a provisional government inside Afghanistan.

The situation, both politically and militarily, has reached a stalemate. One royalist commander in Kandahar said, "we may not win but we will do our utmost to ensure the fundamentalists do not either."

The beneficiary of such an inter-mediate struggle between the resistance factions is the Najibullah regime in Kabul.

Unita claims advances

ANGOLA'S Unita rebels yesterday claimed that its guerrilla forces had captured a northern town in recent fighting and shot down an Angolan Air Force transport plane which it said was carrying troops to the southern war zone, AP reports from Lisbon.

Unita said that its units also captured surviving crew mem-

bers of another Angolan cargo plane it claimed to have downed last week. According to the statement, signed by Unita Chief of Staff Geo. Demostenes Amos Chilinguita, rebel forces overran the town of Maquela de Zombo in Uije province Saturday.

It said that 25 Angolan army regulars were killed in the 90-minute battle for the town.

Pretoria cautious on economy

BY JIM JONES IN JOHANNESBURG

SOUTH AFRICA'S Reserve Bank has taken a cautious view on the country's economic outlook. Dr Gerhard de Kock, the Reserve Bank's governor, welcomes the stronger economic upswing which has developed recently, but warns that a less accommodative monetary policy might be

needed to curb inflation.

The Reserve Bank says that strong growth in the economy's non-primary sectors in the last two quarters of 1987 continued into this year's first quarter, but growth in real GDP slipped from 5 per cent in 1987's final quarter

to 4 per cent in the first quarter of 1988.

Dr De Kock warns that South Africa cannot afford to run current account deficits while it remains largely excluded from foreign capital sources and is committed to scheduled repayments of its foreign debt.

N Korean debt plan jeopardised

By Stephen Fidler, Euromarkets Correspondent

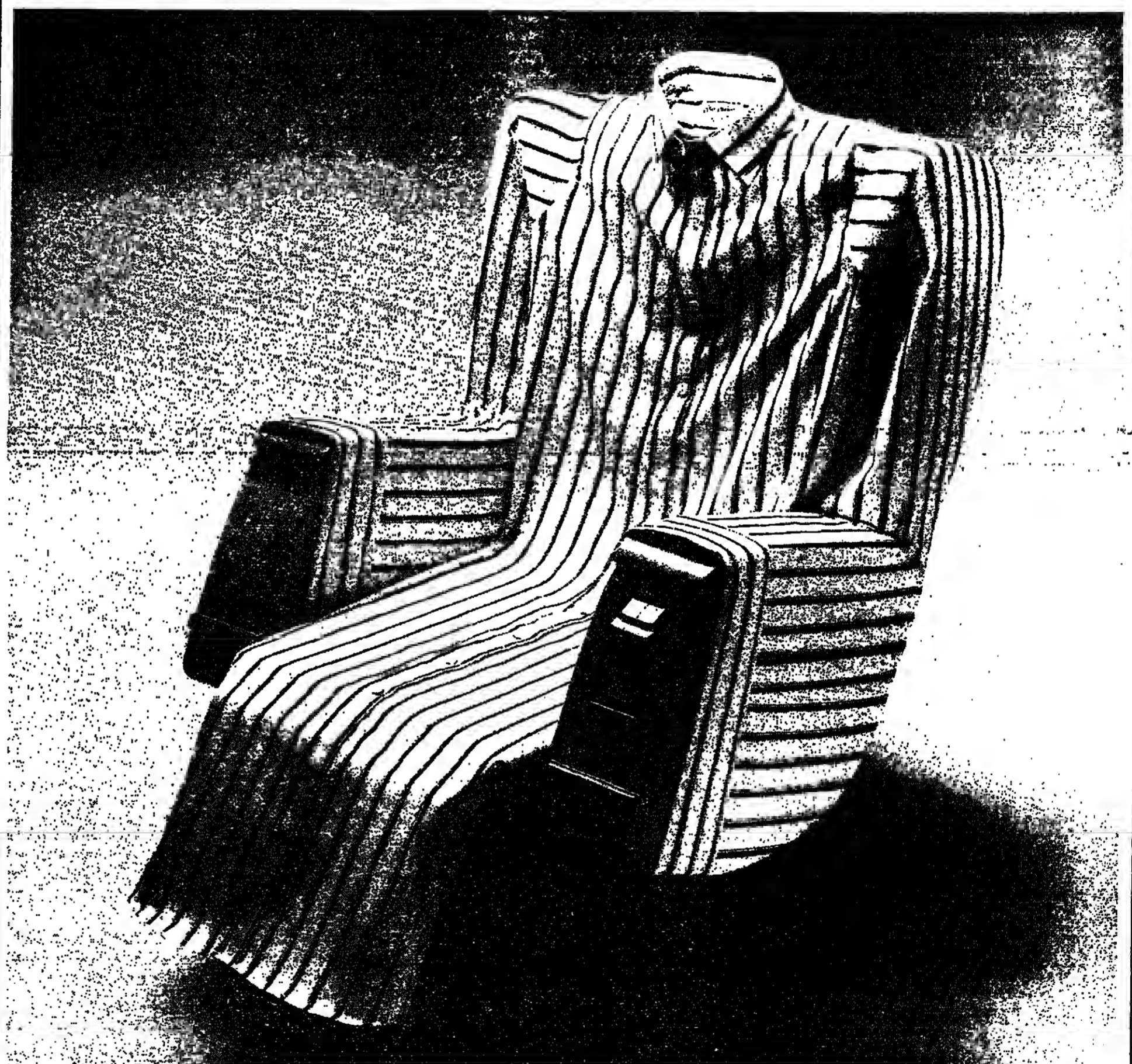
DISAGREEMENT among North Korea's leading creditor banks could jeopardise a proposed accord to restructure the country's foreign debt, North Korea's London-based debt negotiator said yesterday.

Mr Colin McAskill, an intermediary between the North Koreans and the creditor banks which are owed \$900m, said North Korea would consider pulling out of the agreement if a new proposal from one of its two leading creditor banks gains ground.

The Koreans negotiated a prospective deal with one of the two banks - Morgan Grenfell of the UK - which called for a crystallisation of western banks' debts at \$900m, the forgiveness of 70 per cent of this amount and payment of the remainder over three years at fixed interest rates.

However, the Australian and New Zealand Banking Corporation, the other lead bank, has proposed a further option, not negotiated with the North Koreans, to members of its bank syndicate. This would parallel the Morgan proposal but would call for a 10-year period after 1991 during which interest would be capitalised, after which payments would be recommenced.

This proposal has caused confusion among lending banks and threatens to jeopardise the negotiated deal, says Mr McAskill.



This summer, Club World seats come with pearl buttons and Jermyn Street tailoring.

British Airways are now offering free Jermyn Street shirts to Club World travellers. As you might expect from Club World, these are no ordinary shirts. They're generously cut from the best quality cotton poplin. In both men's and women's styles. The collar designs are unique. The buttons are all fashioned from real pearl. And each shirt is hand tailored from an exclusive pattern by leading Jermyn Street shirtmakers, Hilditch & Key.

All you need to do to qualify for one of these free shirts is fly Club World return from Heathrow anytime during July, August or September. It's about as simple as that. But to be certain you don't miss out on this offer you should complete the coupon and return it to us today. We'll send back full details of the offer together with a selection of cotton swatches to help you choose your shirt in advance.

Send to British Airways, Club World Promotion, FREEPOST, Birmingham B33 8BR.

Please indicate whether you have flown Club World before
 Yes No
 Name: _____
 Address: _____
 Postcode: _____

CLUB WORLD

BRITISH AIRWAYS
 The world's favourite airline.

Mitsubishi may set up European plant by 1992

BY CARLA RAPOPORT IN TOKYO AND KEVIN DONE IN LONDON

MITSUBISHI Motors, Japan's fifth largest car maker, is considering setting up a European motor vehicle production plant before the unification of European markets in 1992.

According to remarks made by Mr Toyoo Tate, Mitsubishi Motors president, in Vienna this week, the company is studying the feasibility of such a plant. Currently, only Nissan has a plant in Europe. Toyota, Japan's number one carmaker, is also considering a move into Europe if it can find a suitable joint venture partner.

Mitsubishi Motors yesterday said the company was studying the possibility of locating a European plant in Spain, West Germany or the UK. It is also considering whether to make the move independently and what kind of vehicle it should produce.

At the same time, we are going our independent way in Europe... Maybe in the future, if both parties can profit, we may link up with another company, a Mitsubishi executive said yesterday.

He stressed that the unification of European markets gave more impetus to the company's thinking about producing overseas.

European Community member states are still undecided on how best to deal with the thorny issue of Japanese car imports. Several countries, including France, Italy, Spain and the UK, have more or less official quotas but these could be abolished in the move towards a single European market.

European car makers are lobbying for a prolonged period of protection after 1992, with a limit of around 10 per cent on Japanese car imports to the Community. If they succeed it would severely limit Japanese car makers' further growth in Europe, forcing them to build local manufacturing operations.

The first such move has already been made by Nissan which will be producing up to 200,000 cars a year in north-east England by 1992 with the aim of achieving 80 per cent local content.

In 1986, MMC was Japan's fifth largest car exporter, behind Toyota, Nissan, Mazda, and Honda. It has links with Chrysler of the US, Daimler-Benz of West Germany, Hyundai of South Korea and Proton of Malaysia.

Mitsubishi Motors is already well advanced in its strategy for establishing a web of relationships around the world.

Chrysler of the US and its making its initial foray into local production in the US in a 50-50 joint venture with Chrysler named Diamond-Star Motors, which is

scheduled to start production in December. The US plant will have a capacity for producing 240,000 cars a year.

Chrysler has hitherto taken the majority of Mitsubishi's exports to the US as well as an increasing volume of engines.

MMC, along with Mitsubishi Heavy Industries, its major shareholder, also have a 15 per cent stake in Hyundai Motors in South Korea, which assembles some Mitsubishi models for re-export to Japan and also supplies some Hyundai cars to MMC in the US.

MMC last year sold around 150,000 cars in West Europe of a total production of some 596,000 cars in Japan.

Hitherto its main proposed manufacturing link in West Europe has been with Daimler-Benz of West Germany. Last September the two companies said they were in the final stages of negotiating an agreement for the joint production and distribution of commercial vehicles in Europe.

Mitsubishi said that there was a possibility that its Delica/L300 van could be produced at Daimler-Benz's Spanish commercial vehicles plants in Barcelona or Victoria, and that the two companies would collaborate on the development of future light commercial vehicles.

OUTPUT NOW EXPECTED TO RISE THIS YEAR

Foreign orders boost W German engineering

BY ANDREW FISHER IN FRANKFURT

A SHARP rise in foreign orders has led to a marked turnaround in the fortunes of West Germany's mechanical engineering industry this year, with output now expected to rise this year instead of declining.

The industry was helped by a surge in demand for machinery within Europe and the absence of further D-mark revaluation.

New overseas business increased by as much as 21 per cent in real terms in the first four months of 1988 compared to the same period last year, while domestic orders were only 2 per cent higher. Total orders were up by a real 12 per cent, allowing for price rises of some 2 per cent.

"We were surprised to see just how strong foreign business was," said Mr Herbert Kriegaum, head of research at the West German mechanical engineering industry association which produced the figures.

Demand from Western Europe was very strong, especially from France, the UK, Italy, Spain and Portugal. However, the association said it was worried about the drop in orders from the Soviet Union due to lack of foreign exchange and uncertainties connected with economic reforms.

Because of the improved foreign order inflow, the VDMA has

upgraded its production forecast for the industry, which is Germany's largest employer, with 1.1m workers. It now expects a real rise of 2 per cent in output this year after saying in March that a 2 per cent decline was likely, as in 1987.

Apart from the surge in business from EC countries, orders from the US and China had also stabilised after sharp falls last year. Some 60 per cent of total output is exported.

Describing the rise in foreign orders as "almost amazing," Mr Kriegaum said the VDMA now expected these to stabilise rather than rise further. Sectors work-

ing at over 90 per cent of capacity included printing, textile, food, rubber and plastic, and iron- and steelmaking machinery, as well as machine tools.

He said the jump in European machinery demand reflected both the fact that investment had been too low in past years and the rapid pace of technological development, in which German machinery manufacturers were to the fore. The trend in the D-mark, down against the dollar and flat against European currencies, had also helped exporters.

But the VDMA expressed concern at the state of business in the Soviet Union, where machinery deliveries from Germany had halved in four years.

As well as the shortage of foreign exchange, uncertainties associated with economic reform were also having an effect. So, too, was the Soviet desire for more co-operation and licence deals rather than straight purchases. This delayed important and much-needed investments, the association said.

The upturn in business, with orders providing enough work for at least six months, has enabled companies to cut the number of workers on short time from 37,000 in February to 21,000 in May.

Iata traffic up 13% in first quarter as revenue falls

BY MICHAEL DONNE IN GENEVA

INTERNATIONAL traffic carried by the 171 member airlines of the International Air Transport Association increased in the first three months of this year by a "healthy" 13 per cent to 41.5m passengers.

Dr Gunter Eser, director general of the world airlines' organisation, said yesterday: "Consumer confidence and business demand remain very strong. The only concern we have is that revenue yields are falling to the extent that the

traffic growth is not being reflected in comparable profit increases for the industry as a whole."

Iata believes traffic growth for the whole of 1988 could be as high as 10 per cent, although in the longer term it will fall back to an annual growth rate of between 5.5 and 6 per cent.

Preliminary indications are that the net profit for Iata airlines in 1988 will be about \$500m (\$450m) after interest payments, about the same as

in 1987.

A significant factor is the current stability in fuel prices, because aviation fuel now accounts for over 15 per cent of total airline international operating costs.

Iata has been lobbying fuel companies, and between last September and May it has achieved reductions in fuel bills equivalent to \$60m a year.

He made clear that the Iata was deeply concerned at the ability of the air traffic control

system to cope with the anticipated doubling in the number of aircraft movements by the end of the century.

Describing airport and air traffic congestion as the biggest problem facing the air transport system, Dr Eser said European air transport especially was in danger of missing the chances offered by liberalisation and deregulation.

The situation at airports in Europe would be studied by Iata this year.

Dr Eser said: "Some relief

can be gained from the relaxation of night curfews and increased operations during the night by the quieter types of airliners. Much progress has already been made in the alleviation of airport noise due to the bans imposed on non-noise certified aircraft."

While he stressed that there was no instant and spectacular solution to the air traffic control and airport capacity crisis, he said much could still be achieved through "incremental improvements".

US supports Chile in EC apple protest

BY WILLIAM DULLFORCE IN GENEVA

THE US yesterday backed Chile in its row with the European Community over the licensing system Brussels has imposed on imports of dessert apples.

The EC had introduced a new trade distorting measure which was inconsistent with its "standstill" commitment, the US said.

When launching Gatt's trade-liberalising Uruguay Round in 1986 trade ministers pledged not to introduce new protective measures during negotiations.

Brussels' quota system not only affected US apple exports to the EC, it was likely to result in the diversion of exports from third countries to the US market, where prices were at distress levels because of over-production, the US complained.

Chile charged that, when introducing a quota system for all suppliers of apples in the southern hemisphere, the EC had effectively maintained a suspension on imports from Chile. The EC pointed out the matter was

being investigated by a Gatt disputes panel.

The two complaints against the EC's new apples regime were among nine "notifications" tabled yesterday with the Uruguay Round's surveillance body, which monitors compliance with the standstill undertaking.

Canada was the target of two complaints by the US, one against its new subsidies to domestic producers of white peas beans, the other against the addition of items to the list of dairy products on which Canada maintains import controls.

The US also targeted a Swiss government price support programme for the domestic production of soybeans. The new subsidy, under which the Government undertakes to pay about 750 per cent above the world price for soybeans cultivated on 2,000 hectares, would damage US exports and was inconsistent with a standstill commitment, the US said.

Cairo move on export insurance

By Tony Walker in Cairo

EGYPT IS establishing an export insurance company with a paid up capital of \$2.4m and access to a further \$250m at a low rate of interest from the National Investment Bank.

The Export Guarantee Company of Egypt will be legally separate, but will operate under the auspices of the Export Development Bank of Egypt, which will have a 55 per cent shareholding.

Other shareholders include the National Investment Bank with 15 per cent, and three large public sector insurance companies, Misr, el Shark and National, with 10 per cent each.

Dr Hassan Behlawi, chairman of EDEB, who will oversee the new export insurance company, said it was expected to begin operations this year.

Egypt's non-oil exports registered a 14 per cent increase in 1986-87 and are expected to grow by about 30 per cent this year.

Egyptian textiles and agricultural products have become more competitive because of a 50 per cent depreciation last year in the value of the local currency.

Japanese premiums set to jump

By Peter Montagnon in Tokyo

THE Export-Import Insurance Division of Japan's Ministry of International Trade and Industry is planning a steep increase in export insurance premiums this autumn to help cover a deficit in its operations. The increase will be the first since 1984.

Like other official export credit insurance agencies, EID has faced increasing claim payments as a result of the developing-country debt problem.

The size of the premium increase is still being discussed with exporters, but it could be as much as 40 per cent, Japanese businessmen believe.

Unofficial estimates for the 1987 fiscal year ending in March suggest that EID suffered a deficit of around ¥44bn (€195m) following payment of claims totalling nearly ¥110bn.

The premium increase has to be pitched at a level that will not deter exporters from seeking cover. Premium income last year is estimated to have slipped by about ¥3bn to around ¥30bn and the department covers only a quarter of Japan's total exports.

Australia, New Zealand agree to scrap tariffs

AUSTRALIA and New Zealand agreed yesterday to eliminate trade barriers between the two countries by July 1990, AP-DJ reports from Christchurch.

Trade in goods and services will be free from that time under a speeded up and extended closer economic relations agreement, Australian Trade Negotiations Minister Michael Duffy and New Zealand Overseas Trade Minister Mike Moore said after two days of talks.

Free trade in goods was brought forward from an originally proposed 1995.

The inclusion of services in the agreement is an addition to earlier plans.

The ministers said they had also agreed on increased harmonisation of business laws, customs, technical barriers to trade and maritime administration.

Their agreement is scheduled to be signed in August by Australian Prime Minister Bob Hawke and New Zealand Prime Minister David Lange.

Mr Hawke and Mr Lange late last year proposed accelerating free trade between Australia and New Zealand. Since then, officials from the two countries have been preparing for the new accord.

MR DAVID LANGE, New Zealand's prime minister, yesterday stressed the need for the government to gather revenue to keep its budget deficit manageable, AP-DJ reports from Wellington.

But he would not say whether his Government was considering an increase in its broad-based 10 per cent indirect tax, the goods and services tax.

This contrasts with his readiness three weeks ago to tell journalists he was "almost certain" a proposal to raise the tax was not on the agenda.



What Tchaikovsky did for the nutcracker we're doing for the office.

In the same way that different sections of an orchestra play different melodies as part of a perfectly orchestrated whole, so each company department can now have individual information systems that are at one with corporate strategy and objectives.

At ICL, we call this concept The Orchestrated Office.

ICL's office and departmental systems are designed to deliver true competitive advantage to each and every department in your organisation.

Specialist applications and sophisticated office functions are combined to provide a level of information that will enhance the quality of service you can give to your customers.

To hear more about a whole new way to conduct your business, call Patricia Leigh on 01-785 2060 or complete the coupon and send it to ICL Infopoint, Bridge House North, Putney Bridge, Fulham, SW6 3JX.

It could be the start of a truly great performance.

To ICL: I'd like to hear more about the Orchestrated Office. Please send me a brochure.

Name _____ Address _____

Position _____

Company _____ Postcode _____

Business Tel. No. _____

ICL

A MEMBER OF THE STC PLC GROUP

WORLD TRADE NEWS

Arab airlines push plan to pool aircraft leasing and purchase

BY ROBIN ALLEN IN DUBAI

SEVERAL ARAB airlines are promoting the idea of pooling resources to buy or lease aircraft over the next seven years.

The suggestion was voiced by Mr Ahmed Mishari, the chairman of Kuwait Airways. In an interview with Associated Press in Kuwait, Mr Mishari referred to a "tentative agreement" to form a multi-billion consortium, to be called the Arab Aviation Finance Company (AAFC), to finance the purchase of up to 220 new airliners on behalf of Arab air carriers over the next seven years.

This purchase would cost about \$10bn-20 of the new aircraft would be needed to meet growth plans while 170 would replace ageing aircraft.

The first step towards reaching such an agreement would be the appointment, possibly by the end of this month, of a consultant to make a feasibility study on the proposed consortium and its aims.

The idea, according to Mr Ali Ghandour, chairman and chief executive of Royal Jordanian Airlines, is being promoted mainly by his own airline, as well as Gulf Air and Kuwait Airways. The study would need to examine how many of the 21 members of the Arab Air Carriers Organisation (AACAO) are interested in

joining, the depth of collaboration and whether the consortium will get the backing of Arab financial institutions.

Gulf bankers and airline officials have reacted cautiously to Mr Mishari's statement, in which he is reported to have said that 14 Arab air carriers and five financial institutions would be involved.

Mr Mishari indicated a steering committee had been set up comprising the board chairmen of the national airlines of Kuwait, Jordan and Morocco, Mr Adli al-Dajani, the Secretary General of the AACAO, and five Arab banks. These latter were thought to be Arab Banking Corporation, Paris-based Banque Arabe & Internationale d'Investissement (BAII), Gulf International Bank, Gulf Investment Corporation and National Bank of Kuwait (NBK).

However, NBK is understood not to be on the steering committee and not to have given any undertaking at this stage until it sees the outcome of the feasibility study. This is unlikely to be completed before next year.

Mr al-Dajani has already said AACAO members had agreed "in principle" to the establishment of a leasing, rather than a purchasing, company.

K K Sharma in New Delhi on an industry set to provide one third of foreign exchange earnings by 1992

India fashions an export boom from backstreet tailors

"IT'S THE MADDEST, craziest business in the world", said Ms Rani Handa, owner of Gevatri Exports, as she perspired in New Delhi's torrid summer heat. She wearily watched illiterate tailors put finishing touches to what she calls "straight line" women's dresses that are now the rage in western countries.

Ms Rani's makeshift factory is in a narrow lane of the congested Hamayunpur village in the heart of south New Delhi. There are a dozen small rooms in two floors of a flat in which tailors and semi-skilled workers operate antiquated foot-pedal sewing machines and clutch huge scissors to cut various pieces of the printed cotton dresses Ms Rani exports to Australia.

Mr Prem Kumar Pangasa, owner of Pongasa Exports and one of India's largest garment exporters, on the other hand, runs a professional and organised factory with modern cutting and stitching machines at Sahibad, about 20 miles from Delhi.

But he spoke nostalgically of the times 17 years ago when he bought obsolete sewing machines on hire purchase and employed unskilled tailors to make the trousers he first exported. "This business needs a personal touch to make it a success", said Mr Pangasa, reminiscing.

He is among the few businessmen in the rapidly-growing Indian garments industry who have modernised his factory. Of



the 8,000 manufacturer-exporters who have huffed up the industry from a turnover of just 140m rupees (\$9.5m) 18 years ago to an anticipated 25m rupees this year, nearly 80 per cent of them are in cottage industries of the kind that Ms Rani Handa runs.

The variety of their products is almost endless - t-shirts, trousers, rompers, underwear, overalls, ski suits or just about any garment needed in the west.

Most exporters make profits despite the industry's seasonal swings and gambles. They must add to these the bureaucratic

hurdles of nailing a large enough quota for exports, dealing with sophisticated fashion buyers from abroad, acquiring scarce fabrics and arranging funds to finance a business that could easily end in disaster.

Yet it is this kind of small operation, usually involving farming out sub-contracts to "fabricators" and tailors working out of their homes, that is the secret of the industry's success.

"India has the fastest turnaround in the world", said Mr Dileep Chadha, a buyer repre-

senting Beebe's Creations of the US. "We discuss a sample with an exporter and within 48 days he is ready to make a shipment to any part of the world. He accepts large or small orders and he delivers on time." This is simply not possible for the computerised big-time operators in centres such as Hong Kong, Taiwan and South Korea which dominate the world garments trade: they need months of advance planning.

India is surging ahead in the trade so rapidly that the Government has found, to its surprise, that ready-made garments have

become the fastest-growing item in the country's export basket.

The potential is so enormous that the Government has placed before the industry the challenging target of achieving foreign exchange earnings worth 50bn rupees in the next four years, or about a third of the country's exports.

There are several reasons for the boom. As well as having indigenous creative skills, India's advantages include the astonishing variety of cotton fabrics readily available. "There's a cotton look all over the world. People want the genuine article, not the synthetics their own industries offer," said Ms Rani.

"As long as India can keep coming up with new fabrics and colours, nobody can beat us," pointed out Mr Preminder Singh, a Sikh who runs a profitable linen and garments factory bordering Delhi.

But it is cheap labour which gives India its competitive edge. Mr Mohanjit Singh of Delfin Exports said: "We can make garments so cheaply that foreign buyers come to us. We don't have to go to them. Their mark-up is four to five times on their bargains, giving them a huge profit."

Because of India's cheap labour, it is possible to make garments with detailed work and intricate patterns without adding significantly to prices.

As a consequence, the garments export boom continues.

Total sales abroad were worth 21.2bn rupees in 1987-88, an increase of 41 per cent over the previous year in value terms and 21 per cent in volume, maintaining a trend that started three years ago.

Faster growth is held up by trade restrictions imposed on India by the US and the European Community through the allocation of low quotas to protect their own textile industries.

"Our biggest problem is quotas," said a commerce ministry official. "Without them, we could double our exports in a short time." Because of the quotas on what are known as "sensitive items", manufacturers and exporters are concentrating on increasing exports of non-quota items like belts, scarves, uniforms, overalls and the like and much of the garment export boom is in such mundane products.

Many believe there is little future in the fashion trade because of the quotas and so India should concentrate on these since these are equally lucrative.

Officials recognise this and are encouraging manufacturers to find new directions, including breaking into synthetics to make blended yarn garments. One senior official said: "We have cashed in on the demand for pure fabrics like cotton but this may be a passing phase. We must be where the rest of the world is."

For First Class business or First Class pleasure.



 Lufthansa

Ericsson in Taiwan mobile phone deal

BY BOB KING IN TAIPEI

ERICSSON Radio of Sweden has been awarded a contract worth \$17m by Taiwan for the infrastructure for a cellular mobile phone system.

The deal will almost certainly lead to further contracts worth as much as \$120m as the system is expanded.

The initial contract was won against fierce competition from AT&T and Motorola of the US, and Northern Telecom of Canada. An exchange will be installed in Taipei, Taichung, and Kaohsiung, and 48 base stations in those three cities and along the north-south Sun Yat Sen Freeway.

The system will at first have a capacity of 20,000 subscribers, 10,000 in Taipei and 5,000 each in Taichung and Kaohsiung. There are plans to expand the capacity so that Taiwan's entire coastal plain will receive the service.

The Ericsson contract underlines the Taiwan Government's commitment to give European suppliers access to at least part of the country's telecommunications programme, due for completion early in the next century at a basic cost of \$12bn.

Taiwan's policy is to buy digital-switching equipment - the major nodes of the projected system - only from companies that manufacture locally, namely AT&T, NTT, and GTE.

Now that GCE of France and Siemens of West Germany have acquired the operations of the last two companies, Europe is in the running for exchanges. European suppliers can bid on related parts of the system, estimated to be worth at least as much as the \$12bn outlay for the exchanges.

Ericsson operates a joint-venture engineering and manufacturing facility in Taiwan that produces the mobile phones for export. Taiwan plans to allow subscribers to purchase mobile units from any supplier that meets acceptable standards.

Sara Webb, Stockholm correspondent, writes: Ericsson has won orders totalling A\$126m (\$100.5m) from Telecom Australia, the Australian PTT, for its AXE equipment.

This includes an A\$100m order for AXE digital equipment which will be used for new local, transit and trunk exchanges and for extending existing exchanges.

Ericsson has also won an A\$24m contract to supply radio base station equipment used in the cellular mobile telephone network.

Taipei set to bolster small business links with Peking

BY OUR TAIPEI CORRESPONDENT

TRADE with China will be easier for Taiwanese businessmen if the government formally approves a Trade Board proposal to further ease restrictions on indirect trade and the establishment of branch offices abroad.

The proposal recommends easing requirements on companies wishing to set up overseas affiliates and to allow branches to conduct trade with China - as long as the companies' names are different from those of their head offices in Taiwan.

Current regulations prohibit companies whose annual volume of imports or exports is less than \$1m from setting up branches overseas, which make it difficult for many small and medium-size businesses and traders to arrange indirect deals with China without going through a middleman.

An affiliate registered in Hong Kong whose name does not resemble that of its Taiwanese parent would, however, likely be able to trade directly with China and still maintain the facade of indirect links with Taiwan.

While the Government continues to caution businessmen on the perils of over-reliance on trade with the mainland, the volume of that trade continues to grow, with China supplying raw materials, fishery and agricultural products, and herbal medicines, and Taiwan shipping finished goods and textiles.

Government trade figures show that Taiwan exported more than \$2bn worth of goods to Hong Kong up to the end of May this year. If estimates are correct that 70 per cent of these exports are bound for China, then the mainland represents Taiwan's third-largest export market.

PORTABLE AND PERMANENT AIR CONDITIONERS FOR SALE OR HIRE FROM 23 REGIONAL CENTRES

LONDON	01-903 0081
	01-483 2700
BIRMINGHAM	01-253 5051
NEWCASTLE	091-283 8088
NOTTINGHAM	294871
MANCHESTER	061-334 9737
GLASGOW	041-894 2241

HEAD OFFICE: WOLVERHAMPTON 681111

ANDREWS & SAVOY

BAUR EN VILLE ZÜRICH

Am Paradeplatz
CH 8022 Zürich

Tel 01-211 5360
Th 812 845 546
Fax 01 221 1467

UK NEWS

MPs attack 'poor record' on defence procurement

BY DAVID WHITE, DEFENCE CORRESPONDENT

BRITAIN should consider pulling out of a four-nation European helicopter project and buying from the US instead, the House of Commons Defence Committee says in its latest report on defence procurement.

The report also recommends that the armed forces should not shy away from buying West German or US rather than British tanks if the price and performance are better. It criticises the Ministry of Defence's approach to assessing risks and expresses alarm over its capacity to monitor the reliability of the equipment it buys.

The cross-party committee says the army's requirement for a new light attack helicopter could be met by buying the McDonnell Douglas AH6 Apache rather than by proceeding with a programme based on Italy's Agusta A-129, in which the Netherlands and Spain are also involved. Westland, the UK helicopter maker and partner in the four-nation industry consortium alongside Agusta, Pukker and the Spanish company CASA, would be able to obtain "substantial" work under a US deal, it says.

The helicopter is needed to replace Westland's Lynx, mainly in an anti-tank role. France and West Germany have been working on a similar project, the PAH-2.

"We are surprised that there should be a need for yet another substantial development programme and the cost this would entail," the report says. The army's requirement "should be satisfied by a programme that has only a small development content." Among the alternatives, the Apache is "an obvious choice," it says.

The committee also says it would expect the Ministry to be prepared to look overseas for replacements for the remaining 500 Chieftain tanks if either the US Abrams M1A1, made by General Dynamics, or the West German Leopard 2, made by Krauss-Maffel, shows clear advantages in price, availability and performance over the improved Challenger being proposed by the British manufacturer, Vickers.

This is despite the case to be made for safeguarding the UK's tank manufacturing capability and the associated jobs, it says. Vickers employs 800 people at its newly rebuilt Leeds factory, where the current Challenger I main battle tank is made.

The contract, reckoned to be worth about £1bn, is expected to be decided in the autumn.

The report calls for "a more disciplined approach" to risk assessment and more ministry funds for feasibility studies, project definition and technology demonstrator programmes. It cites deficiencies in the evaluation of risk in several projects: the air-launched anti-radiation missile (Alarm) chosen for the Tornado fighter, which it says is now some £260m over budget and several years behind schedule; the army's battlefield artillery target engagement system (BATES), which has slipped by more than two years; and the CACS 4 automated command system for the navy's new Type 23 frigates, cancelled last year.

It also finds "extremely disturbing" the Ministry's response to shortcomings in the reliability and "maintainability" of equipment. These shortcomings were crucial to the cancellation of the Nimrod airborne early warning programme in 1986 and the subsequent collapse of the three-nation SP70 self-propelled Howitzer project, it says.

Lacking the information systems needed to define the extent of the problem, the ministry "is not at present prepared to give more than lip-service to the improvement of these qualities in defence equipment," it says.

GDP shows first quarter average rise of 4%

BY RALPH ATKINS

BRITISH ECONOMIC growth slowed slightly in the first quarter of 1988 but there is no clear evidence that the underlying strength of activity is flagging, the Central Statistical Office said yesterday.

The CSO estimates the average measure of Gross Domestic Product in the first three months of 1988 was 4.0 per cent higher than in the same period a year before. Compared with the last quarter of 1987, activity was 0.7 per cent higher. This was less than the average quarterly growth rate last year but CSO statisticians believe it is too small a fall to signify a trend change.

The figures highlight the extraordinary buoyancy of UK economic growth which has spilled over from last year. In the year to the fourth quarter of 1987 the economy grew by 4.4 per cent - the highest for any year since 1973.

However, they will heighten fears that the economy is growing too fast, running the risk of inflationary pressures and a worsening trade deficit.

In the first three months of 1988 growth was particularly strong in the construction industry, with output 4.8 per cent higher than the previous quarter. Output of service industries was 0.8 per cent higher but manufacturing output was flat and energy production fell.

Consumer expenditure in the first quarter was 1.3 per cent higher in real terms than the last quarter of 1987, with spending on consumer durables especially strong.

Investment spending continued to grow strongly: expenditure on gross domestic fixed capital formation rose by 3.6 per cent in the same period.

The average GDP estimate is based on three different measures of economic activity. Earlier estimates of the output measure, which is thought to be the best indicator of short term changes, have now been revised up to show a growth rate of 5.1 per cent in the year to the first quarter of 1988.

However, there is a growing divergence between the output measure and the income and expenditure measures. In the first quarter, the expenditure measure shows a growth rate of just 2.6 per cent.

Unit trusts remain sluggish in wake of stock market collapse

BY ERIC SHORT

THE UK unit trust industry remains in the doldrums as investors remain shy of the stock market related investments after last October's crash.

Figures issued yesterday by the Unit Trust Association showed a net disinvestment in units in May of £9.5m. Gross sales of units during the month amounted to just £48.9m - some £135m lower than sales in April and only two-fifths of unit sales in May of last year, when the investment boom was at its height.

The launch of 10 trusts during the month and the buying opportunities offered by the low stock markets in May failed to induce investors from the sidelines. Since the October crash, investors have been putting their

money back into the much lower risk environment of the building societies. The average inflow of savings into building societies since October has been well in excess of £1bn a month and the figures for May, due on Friday, are expected to show this buoyant trend continuing.

The high level of redemption of units continued in May, with unit holders cashing in £495.4m worth of units in the month - £70m more than in April - resulting in the small net disinvestment in the month.

There was a net disinvestment of £12.7m last November, immediately after the crash, but before that the industry seen no disinvestment for several years.

The number of unit holders fell by 56,000 during the month to

4.98m. Even so, there are still 1m more unit holders than there were 12 months ago.

Unit sales in the first five months of this year reached a satisfactory £2.38bn. This figure is around two-thirds that for the corresponding period last year and some £200m more than in 1986.

However, redemptions to date this year amount to £2.83bn and net investment in unit trusts over the period was only £542m - only one-quarter of net investment for the corresponding period last year.

Unit trust management groups are reporting a revival in unit sales so far this month in the wake of a recovery in stock market values.

COMMERZBANK (SWITZERLAND) LTD

Commerzbank (Switzerland) Ltd - your resourceful partner in Zurich and Geneva for expertise in all areas of private banking. Our broad range of services includes:

- Portfolio management
- Investment counselling
- Fiduciary transactions
- Trading in securities, foreign exchange, and precious metals

For further information, please contact:

Commerzbank (Switzerland) Ltd Head Office 7, Lintheschergasse CH-8023 Zurich 1, Switzerland Telephone: (41) 1-2197111 Telex: 814321 cbk ch Telefax: (41) 1-2197240 General Management: Horst Engel, Wolfgang Pertwitz	Commerzbank (Switzerland) Ltd Geneva Branch 86, Rue du Rhône CH-1211 Geneva 3, Switzerland Telephone: (41) 22-288640 Telex: 427010 cbkg ch Telefax: (41) 22-288863 Management: Jean-Pierre de Glutz
---	---

Martin Currie Unit Trusts Limited

Regional Sales Managers
London, South-West, Midlands, North
Basic Salary to £25,000
Substantial bonus + Benefits package



Martin Currie Limited is one of Scotland's largest independent investment management houses with an enviable reputation for strong investment performance. Funds under management currently exceed £2 billion. They manage four quoted investment trusts, charitable trusts and have diversified into UK and US pension funds. They act as investment advisers to all of the Scottish Unit Managers funds. Scottish Unit Managers Limited changed its name to Martin Currie Unit Trusts Limited on 13 June 1988.

Following the recent appointment of Alan Maitland as Managing Director, a national broker sales network is to be established whose activities will be dramatically enhanced by an extensive marketing campaign ensuring maximum public and intermediary awareness.

They seek to appoint Regional Sales Managers to promote their range of high-performing unit trusts to the intermediary market. You will be aged 25 to 45 with current exposure to investment advisers. Your knowledge of world stock markets may have been acquired within either a unit trust company or an investment-orientated life office. Credibility, presence and drive are prerequisites.

Our clients are determined to become a significant force in the unit trust market and applicants who join at this early stage of the company's development can look forward to high monetary rewards and rapid career progression.

For a strictly confidential discussion telephone or write to our advisers, quoting reference 1130.



55, 56 St. James's St. London SW1A 1JQ. Tel: 01-491 2811.

FINANCIAL · SEARCH · AND · SELECTION



Matheson Securities Limited
A Member of the Jardine Matheson Group

Associates/Private Client Executives

We would like to hear from high quality, commission earning Associates/Executives who may be unhappy or uncertain of their future in the current environment.

As part of a large International Group we are predominately Private Client Speciality Stockbrokers in an expansionary phase.

Having developed our own "in-house" computer system we can offer an extremely good back up service, specialising in nominee/discretionary managed accounts.

We can offer a flexible and competitive package to the right people. Please write to our Managing Director, J.E. Baily, or telephone 01-638 0991 to arrange a meeting in strict confidence.



HEAD OF SALES £80,000 + USUAL PAIRGE
Highly experienced Dealer with strong leadership qualities is sought to head U.S. Treasury Products Team for reputable name. A proven track record with a major house would be highly desirable. CS773

EQUITY SALES/RESEARCH £20,000 TO £75,000

We have a number of specific requirements from our clients for European and Far Eastern Equity Sales and Research Staff. Additionally we are looking for experienced U.K. Sales/Research Candidates. Salaries are negotiable. CS748

SWAPS UP TO £45,000 + USUAL PACKAGE

Prime American Bank currently expanding their Swaps Team at all levels. Dealers and Operational Staff with sound experience of Medium/Long Term Swap Engineering and Administration. CS758

FX DEALER £20,000 TO £35,000

A Leading British International Bank is looking for two additional Dealers in Spot and Forward (Major Currencies) to strengthen the existing team. Candidates should have a minimum of 18 months experience. CS759

COMPLIANCE £25,000 + CAR & BANK BENS.

Expanding European Bank requires a professional individual with a sound knowledge of the regulatory aspects of the Financial Services Act and an ability to get on well with people. A Legal or Accounting qualification would be useful but not a prerequisite. Experience of Internal Audit in a financial environment would also be useful. CS789

TREVOR JAMES CITY
62-64 Moorgate London EC2R 6EL
Tel: 01-920 9512

外国為替ディーラー

東京市場最大で最近再編成中の主要国際銀行が、現存チームを強化するため、日本語を話す経験ある外国為替ディーラーを求めています。日本に帰国を希望する日本人か、東京勤務を希望する日本国籍の人で、英語を話す、書くにも高度な技能を必要とします。

● 経験者
● 現存チームの強化
Mr. Stanley Edmunds, Managing Director,
The Roger Parker Organisation Ltd,
Bowl Court, 231 Shoreditch High St., London E1 6RU
Tel. 01-247 7632 Fax. 01-247 1411

THE ROGER PARKER ORGANISATION LTD
BOWL COURT, 231 SHOREDITCH HIGH STREET, LONDON E1 6RU

Ferrier Lullin & Cie

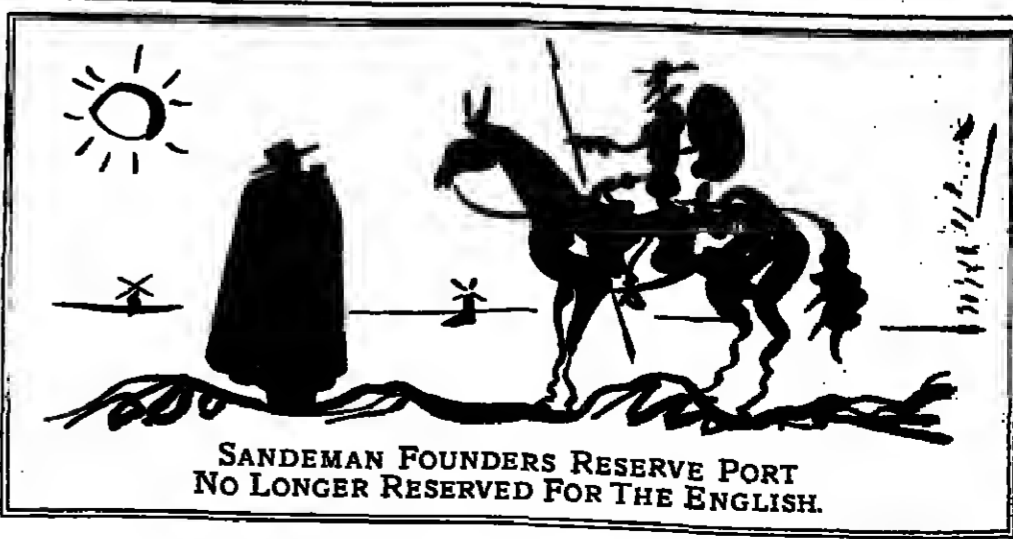
Ferrier Lullin & Cie SA
Bank established in 1795 - Geneva

Business operations expanded at a healthy rate over the last year. The confidence which our clients have in our ability to invest their funds profitably has enabled us to report satisfactory results, once again.

Key Data	1986	1987	% Change
Amounts in SFRm.			
Net Revenues	61.1	69.1	+13
Operating Income	30.3	33.0	+9
Net Income	14.3	16.0	+12
Dividends	5.4	6.0	+11
Total Assets	350.0	478.0	+37
Capital and Reserves	68.7	78.5	+14
Staff	227	249	+10

Geneva-Luxemburg-Bahamas
Grand Cayman-Hong Kong

15, rue Passet Case postale CH 1201 Geneva 11 Tel. 022 2052222 Telex 427186



SANDEMAN FOUNDERS RESERVE PORT
NO LONGER RESERVED FOR THE ENGLISH.

Insurers say last year 'was best of decade'

By Our Financial Staff

LAST YEAR was by far the best year that UK-based, general insurance companies have seen this decade, according to new figures from the Association of British Insurers, which represents 425 companies. In a year when ABI members saw their worldwide non-life premiums grow 4.3 per cent to £18.5bn, their net underwriting losses fell 25 per cent to £1,056bn.

At the same time, their investment income rose from £2,526m in 1982 to £2,625m last year. The figures, published yesterday at the ABI's annual press conference, showed that the industry comfortably weathered the impact of last October's hurricane, which produced UK claims expected ultimately to total more than £1bn.

As a percentage of premiums, worldwide underwriting losses were the lowest since 1980, said Mr Peter Dugdale, ABI chairman. The results also confirmed the prevalent view that 1987 was another boom year for the life assurance industry, witnessing 19.5 per cent growth in worldwide total premiums, to £25.6bn.

Senior figures at the ABI were reluctant to give their reaction to the publication last Friday of an Inland Revenue document proposing reforms of life company taxation.

Mr Brian Corby, chief executive of Prudential Corporation, the UK's biggest life insurer, said the ABI would be "fighting hard" to ensure that any tax changes introduced would not put life assurance at a disadvantage compared with other forms of investment.

With regard to 1982, when the European Community is due to liberalise cross-border insurance trade, Mr Dugdale said it would not represent a watershed requiring fundamental changes, because British insurers had "always had an international outlook."

Report says new laws could harm race relations

BY ALAN PRICE

ETHNIC MINORITIES in Britain continue to experience racial discrimination on a scale "insupportable in any civilised society," the Commission for Racial Equality said yesterday. Its annual report says one cause for concern is the "apparent lack of consideration" given to the harm government legislation might have on race relations.

The Commission is worried about aspects of the Education Reform Bill, the Housing Bill, the Criminal Evidence Bill, the Immigration Bill, the Local Government Bill and the Local Government Finance Bill.

The report says: "We hope the Government will take serious account of our views and introduce appropriate safeguards."

The Commission is also urging the Government "as a matter of extreme urgency" to strengthen the Race Relations Act.

Evidence from a wide variety of sources, it says, shows that the level of racial discrimination continues to be deplorably high, widespread and persistent. "The need for legislation that works - and is seen to work - effectively and justly is now critical."

Mr Michael Day, former chief officer of the West Midlands probation service, who became chairman of the Commission this year, gave a warning yesterday that failure to pay urgent attention to racial disadvantage in education, employment and housing would again generate "the kind of stress and alienation that has erupted within our inner cities in recent years."

The report welcomes the Prime Minister's commitment to place the needs of Britain's inner cities high on the Government's agenda, but adds that wealth creation and environmental regeneration are by themselves no guarantee that conditions will improve for ethnic minorities.

"Social justice and specific policies to combat racial discrimination are decisive for the effectiveness of any strategy for the inner cities."

Specific aspects of draft legislation cause the Commission concern include:

- The Criminal Justice Bill. The proposed abolition of defendants' rights to challenge potential jurors in criminal trials might, it says, undermine the ability of black people to ensure that they face juries representative of a multicultural society.

- The Education Reform Bill. Extending parents' rights to choose their children's schools might result in racial segregation, while local authorities' equal opportunities policies would no longer apply in schools that opted out of the state system.

- The Housing Bill. Private housing agencies taking over council housing estates would not be bound by duties placed on local authorities to protect the victims of racial harassment.

- The Immigration Bill. According to the report, the bill would deprive those who settled in the UK before 1973 of their estab-



lished rights to family unity, while the police would become more involved in immigration matters.

The Commission says the replacement of domestic rates - the present, property-related system of local taxation - by the proposed flat rate community charge would have greatest impact in the inner cities, on households with three or more adults, and on low-income groups and the unemployed - all areas where ethnic minorities are disproportionately represented.

The report says the overall position of black people in the labour market is still far from satisfactory. "In general their unemployment rate is twice that of whites but in many inner city areas the rate is far higher. All the evidence suggests that racial discrimination is a major contributory factor to this situation."

In 1984 the Commission introduced a code of practice on equal opportunities in employment. It says that, in spite of good progress by some large organisations, research shows that most employers have still taken no action. Many of the equal opportunities policies which exist on paper have not been translated into action.

One of the Commission's recent investigations has been into the selection of black and white applicants for training in chartered accountancy. This showed that in 1986 white applicants were three times as likely to be successful as black ones, and in 1988 nearly four times, as shown in the chart.

The results of the research, says the Commission, constitute a "powerful argument for action by all who are involved in the graduate labour market."

The Commission has been trying for the past three years to persuade the Government to strengthen the Race Relations Act. Changes it is seeking include wider scope for formal investigations and powers to introduce ethnic monitoring in employment.

Annual Report, Commission for Racial Equality, Elliot House, 16-12 Arlington Street, London SW1E 6EZ.

French firm goes for lucrative side of death

BY PAUL BETTS IN PARIS AND FRONA THOMPSON IN LONDON

FRENCH UNDERTAKERS are seeking to arrange British funerals in an attempt to compensate for the declining French mortality rate and prepare for the single market of 1992.

Pompeu Funèbres Générales, the dominant French undertaking company, has invested FF450m (£22.5m) in the UK to acquire a 29 per cent stake in Kenyon Securities, the third largest quoted undertaking group in Britain.

PFG, which is 52 per cent controlled by Lyonnaise des Eaux, the private water distribution group, already owns interests in undertakers in Belgium, Switzerland and North Africa. It recently acquired a 35 per cent stake in a Singapore undertaking group called Singapore Casket in order

"to have an eye on the Far East" according to Mr Pierre Poinisignon, chairman of PFG.

Mr Poinisignon expects the 1992 single European market will lead to a big shake-up in the undertaking business. To pre-empt this, he decided to launch his offensive on foreign markets. "Before the foreigners come to France, we want to develop ourselves overseas," he says.

PFG intends to acquire stakes in other European countries, but it is on the UK that the company is pinning its more immediate hopes. The company organised about 250,000 of the 256,000 funerals in France last year.

In France, the outlook is gloomy for undertakers. The mortality rate has been declining by about 4 per cent a year. "Each 1

per cent drop in the mortality rate leads to a 10 per cent decline in our profit margins because of the heavy fixed costs of our business," says Mr Poinisignon.

In Britain, too, the death rate has not grown since the early 1980s and statisticians predict further decline. About 600,000 people died in the UK last year; a 5 per cent drop on the previous year.

However, Mr Hervé Racine, deputy managing director of PFG, says the UK market is attractive not only because there are more funerals than in France but because profit margins are higher. Another attraction is that cremations are far more common in Britain: 70 per cent of all funerals are cremations, whereas in France the figure is just 4 per cent, or 20,000 last year.

The French offensive comes at a time when there has been a concentration in the UK undertaking business. Small, private, family owned businesses carried out 62 per cent of last year's funerals, the Co-operative Wholesale Society about 25 per cent, and three funeral directors quoted on the Unlisted Securities Market the remainder - Hodgson Holdings with 6 per cent, Great Southern Group 4 per cent and Kenyon Securities 8 per cent.

All three of these groups have grown by being highly acquisitive, buying up family-run independent firms that are having to sell both because the younger generation is less keen to take over and also because it is becoming harder to make a single outlet business pay.

Hodgson now has 190 branches, Great Southern 126 and Kenyon 102. By virtue of their size, all the package services, such as garage and mortuary, can be centralised with significant cost savings, while still preserving a personal service.

Behind the scenes, French and US undertaking groups have been supporting their respective British allies seeking to absorb the small independents. PFG backed Kenyon in its successful takeover in February of the Hertfordshire-based Dottridge Brothers. A rival bid from Hodgson Holdings was understood to have had the possibility of backing the small independents. PFG backed Kenyon in its successful takeover in February of the Hertfordshire-based Dottridge Brothers. A rival bid from Hodgson Holdings was understood to have had the possibility of backing the small independents. PFG backed Kenyon in its successful takeover in February of the Hertfordshire-based Dottridge Brothers. A rival bid from Hodgson Holdings was understood to have had the possibility of backing the small independents.

Capel tops securities research league

BY CLIVE WOLMAN

JAMES CAPEL, the securities subsidiary of the Hong Kong and Shanghai Bank, has been ranked by UK institutional investors as the top securities firm for research for the ninth successive year.

The 18th annual survey of UK investment analysts carried out by Exel Financial and published yesterday, showed only two major changes in the rankings of securities firms since last year's survey.

Kleinwort Grieson moved up from tenth to sixth position whilst County Natwest Woodmac have moved up to fifth position. The two constituent firms, County Natwest and Wood Mackenzie, which merged earlier this year occupied eighth and seventh positions respectively. Their combined vote fell from 1571 to 1281 but the total number of votes cast rose by about one third.

Mr Keith Brown and his team at Morgan Stanley, the US investment bank, was voted top of the global banking sector, the Barclays deZoeete Wedd team top for chemicals, Phillips and Drew was top for motors, James Capel for oil and Warburg Securities for pharmaceuticals.

James Capel was the only firm whose research overall was rated as "very good."

More than 280 investment managers were asked to complete the survey, of which 98 responded, a 43 per cent rate, compared with only 82 per cent in 1987. The survey covered 63 market sectors, including 18 which related to overseas markets.

The 98 investment managers who responded were responsible for managing £326bn of funds and were drawn from insurance companies (34 per cent), pension funds, investment and unit trusts, investment banks and independent advisors.

A new section in the survey was the introduction of five industrial sectors in which analysts were rated on their global, not just UK, research.

Mr Keith Brown and his team at Morgan Stanley, the US investment bank, was voted top of the global banking sector, the Barclays deZoeete Wedd team top for chemicals, Phillips and Drew was top for motors, James Capel for oil and Warburg Securities for pharmaceuticals.

Barlow Clowes small investors meet in Manchester tomorrow

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

AT LEAST 800 people are expected to attend a meeting tomorrow in Manchester Town Hall, called by Alexander Tatham, the solicitor co-ordinating joint action to retrieve investors' money from the closed-down Barlow Clowes fund management companies.

Tatham has had four staff working full time on inquiries this week and so far more than 700 investors have consulted the firm. The figure is expected to be well into four figures by tonight, according to Mr Anthony Gold, a Tatham partner.

The indications are that the town hall will be full. Between one-third and one-half of those expressing an interest intend to be there, with most bringing at least one relative or adviser with them. The hall's capacity is 800 people. Some investors will be travelling several hundred kilometres for the meeting, which starts at 3 p.m.

Mr David Pine, the partner leading the case, said yesterday that he was also looking closely at the planned compensation fund to be set up by Fibra, the

Financial Intermediaries, Managers and Brokers Regulatory Association. This does not start up until August and is not expected to be available to Barlow Clowes clients seeking redress against their intermediaries.

The question Tatham is asking is whether any intermediaries who go out of business or are suspended because of the Barlow Clowes affair - but after the compensation fund's August launch date - will be covered by it in respect of proceedings against them.

Date set for hearing on IRA deaths

BY JOE GARCIA IN GIBRALTAR

THE GIBRALTAR coroner announced yesterday that a preliminary hearing would be held on July 4 into the shooting by British security forces of three IRA terrorists in March.

Mr Felix Pizzarello, the coroner, acceded to a request for a preliminary hearing from counsel acting for the British Ministry of Defence.

Government officials in London said that the hearing, which would be held in open court, would discuss procedural matters, including whether soldiers from the SAS or other security forces would be called to give evidence.

The hearing is also expected to set the date for the full inquest, which will probably be held in September. No jury will be called for the preliminary hearing and no evidence taken.

The inquest originally set for June 27, was postponed in May because an international arts festival was due to start on June 24.

The three terrorists, Danny McCann, Sean Savage and Maïred Farrell were shot in Gibraltar after joint intelligence by the Spanish and British indicated they were on an operation to bomb an army parade on the col-



AT ST JAMES COURT HOTEL, IT WILL TAKE THE WEIGHT OFF YOUR FEET WITHOUT WEIGHING HEAVILY ON YOUR BILL.

Rest assured that David Linley's marquetry marvel, reposing gracefully on our upper landing, won't sit awkwardly on your bottom line.

Because while we know that a business stay in London demands the finest of settings, we realise that a businessman's pocket is not fathomless. So we've tailored everything specifically to your needs.



From our elegant guest rooms and lavish apartment suites to our fully equipped Chambers Business Centre, complete with fax machines and fleet-footed secretaries. Not to mention our prestigious boardrooms for those important meetings.

From our intimate cocktail bar and two first class restaurants - French Provencal and Chinese Szechuan - to our private health club.

All this graced by a tranquil courtyard, its centrepiece a Victorian fountain in one of the finest 'Edwardian' hotels in Europe. All this among priceless objets d'art that on your bill are without price.

The best place to stay (next to Buckingham Palace).



For further details and information on corporate rates please call Robert Fisher Sales/Mktg Manager, ST JAMES COURT HOTEL & APARTMENTS, BUCKINGHAM GATE, LONDON SW1E 6AE TEL: 01-834 6655. TLX: 958075 TAJ JAM G. FAX: 01-630 7587.

TAJ INTERNATIONAL HOTELS

THE WAY YOU SEE EUROPE DEPENDS ON WHO YOU ARE.

From the outside, Europe can be seen simply as an emerging political entity (see fig. 1). But as most businessmen know, on the inside it's a vibrant economic



community packed with places generating a lot of business (see fig. 2). So if you fly for business we think you should fly with people who fly for the businessman: Air France. With 94 destinations in Europe alone we not only regularly go where everybody else does, but also to places nobody gives a second thought to, until they have to go there. In fact, we fly to more cities in Europe than any other airline. And if that isn't enough incentive for you to fly with us, fly with us for our service. You'll find that it also rates a few stars.

THE FINE ART OF FLYING AIR FRANCE

Handwritten Arabic signature or note at the bottom of the page.

OFFSHORE IN JERSEY



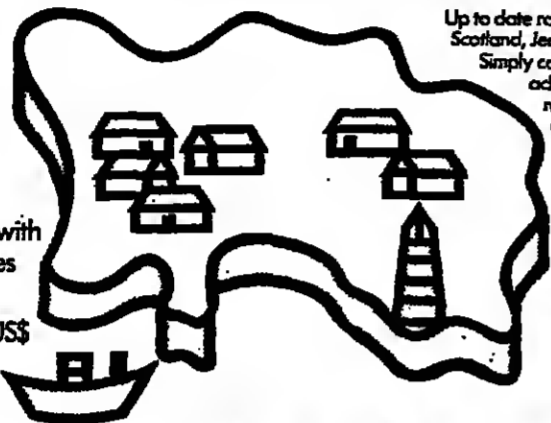
US DOLLARS OR STERLING MONEY MARKET CHEQUE ACCOUNTS

Are you looking for an offshore account based in Jersey offering—

- High Rates of Interest
- No notice of withdrawal
- A cheque book facility
- Interest paid gross (tax free)

A Money Market Cheque Account with the Bank of Scotland Group provides that and more...

- Deposits accepted in Sterling or US\$
- Minimum deposit is £2500 or US\$5000
- Interest is calculated daily and applied monthly
- Statements issued quarterly



US DOLLARS OR STERLING THE BEST OF BOTH WORLDS

Up to date rate of interest available by telephoning Bank of Scotland, Jersey 0534-39322.

Simply complete the coupon and enclose your cheque. An acknowledgement of your deposit will be sent by return and your cheque book will follow a few days later.

INTEREST PAID GROSS	
5.75%	5.93%
<small>*Applied Rate US\$</small>	<small>*Compound Annual Rate (CAR) Sterling</small>
7.50%	7.76%
<small>*Applied Rate Sterling</small>	<small>*Compound Annual Rate (CAR) Sterling</small>

*Interest Paid Gross—Applied Rate—Compound Annual Rate (CAR). (Interest rates may vary—rates quoted correct at time of going to press, subject to minimum balance being retained.)

Bank of Scotland was constituted in Edinburgh by Act of Scots Parliament in 1695. Bank of Scotland Proprietary Funds, first created on 28th February 1988 were £650.3 million. Bank of Scotland (Jersey) Ltd was incorporated in Jersey and is a wholly owned subsidiary of Bank of Scotland. The net assets of Bank of Scotland (Jersey) Ltd, as at 31st December 1987, were £12 million. Copies of the Annual Report and Accounts of Bank of Scotland and of its subsidiary Company, Bank of Scotland (Jersey) Ltd are available from Bank of Scotland, PO Box 586, 4 Don Road, St Helier, Jersey or from Bank of Scotland, Head Office, The Mound, Edinburgh EH1 1YZ.

Deposits made with offices of Bank of Scotland and subsidiary Companies in Jersey are not covered by the Deposit Protection Scheme under the Banking Act 1979.

To Bank of Scotland Money Market Accounts Centre, 4 Don Road, St Helier, Jersey.

I/We wish to open a Money Market Cheque Account. I/We are aged 20 or over (Please complete in BLOCK CAPITALS).

FULL NAME(S) _____

ADDRESS _____

SIGNATURE(S) _____ Date _____

For joint accounts all parties must sign the application but only one signature will be required on cheques.

I/We enclose my/our cheque for £ (minimum £2,500) made payable to Bank of Scotland.

I/We enclose my/our cheque for US\$ (minimum US\$5000) made payable to Bank of Scotland (Jersey) Ltd.

Should the cheque not be drawn on your own Bank Account, please give details of your bankers.

MY/OUR BANKERS ARE _____ BANK _____

BRANCH _____

ACCOUNT NO _____

BANK OF SCOTLAND
A FRIEND FOR LIFE

FT 08 20

UK NEWS

Peter Bruce and Joe Garcia in Gibraltar report on the scandal's impact

Clowes storm batters the Rock

THE ROCK HOTEL is still the classiest joint in Gibraltar. Sitting up above the town, it commands a wonderful view of the Bay of Algeciras and on a clear day one can see right across the Straits to North Africa.

There is simply nowhere else in the colony to have the right kind of party. And in the summer of 1986 a particularly memorable one was held. It was intended to celebrate a decision by Barlow Clowes International, the flourishing British-owned gulf fund, to move its international headquarters from Geneva to the colony.

Many of Gibraltar's elite were there. The newly-arrived group announced a scholarship for young Gibraltarians and was roundly applauded for its foresight and commitment.

But things went badly. BCI has collapsed with liabilities of some £18m to 11,000 investors, many of them Gibraltarians, who had invested their savings in what they believed to be British Government securities.

The affair has dealt a severe blow to Gibraltar's growing confidence as an offshore financial centre of quality. "Everyone was pretty chuffed," remembers Mr Joe Bossano, Gibraltar's new Chief Minister, at BCI's arrival, "and [the collapse] makes you feel like a bit of a wally."

The Chief Minister's Gibraltar Socialist Labour Party (GSLP) was not in power when Mr Peter Clowes first brought his group to Gibraltar. Having won last March's election, however, he has inherited this particular mess to clean up.

Gibraltar has become a haven from which to offer financial advice to foreigners living along the adjacent Costa del Sol. But warns Mr Clive Robinson, head of James Capel's Gibraltar operation, "We now expect to see much more discerning investment—a flight to quality."

Perhaps. But presently there is real bitterness here at Britain's role in clearing BCI to operate on the Rock and bringing apparent dishonour upon Gibraltar's head.

The colony, lacking the expertise to clear the hundreds of offshore financial entities that have flocked here in the past 20 years and especially since the border with Spain was reopened in February 1985, relies on the Department of Trade and Industry in London for much of its detective work.

BCI was licensed to operate here after consultation with London and, apparently, some two years after the British Government first began to regard the Clowes group with some suspicion.

"Rightly or wrongly," says Mr Robinson, "this will reflect badly on Gibraltar's ability as a financial centre. There must be an element of disappointment among the local authorities as to the lack of help from London."

There is much at stake. The finance companies and banks—including 3,000 tax-exempt ones registered here—have become an important part of the Rock's economy, after tourism

and its commercial dockyards. They hire skilled labour and have contributed to sharp rises in the cost of some services. More important, they have lent the Rock a modern world image.

Furthermore, the greater Gibraltar's success as a financial centre, the more difficult—so locals reason—digestion by Spain will become. The Rock's present discomfort has delighted the Spanish Foreign Ministry.

So, says Mr Michael Davidson, Gibraltar manager for Barclay's, the biggest bank here, "We have got to have some sort of supervision over the cowboys."

Mr Louis Triay, a former politician and lawyer, agrees. "We have got to introduce legislation to create a regulatory body," he says. It was Mr Triay, as Trade Minister in 1967, who introduced the Companies' Taxation Ordinance that permitted the establishment of offshore companies here in the first place.

BCI was not in fact, operating as a tax-exempt company. Tax collection here is so poor that it may often be more profitable to forfeit tax exemption and so be allowed to do business with the Gibraltarians as well. About £1m of the missing BCI money was collected from locals and another £7m, it is believed, from the Costa del Sol.

Although he seems to have the support of the main institutions on the Rock, Mr Bossano has few effective weapons at his disposal. "My tax department can't chase 22,000 companies [the total registered in Gibraltar]," he says.

He has asked for the DTI inquiry into Barlow Clowes to be extended to Gibraltar as a damage control measure, but his legislative alternatives are few. In September, he plans to introduce an emergency measure to allow the Gibraltar Government to appoint inspectors to look into any company reported to be acting unethically. He also wants to form a body of self-regulators to watch over the industry.

Mr Bossano insists that the Barlow Clowes affair has not made Gibraltar any less safe than it ever was. Investors, he believes, need to be reminded that "you can't get something for nothing; the more out of line an investment is with the market the more suspicious you should be."

He could raise the 50 a year registration fee paid by tax exempt companies to £50 or £100 to pay for tighter policing. However, licensing could equally prove counterproductive if the label "Licensed by the Government of Gibraltar" was abused by unethical fund managers and financial advisers.

How much Mr Bossano can do on his own is debatable. He is trying alone to do much of the restructuring of the way Gibraltar is run. But he is hugely popular and suddenly it seems that everyone in the colony has become a "pragmatic Socialist."

Perhaps the Clowes affair really will blow over Gibraltar and leave it untouched as an enduring symbol of stability and success. However, right now it needs friends.

3i unit to offer support for management 'buy-ins' trend

BY CHARLES BATCHELOR

3i, FORMERLY Investors in Industry, has set up a special 12-strong unit to meet the growing interest among managers and the owners of unquoted companies in management buy-ins.

Unlike buy-outs, in which the existing management of a company acquires control, buy-ins are staged by an outside management team which comes in with the agreement of the existing owner. Sometimes buy-in teams replace the existing management; sometimes they strengthen it.

A total of 75 buy-ins took place in Britain in 1987, a sharp increase on the 44 completed the year before, according to

research carried out for 3i. This compared with 335 buy-outs in 1987, an increase of 23 on 1986.

3i plans to create a register of about 200 managers available to carry out buy-ins.

It will select individuals from the hundreds of curriculums vitae which are sent in and also from managers identified by its regional offices.

Once managers have registered they will take part in courses to help them determine the qualities they should look for in a target company and devise realistic business plans.

They will also be provided with financial data on target companies, details of ownership, and local market intelligence.

Mr Richard Summers, head of the buy-in unit, said, however, that he did not intend to back aggressive approaches to potential target companies. Deals would be done with the existing owners' agreement.

Target companies and vendors would be offered advice on planning management succession, growth and any other problems.

3i would help them build up a profile of the new management they should be seeking and help devise financial arrangements to attract suitable candidates.

Road accident rate is 'one of lowest in world'

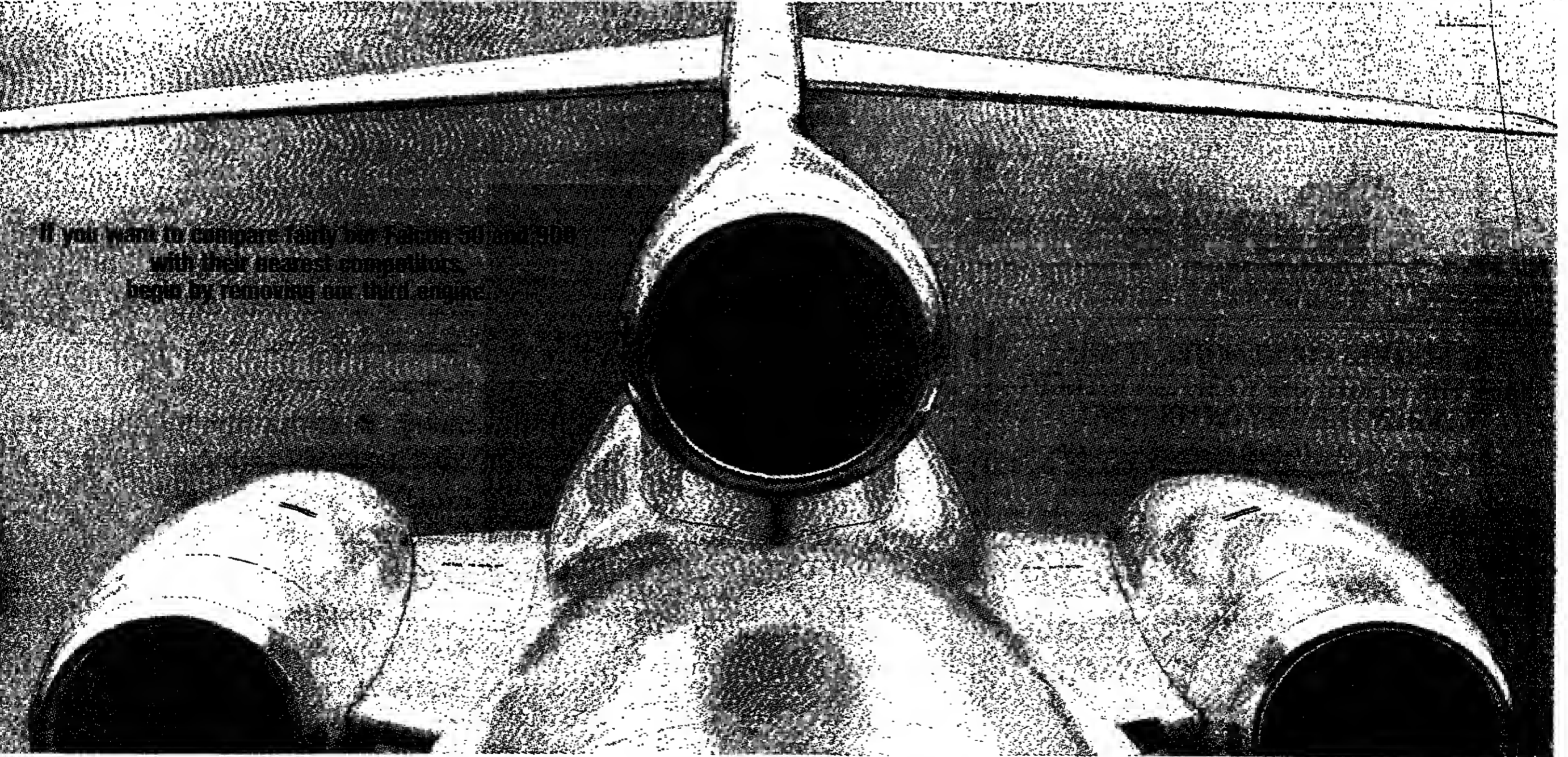
By Kevin Brown, Transport Correspondent

GREAT BRITAIN has the lowest road accident death rate in the European Community, according to a report published yesterday by the National Audit Office.

The report says more than 5,000 people were killed on the roads last year, and 505,000 injured.

Each individual has a one in ten chance of being killed or seriously injured, the report says. The total cost of road accidents is estimated at £3.8bn a year.

However, both the number of accidents and the casualty rate have fallen by 22 per cent since 1965.



The three-engine Falcon 50 and 900. Executive jets as safe as airliners.

Of course you could stick with comparing operating ranges, cruising speeds, usable cabin space and the soundproofing of other private jets. Which, just between us, would only again highlight the advantages which are the strength and reputation of the Falcon the world over.

But the comparison stops there for one very simple reason. The Falcon 50 et 900 have three engines.

Use of a third engine positions both of these aircraft at the very strictest level of safety, that imposed

on airliners making overwater flights via the shortest routes. This provides the aircraft with additional power always at the ready for the systems which ensure your comfort and safety.

To understand the essential role, vital in the power factor, especially when flying over inhospitable zones, just

keep in mind the importance of the on-board electronics of a long-range aircraft.

Objectively speaking, the security offered by the three-engine Falcon is comparable to that of commercial airliners, not of other corporate jets in their class. This is of course why executives prefer the Falcon 50 and 900.



Business takes off with Falcon.

Dassault International

Please send me a colour brochure FALCON 50 FALCON 900

I would like a sales presentation.

Name/Title _____

Company _____

Address _____

City _____ Country _____

Zip _____ Phone _____

Now flying a _____

Please return this coupon to Mr. Paul Delorme, Dassault International, 27 rue du Professeur Pouchet, 92420 Vaucresson, France. Tél: (33-1) 47.41.79.21. Télex: 203 945 ANZAC

MANAGEMENT

Corporate strategy

How to raid yourself before others do

Jack Murrin suggests a range of ways to liberate latent value

ALL OVER Europe chief executives are now facing, with a mixture of fascination and dread, a wave of takeovers. They know that when the lines come off the economic map in 1992, the drive for economies of scale and for presence in local markets could increase the incidence of hostile acquisitions even further. What can chief executives do to safeguard their companies against being taken over (and themselves and their colleagues from being supplanted by new management)?

The first step toward a plan of action is to recognise what motivates raiders: the prospect of capturing or creating value, and profiting thereby. They try to identify companies that they can acquire at a premium over current market value - and from which they can still make a hefty return, by taking advantage of opportunities that current managers have not pursued. Companies that do not present such possibilities do not show up on the raider screen.

What this means for current managers can be expressed as a variant on the golden rule of "do unto yourself before others do unto you". Managers need to examine their companies as raiders might - searching for ways to generate value - and then they need to act, swiftly and without looking back, on the opportunities they find. The managers who will thrive in the Europe of the 1990s are the ones who have the insight to think like raiders and the will to reshape their companies.

One precept is fundamental to this: that in the domain of value, cash is king. Specifically, the determinant of value is not earnings per share or any of the other handy ratios that stock analysts and journalists often cite; it is plain and simple, free cash flows - operating cash flows minus taxes and what is needed for reinvestment to sustain a company.

Individual businesses, assets, or modes of financing create value only to the extent that they contribute to free cash flows; conversely, they can actually destroy value if they detract from cash flows. Indeed, the rigorous analysis of a company's cash flows can

turn up surprising results: seemingly profitable activities that diminish, rather than enhance, the company's value, and apparently lacklustre businesses that contribute a great deal to it. And such analysis can help to identify initiatives that managers can take to build value - for the providers of capital, employees and other stakeholders.

Consider a real case: about a year ago, McKinsey helped a large company - let us call it the E.G. Corporation - look at itself as a raider would. The company had a stock market valuation of about \$1.5bn (not really, in this discussion, all the numbers have been altered to mask the identity of our client, but by a constant factor so that they are in their original proportions to one another).

Based on the present value of future cash flows from the company as it was being operated, the company was not undervalued by the market; for a raider to make money by acquiring it, he would have to make some changes. We set about assessing the opportunities presented by each of the company's five divisions.

Improvement

● Division 1 was in a strong competitive position in a growing industry; it had a share of more than 50 per cent in some market segments, higher margins than its competitors, and significant technological advantages. But there was still room for improvement: we estimated that a raider (or the company itself) could add nearly \$290m to the division's (and the company's) value by improving productivity, focusing the product line, and consolidating manufacturing facilities.

● Division 2 was, in a sense, too big for its business. The optimal scale for operations in its industry was smaller than E.G.'s; not only did the technology of the business allow smaller companies to undercut E.G.'s prices, but E.G. was not as well-positioned as local and regional outfits to provide the customisation of products that buyers wanted. It was no wonder that Division

2's financial performance was below average for its industry. But these circumstances, unpropitious for Division 2 as it was being run, were auspicious from a raider's perspective. By improving labour productivity, which stood at half the industry average, decentralising management and cutting overhead costs, an acquirer could increase the value of Division 2's plants by more than \$180m - and realise that increase, plus a \$30m tax benefit, by selling the plants to local managers or others.

● Division 3 was in an industry that was growing slowly, and within that industry it was performing poorly. Its facilities were outmoded, and its operating margins were about 85 per cent below the industry average. In short, this was a division in trouble. But to a raider, the flip side of trouble can be opportunity: the division could be sold to another player in the industry, which, by filling out Division 3's product line and exploiting its own customer relationships, could do more with Division 3 than E.G. could. We estimated that the sale of Division 3 could generate about \$50m in incremental value.

● Division 4 was turning in a mediocre performance in a lacklustre industry. Its organisation was complex and inefficient, and it had a proliferation of brands and products, many of which had not caught on. A raider could make a quick \$110m or so by selling the division to a strategic acquirer in the industry, who could streamline the organisation and develop a unified brand image.

● Last, and in fact last, Division 5 was essentially unrelated to E.G.'s core business; its technological capabilities and its products were not distinctive in its industry; and it had been yielding operating returns well below the industry average. By selling this relatively small division to one of its competitors (or to the division's management), a raider could realise a gain of about \$10m.

Still wearing our raider's cap, we found other steps that a raider could take to fill his coffers, such as selling E.G.'s under-utilised real estate, increasing its

debt to capital ratio from 20 per cent to 50 per cent, and reducing corporate and divisional overheads. This last step alone could generate about \$25m in additional value for E.G. (Far too few companies recognise how great an impact cuts in excess overhead can have on value - or, as a corollary to that, how important it is to focus the corporate centre on those functions that genuinely improve a company's competitive position. See "Why parents must be more particular", this page, Friday June 17). By the time we took that cap off, we had identified value creation opportunities totaling about \$1.2bn - on a base of \$1.5bn.

Admittedly, these numbers were estimates, subject to qualifications and contingencies. But the decisions that raiders make about about which companies to go after are driven by similar estimates, and by their projections of how much money they can cart away from deals. Based on calculations too involved to discuss here, our best judgment in this case was that a raider could pay a 30 per cent takeover premium and still make a profit of about \$400m on an equity investment of \$300m.

For the executives of E.G., this exercise was a warning - but it also presented a challenge and an opportunity. Most of the value



that a raider could capture, about 80 per cent of it, could be secured by current management through operating improvements in the company's divisions, reductions in corporate overhead, and the sales of some businesses and assets. If E.G.'s management took these steps, the company would be a much less attractive target for raiders - indeed, it might not be appealing at all, given that raiders would have to pay a 30 per cent premium to obtain control of E.G. (In fact, E.G.'s management has acted - and the price of the company's stock has moved up dramatically).

But the lesson is not just that the best defence against raiders is to go on the offensive; it is also that current managers have, in many companies, the chance to create enormous value for the shareholders and employees they serve and serve with. That is why raiders can operate in the first place. But it should be the central mission of top managers, whether they feel threatened by raiders or not, to generate value for stakeholders. And if that means thinking like a raider from time to time, so be it.

Jack Murrin, formerly in the London office of McKinsey & Company, is now a partner in New York and co-directs the consulting firm's world-wide corporate finance practice.

Marketing

A suitable Case for treatment

Nick Garnett on the heavy machinery maker's promotional move

A FASHIONABLE designer label it most certainly is not but it does sell products. In the past three years, Case, the big US farm tractor and earthmoving machinery maker has been using its own brand name to sell a range of products from lubricants and radios to toys and clothing.

Having Case scrawled across the front of your country jacket might not suit all tastes but in the farming and semi-rural communities the company is reaping the cash benefits of a brand name that for a long time has meant a great deal in mechanical hardware.

Most of the main tractor maker's goods at its main dealer sites in North America and Europe. In the UK alone, sales of these Case branded products are worth several million pounds a year.

Stroll into the straggling Gloucester site of West Midlands Farmers, a farmers' co-operative and dealer for Case tractors and you get an idea of what is going on.

The Gloucester retail complex sells a huge variety of goods from Hunter Wellington boots, Lee Cooper jeans and Gola trainers to Bulldog spades, Eley gun cartridges and Simplicity garden tractors.

But over in one corner is an area dedicated almost solely to Case branded products,

stacked up on racking systems provided by the tractor maker. Most of the products are branded Case with the Case logo though they are all produced by mainline manufacturers.

Case radios are made by Radiomobile, Case oil by Silkolene, and many of the toys by the US company, Ertl. The big red Case pedal tractors are made by Falk in West Germany. Wrangler produces the jeans for Case.

Why bother doing this? Well, the answer is that Case makes money out of its front of counter operations and believes that spreading the brand name might eventually help sell a few more tractors.

It is a little ironic that Case makes money out of selling accessories on the back of its name as a maker of equipment for which it makes a lumping loss. Case IH, Tenneco's combined farm machinery and earthmoving equipment division slid back into an operating deficit of US\$239m last year after struggling to a break even position in 1987.

That performance is believed to have precipitated the resignation late last year of Jerome Green, Case president and chief executive officer since 1979 and the departure of some other senior managers, including marketing director John Borden.

The company, which is completing a major plant and component rationalisation programme is predicting a much smaller loss for this year. But

in the distressed farm machinery market, no company is going to turn its back on making a few extra pennies from subsidiary lines of activity.

In the UK alone, Case has retailed 15,000 items of clothing during the past year and since introducing its own label radios last year has sold 5,000 of them. Case-branded lubricants were introduced in 1985 and the company expects sales of these to amount to 2m litres this year. General tools were brought in at the end of last year and sales of these are now averaging £35,000 a month. Dealer sales of paint, lubricants and many other products have risen significantly following the policy of Case branding, the company says.

Case does not make on its merchandised goods the same margins of around 35 per cent it achieves on its spare parts for tractors. But Bill Smith, a Case salesman from front of counter products says that the Case margin is still around 15 per cent.

"We are conscious that we have to price them correctly. We recommend a retail price at a sensible level and it is up to the dealer then to fix the sales price to the customer."

Hard-nosed farmers look to buy their tractor on the basis of cost. Nevertheless, Smith says the sale of branded goods helps with repeat sales. "If you enhance your image then you encourage people to come back for another tractor. It will sell more tractors in the long term."

Business courses

EC 1982 The changing face of European banking, June 30-July 1, London. Fee: £475 plus VAT. Details from Conference Organiser, Business Research International, IBC House, Canada Road, Byfleet, Surrey KT14 7JL.

The fundamentals of finance and accounting for non-financial managers, July 11-15, Brussels. Fee: BFR 91,000 (non-members) and BFR 81,900 (members). Details from Customer Service Department, Management Centre Europe, Postbus 96, NL-3417 ZH Montfoort, The Netherlands. The executives guide to com-

puter integrated manufacturing, Aug 26-27, Glasgow. Fee: £350 plus VAT. Details from the Course Co-ordinator, The Strathclyde Institute, Exchange House, Glasgow G1 1RX, Tel: 041-552 4011.

Managing the design resource, July 4-6, Egham, Surrey and July 25-27, Witney, nr. Oxford. Fee: £850 plus VAT. Details from Conference Administrator, Design Management Short Courses, Kingston Business School, Kingston Hill, Kingston upon Thames, Surrey KT2 7LB, Tel: 01-549 1141.

Strategic Direction - a workshop for creative change, June 29-July 1, Uxbridge, Middx. Fee: £255. Details from Programme Secretary, Management Pro-

gramme, Brunel University, Uxbridge, Middx UB8 3PH, Tel: 0895-56161.

Time management for secretaries, September 7-9, Munich. Fee: BFR 68,000 (non-members), BFR 61,200 (members). Details from Customer Service Department, Management Centre Europe, Postbus 96, NL-3417 ZH Montfoort, The Netherlands.

Tomorrow's opportunities, September 28, London. Fee: £230 plus VAT for single bookings to end June and £250 plus VAT thereafter £175 plus VAT for 4+ bookings to end-June and £195 plus VAT thereafter. Details from KAE Developments, KAE House, 7 Arundel Street, London WC2R 3DR, Tel: 01-579 6118.

Canada

You can start small



You can start big



Keep

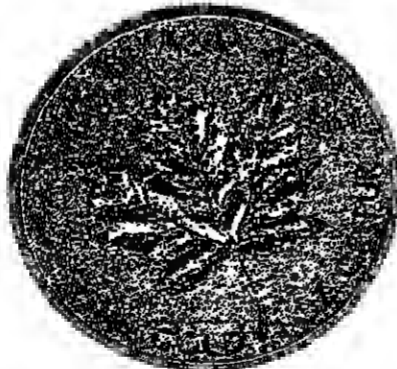
adding to your portfolio



A bit at a birthday



Use your tax refund



Money left over when buying

a car



Build up a golden reserve



Most wise investors hold from 10 to 15% of their investment portfolio in gold. They know that gold can anchor their portfolio, as history has proven that gold is the ultimate store of value. But, when you buy gold, you also want the assurance that you can trade it discretely for cash on demand at its full value. As the largest-selling bullion investment coin, the Gold Maple Leaf can meet this demand. Each Gold Maple Leaf coin is 999.9/1000 fine pure gold, and is legal tender at its face value. Independent tests have even shown that

the Royal Canadian Mint gives a little gold away to guarantee each coin's minimum weight. Because of the large numbers sold, its unquestioned reputation, and the government guarantee of weight and purity control, the Gold Maple Leaf is now a standard by which other gold products are measured.

When you buy Gold Maple Leaf coins, you can be sure that you can easily and discretely obtain cash for them wherever gold is traded. There is no time-consuming and costly assay usually required with other forms of gold that do not

enjoy universal recognition. Be sure to weigh the advantages of the Gold Maple Leaf - all of which add up to make it, with over 11 million ounces sold, the best-selling investment coin in the world today. And, just maybe worth even more to you than its weight in gold.



The Gold Maple Leaf. The world's gold coin standard.

FT LAW REPORTS

Container case is set aside

RIVER RIMA
House of Lords

THE ADMIRALTY Court has no jurisdiction to hear an action in rem against a ship in respect of an agreement for the supply of containers to shipowners, unless the ship on which they are to be used is specified in the contract or at time of performance.

The House of Lords so held when dismissing an appeal by Nigerian National Shipping Line Ltd (NNSL), owners of the River Rima. From a Court of Appeal, decision [1987] 1 FTLR 182, setting aside an action against the ship and her arrest by Tiphook Container Rental Co.

LORD BRANDON said that Tiphook's business was the renting of cargo containers. NNSL owned and operated a fleet of ships designed to carry dry cargo and containers, known as "combo" ships, one of which was the River Rima.

On March 9 1987 Tiphook began an action in rem against the River Rima, and arrested her. The claim endorsed on the writ was for damages for conversion of containers supplied to the River Rima and/or other ships under a lease agreement, and for failing to maintain them in good order and repair.

NNSL, as owners of River Rima, applied to set aside the writ and arrest, on the ground that Tiphook's claim was not within the Admiralty jurisdiction of the High Court.

Mr Justice Sheen declared that the claim was within the court's jurisdiction, by virtue of section 20(2)(m) of the Supreme Court Act 1981. The Court of Appeal allowed an appeal by NNSL and Tiphook now appealed.

The lease agreement provided for the hiring of cargo containers from Tiphook by NNSL as required by NNSL from time to time. It incorporated Tiphook's standard terms and conditions of business.

Containers were to be collected by NNSL from and re-delivered to depots run by Tiphook throughout the world. Rent was to be calculated on a daily basis. Containers were to be supplied in good order and condition, and were to be maintained and re-delivered by NNSL, in like condition.

The hire of each container was to be treated as a separate contract.

There was no provision that the containers hired should be used for the carriage of cargo by any of NNSL's ships, specified or

unspecified. NNSL's evidence was that the leased containers had been used by another company, and were for the convenience of the various shippers who utilised NNSL services.

It was clear from the evidence that when NNSL agents took delivery of any container from Tiphook's depot, Tiphook did not know on what ship, whether owned by NNSL or some other shipowner, it would ultimately be carried.

The Admiralty jurisdiction of the High Court and its exercise in rem were governed by sections 20 and 21 of the Supreme Court Act 1981. Section 20(2)(m) provided that the Admiralty Court had jurisdiction to determine "any claim in respect of goods or materials supplied to a ship for her operation or maintenance".

The claim endorsed on the writ was framed as a single claim, relating to an unspecified number of containers. The claim must be treated as comprising a series of separate claims relating to each of the containers alleged to have been converted or not properly maintained.

The main question therefore, was whether, having regard to the terms of the lease agreement and the procedure followed by the parties under it, each of the claims relating to individual containers was a "claim in respect of goods or materials supplied to a ship for her operation or maintenance" within section 20(2)(m).

It was clear that paragraph (m) contemplated a contract of supply, whether by sale or hire, between the claimant and a shipowner. But the expression used was "supplied to a ship", and not "supplied to a shipowner".

There were two main kinds of contract pursuant to which goods or materials required for the operation of a ship might reach her.

The first was a contract which expressly provided that the goods or materials were required for the use of a particular ship, the identity of which was specified in the contract or would be specified by the time it came to be performed. The second was a contract which contained no reference to a particular ship, leaving the shipowner to make his own decision about that later.

The first kind of contract was a contract under which goods or materials were "supplied to a ship" within the meaning of paragraph (m). The second was not a contract for goods or materials to be "supplied to a ship". It was no more than a contract for the sup-

ply of goods or materials to a shipowner, and as such did not come within paragraph (m).

In the present case the series of contracts made between Tiphook and NNSL for the hire of individual containers were not contracts of the first kind, but of the second kind. It followed that the claims did not come within paragraph (m) and were therefore not within the Admiralty jurisdiction of the High Court.

That conclusion was reached solely on the basis of construing the words of paragraph (m). It was however, strongly supported by consideration of the paragraph's historical background.

Paragraph (m) was derived, through section 1(1)(m) of the Administration of Justice Act 1956, from article 11(1)(k) of the International Convention for the Unification of Certain Rules relating to the Arrest of Seagoing Ships (Brussels 1952). Article 11(1)(k) was in turn derived from section 22(1)(a)(vii) of the Supreme Court of Judicature (Consolidation) Act 1925, by which the Admiralty Court had jurisdiction over "any claim for necessities supplied to a ship".

Since proceedings in rem in respect of a section 22(1)(a)(vii) claim could only be brought against the particular ship in respect of which the claim arose, it was an essential ingredient of such a claim that it should relate to necessities supplied to a particular ship, the identity of which had either been specified in the contract of supply, or at least notified to the supplier when the necessities came to be delivered. Since specification of the identity,

of the particular ship was an essential ingredient of a section 22(1)(a)(vii) claim, it was to be inferred that it was also intended to be an essential ingredient of a claim under article 11(1)(k) of the Convention, which was derived from that earlier English provision.

That inference was reinforced by article 3 of the Convention which permitted the arrest on a maritime claim of either the particular ship in respect of which the claim arose, or a sister ship. Unless it was intended that an article 11(1)(k) claim should relate to goods or materials supplied to a particular ship the option of arresting the particular ship in respect of which the claim arose would be pointless.

On the basis that specification of the identity of the particular ship to which goods or materials were supplied was an essential ingredient of an article 11(1)(k) claim, it must also have been intended to be an essential ingredient of a corresponding claim under section 20(2)(m) of the 1981 Act.

That historical background of section 20(2)(m) strongly supported the construction arrived at on the basis of its wording alone.

The appeal was dismissed. Their Lordships agreed.

For Tiphook: Stuart Boyd QC and Mark Haggood (Allen & Overy)

For NNSL: Richard Atkins QC and Lionel Persey (Hill Dickinson & Co)

Rachel Davies
Barrister

VANS & LIGHT TRUCKS

The Financial Times proposes to publish this survey on:

6th JULY

For a full editorial synopsis and advertisement details, please contact:

COLIN DAVIES
on 01-248 8000 ext 3240

or write to him at:

Business House
10 Cannon Street
London
EC4A 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

A CENTENARY EVENT FOR READERS OF THE FINANCIAL TIMES

The Queen Elizabeth II Conference Centre
London
7, 8 & 9 July, 1988

An exciting programme of informative and entertaining events has been planned for the Financial Times Centenary Exhibition.

Special, low-priced conferences and workshops will take place, over three days, providing opportunities to discuss developments in the personal financial services industry, including investment planning, capital protection, taxation and personal pensions. The panel of speakers includes major City figures and well-known contributors to the Financial Times.

Associated events will cover music, art, antiques, wine, and 'how to spend it'. Areas such as health care and insurance, private education and property will also be included in the Exhibition.

Please return the attached form for further details of this significant event.



CENTENARY EXHIBITION & CONFERENCES

Please send me further details

PERSONAL INVESTMENT 1988

Financial Times Conference Organisation
126 Jermyn Street, London SW1Y 4LU
Tel: 01-925 2323 Tlx: 27347 FTCONF G Fax: 01-925 2125

Name _____

Address _____

Tel No. _____

New ideas benefit both cars and the environment.

BASF
The Spirit of Innovation

production and end use. In this way new solutions to the problem are found.

As one of the world's largest manufacturers of plastic, we have cooperated with the automobile industry in evolving innovative designs which are lighter, more stable and, as each kilogram less in weight saves fuel, more economical.

The use of our fuel additives also reduces

fuel consumption and lowers pollutant levels in exhaust fumes.

Achievements of this kind are not the only answer to the complex questions raised by the relationship of cars to the environment.

But our recent successes highlight the benefits of a creative look at both sides of a problem.

With this approach BASF is actively stimulating all other key industries.

BASF Aktiengesellschaft - D-6700 Ludwigshafen

BASF

APPOINTMENTS

New chairman for Relyon Group

Following the retirement of Mr John Allinson Smith at the annual meeting of RELYON GROUP, Mr Ralph Platt has assumed the position of chairman in addition to his responsibilities as managing director. Mr Norman D. Graham is to join the board of Relyon Group as chief executive of the group's subsidiary, Relyon Ltd. Mr Graham was formerly a divisional director of CV Home Furnishing, part of Coats Viyella.

Mr Richard Poynder has been made managing director of KEY-LINE SHOPPING. He was formerly sales and marketing manager of Nixdorf Computer's finance division.

Mr David Martin has been appointed a director of RENOLD.

PLESSEY CO has made Mr Andrew Given its group finance controller. He joins from Northern Telecom where he was vice-president finance for the European division of Northern Telecom Europe.

At FERRYMASTERS Mr Derek Munt has become managing director. He has also been appointed to the board of P & O European Transport Services, a subsidiary of the P & O Group. Mr Munt has been deputy managing director since November 1985.

Dr Maurice Raddick is joining

STAINLESS METALCRAFT on July 1 as chief executive responsible for fabrication and engineering activities. He comes from his own company, Burnett and Rolfe, following its sale to the APV Group.

Mr Richard Adam has been appointed to the new position of group finance director at TELEVISION SOUTH. He was previously group financial controller.

Mr Lawrence Coppock has become finance director of B & Q. He comes from HP Bulmer where he was finance director.

Professor Peter Moore, principal of London Business School, has been elected president of the ROYAL STATISTICAL SOCIETY. He succeeds Sir John Kingman for a two-year term of office.

On July 1 Mr Brian Harrison, managing director, becomes deputy chairman of FIELD AUTOMOTIVE, and Mr Michael Simpson managing director. Mr Simpson has also been appointed chairman of Somet and Mr Harry Knight has joined Somet's board as financial director. Mr Barry Stone has been appointed director and general manager of Field Aircraft, and Mr Martin Dunley, commercial director. Mr Michael Marchant joins Field Aviation (Heathrow) as director and general manager from Air Europe

where he was director of engineering. DECLAN KELLY GROUP has made Mr Norman Lindsay its group finance director. He was previously group finance director at Vallin Pollen International.

Mr J.P. Gray, managing director of Escot Products, has been elected chairman of the VITREOUS ENAMEL DEVELOPMENT COUNCIL.

STIRLING HENDRY FINANCIAL SERVICES has appointed Mr John S. Elder an executive director.

At PIERI (UNDERWRITING AGENCIES) Mr Howard J. Thompson has been appointed a director from July 1. He is underwriter of Marine Syndicate 308.

CENTREWAY TRUST has appointed Mr Tony Robinson as group managing director. He remains managing director of Centreway Development Capital in addition to his group responsibilities.

Mr Roger Billett has been appointed a director of ARUNDELL HOUSE SECURITIES and ARUNDELL HOUSE (CITY). He will have overall responsibility for the project management of the office and retail development programme the company is carrying out in the City and Home Counties.

HENDERSON ADMINISTRATION GROUP has made the following appointments: Mr Robin Holland-Martin has become an executive member of the main board. He was previously a non-executive director. Mr Richard Henderson has been appointed managing director of Henderson Financial Management, the private client division. He was previously in charge of North American securities. Mr Geoff Owen returns from the group's New York office to become managing director of Henderson's international division. He retains his position as senior vice-president of Henderson International. Ms Sally Marshall becomes a deputy managing director of Henderson, Pension Fund Management, with special responsibility for intermediary liaison.

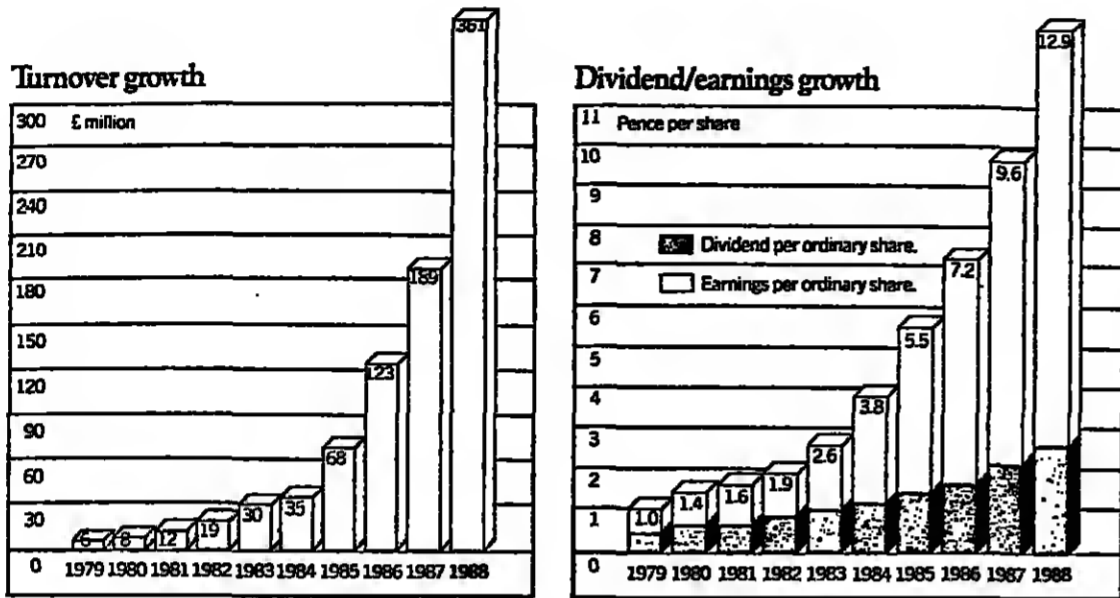
General Sir James Glover, former Commander in Chief, UK land forces, has joined the board of DELTA DATA SYSTEMS.

ERNST & WHINNEY has appointed Mr Nigel Moore to the new post of partner with responsibility for Continental practice liaison and development from July 1. He has been managing partner of Ernst & Whinney's London office since March 1986. Mr Nick Land, a member of the firm's managing body, replaces him as managing partner, London office.



Hazlewood Foods plc

A Statement from the Chairman



"Our policy of strong organic growth coupled with sound strategic acquisition has enabled us to achieve a compound rate of earnings per share growth of more than 30 per cent over the last five years. We shall continue to adhere to that policy."

John Lowe
J. Lowe
Chairman.

CONTRACTS

Servicing US military health care

MILGO, Florida, has been selected by Science Applications International Corporation to provide multiplexers and modems for the 81st Department of Defense Comprehensive Health Care System (CHCS) project. Rascal-Milgo estimates the value of its contract to be in excess of \$40m (£22.5m). The CHCS will modernise the collection and processing of medical treatment information for military personnel and their dependents at military hospitals and clinics throughout the world. The system will be deployed over an eight-year period at more than 750 hospitals and clinics, ranging in size from the large Walter Reed Army Medical Center in Washington, DC, to small clinics. Medical departments such as the pharmacy, radiology, laboratories, admissions and scheduling will be able to share the computer network. Science Applications International Corporation (SAIC), of

LaJolla, Calif., won the contract in March. Rascal-Milgo Government Systems Inc. will be the subcontractor for data communications access and concentrator devices on the eight-year open-ended contract, providing Omnimux multiplexers, Omnimode modems, Com-Link modems and digital service units. Most of the computer hardware is being manufactured by Digital Equipment Corp. Rascal-Milgo has been working with SAIC at Ft. Knox, Ky., army hospital for a pilot demonstration during the past half year.

WIMPEY CONSTRUCTION UK has been awarded public and private sector work totalling more than £5m. Refurbishment contracts have been awarded by Middlesbrough Borough Council, Bradford and Kirklees Metropolitan Councils and the company is also to build council housing in Kingston-upon-Hull.

Work has begun on a £500,000 contract for the refurbishment of 24 flats in two two-storey blocks in Langridge Crescent, Middlesbrough. The buildings will be given a brick outer skin, new windows, porches, windows and doors. Internally, work includes the replacement of doors, flooring and kitchen units, and electrical and heating systems. In Bradford 73 homes on the Swain House Estate, Wood Lane off Kings Road, are being upgraded under a £1.3m contract which will be completed in January 1990. New kitchens, sanitary fittings, windows and doors will be installed and cavity wall insulation, plasterwork and re-decoration carried out.

Thirty-one bungalows are under construction for Kingston-upon-Hull City Council under a contract valued at £970,000. The bungalows, in Hopewell Road, Hull, will be handed over in January 1989. Construction is of tra-

ditional brick/block on concrete foundations. A design-and-build contract, has been awarded by Leeds City Council, worth £1.32m, for an adult training centre in Scott Hall Gardens, Scott Hall, Leeds. The 1,470 sq metres building will be of traditional construction and will include a mini-bus garage and an all-weather tarmacadam metail pitch. Under another contract, Wimpey is to refurbish premises in Chapeltown Road, Leeds, to form industrial units. Work involves extensive external and internal repairs and is due for completion in October. Refurbishment work has started at the Dewsbury School in Rockley Street, Eastborough, Dewsbury for the Kirklees Metropolitan Council. The external and internal works are being carried out on the first middle and nursery schools, and on an adjacent site, the old St Philip Hall is being demolished to provide a car park for the school.

Local currency, 24 hours a day around the world.



Travelling abroad? Sydney to Stockholm, Paris to Phoenix—you can get instant cash on your Visa card at the touch of a button.

All you need is your Visa card and your Personal Identification Number (which is known only by you).*



Look for a machine with the familiar Visa sign, insert your card, key in your number and local currency is dispensed quickly.

And, of course, your Visa card is accepted at 6 million locations world-wide.

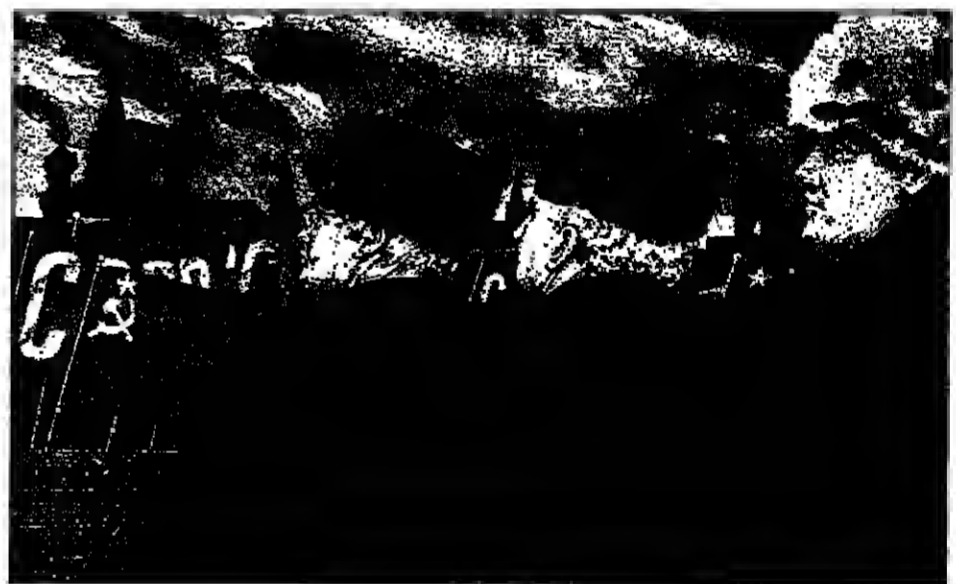
Travel confidently, use Visa. All you need.

Visa has the largest network of cash dispensers in Europe and around the world with machines located in airports and cities across 30 countries.



*If you do not yet have your Personal Identification Number, call your Visa Bank.

The great Russian cover-up. Crombie, producers of the world's finest cloth, are a major exporter to the USSR. From Mr Gorbachev downwards, the leaders of the Politburo wear Crombie coats.



Grampian, Scampi Brochettes and the Russian Cover-Up.

In Grampian Region we've been making the most of our natural resources for centuries. Long before we began to extract the Black Gold, we were hunting the silver darlings; today, Europe's premier fishing port is in Grampian.

We're also Europe's leading pig producing district, and one of the most efficient dairying regions. Our produce is enjoyed by gourmets throughout the world - Aberdeen Angus beef, seafood, game and preserves.

From small beginnings, prosperous industries have grown. Our goods turn up in unlikely places - potatoes in Egypt, coats in the Politburo, paper in your passport...

We lead the world in underwater research, in pioneering medicine, in environmental studies, micro-electronics... Our gloves warm your hands, our gas warms your homes, our whisky warms your hearts...

There's no limit to the diversity of things we do well. Check us out. For The Facts on Grampian call free on Linkline 0800 833126.



Scampi in the sky from Moray Seafoods of Buckie.

They supply all British Airways long-haul flights, including Concorde.

Aberdeen City Council & Scottish Council Kinross & Dundee Ferry.

Grampian's Going Places

Head of Public Relations and Corporate Communications

Investment Banking

City

c £50,000 + bonus
and substantial benefits

Our client is a highly regarded full service international investment bank. It has a reputation as a leading underwriter and broker and a strong presence in the global securities market, its operations extending to Tokyo, New York and other major financial centres.

In this newly created post, which reports at Management Committee level, you will be responsible for all aspects of public relations and corporate communications. Key areas of emphasis will be the co-ordination and handling of relations with the media; brochure and publications design; and the implementation of a co-ordinated product and regional advertising programme. You will also provide support for business units in their sales and marketing efforts and assist senior line management in the organisation of roadshows, conferences and client presentations, and the development of investor relations programmes. There will be some travel, mainly in Europe.

Probably in your thirties, you will already be operating at or near board level, with a proven record of success in the public relations field. Knowledge of the financial markets would be a significant advantage. An ability to relate to people at all levels and of different nationalities is essential, together with the energy, enthusiasm and imagination to make a strong contribution to the business.

Please write in confidence to John Cameron, quoting reference CF915, at 84/86 Grays Inn Road, London WC1X 8AE (telephone: 01-404 5971).

CAMERON · SIMPSON
Consultancy · Search · Selection

FINANCE & TREASURY INTERNATIONAL (IRELAND)

After several years successfully managing its own corporate treasury, the Electricity Supply Board, Ireland is now establishing a new subsidiary company - FTI - in the Customs House Docks, Dublin to provide Treasury consulting and associated services for clients in Ireland and internationally at a full commercial level.

FTI now seeks high calibre people, to form a new team, to develop and service exciting market opportunities, and to establish FTI as a leader in the field.

This young company will have the advantage of the international standing of the ESB and will afford real career opportunities to people attracted by the challenge of being part of the start-up team. Excellent reward packages and good conditions and benefits are available to the right people.

The following positions are on offer:

CONSULTANTS

Will have the capacity to consult with clients on a corporate level on strategic treasury management and financial engineering and have expert capability in at least one financial market. They will have strength in consulting and presentation skills, client relationships and business promotion and be able to keep pace with the evolving markets - their products, techniques, risks and opportunities.

CONSULTANT ANALYSTS

Will have the ability to develop sound market views and outlooks based on:
- an understanding of financial markets and research/evaluation of the factors which influence them.
- reliable technical analysis of market and prices.
They will relate the relevance of market products to corporate treasury and "deal" as necessary in these products.

FINANCE DIRECTOR (DESIGNATE)

Reporting to the MD, will have overall responsibility for the financial soundness of the company and for establishing and controlling performance of key business targets. FTI will be providing a high grade sophisticated service to its clients, this will require top-class admin. and systems support for which the successful candidate will be responsible. Applicants will already have proven achievements in this field.

MARKETING MANAGER

Will ideally have both the marketing and technical capability to identify the market; promote FTI and its services; secure and retain clients, and design and develop the appropriate sales techniques.

A comprehensive understanding of the services being offered, the markets on which they are based, and high level marketing skills are essential.

TRAINING MANAGER

Will have both training expertise and a thorough understanding of corporate treasury and the financial markets, their products, techniques and instruments. A high level appreciation of training techniques, training packages and presentation skills are required, together with the ability to develop and deliver sophisticated training programmes on the complex totality of corporate treasury.

EXPERIENCE/AGE QUALIFICATION

Relevant experience must include a strong corporate treasury orientation either from a direct corporate treasury background or from appropriate functions within financial institutions. Candidates will be self-motivated and demonstrate energy and flair and the ability to contribute significantly to the company corporate objective. They must identify with a strong team spirit and be comfortable with flexible working arrangements.

Between three and five years practical experience at an appropriate organisational level is required. Candidates will ideally be in their late 20s or 30s and hold an honours university degree or equivalent qualifications.

If you meet the requirements and are interested in joining the team, please write enclosing full C.V., indicating the position applied for and why you feel you should be selected. Applications marked "Personal & Confidential" to be sent, by 1st July 1988 to:

John O'Connor,
Recruitment Consultant,
Finance & Treasury International,
P.O. Box 2344, Dublin 2.

Electricity Supply Board

Hoggett Bowers

City Division

Contact Judy Elmes or
Liz Murphy, Abbott House,
1-2 Hanover Street, LONDON
W1R 9WB. 01-409 2766.

A MEMBER OF BLUE ARROW PLC

Deputy Financial Controller

To £30,000 + Car + Banking Benefits

The capital markets subsidiary of a prestigious European bank is seeking to recruit a qualified A.C.A. with two years post qualification experience within a capital markets related environment. The role is a proactive and interesting one, involving managerial responsibility for the department as well as control and production of management reports, budgets and statutory accounts. The incumbent should be able to demonstrate considerable drive and ambition together with the technical expertise necessary for accounting in such an area.

Marketing Officer - Swaps

c £30,000 + Banking Benefits

On behalf of the merchant banking arm of a top international name, we would be interested to meet young marketing officers who have considerable experience of capital markets products. Ideally aged mid to late twenties, you should be a graduate with fluency in a second European language, with the ability to contribute immediately to an impressive business development plan within Europe.

Assistant Manager - Marketing

£25,000 + Banking Benefits

Small but expanding overseas bank wishes to recruit an Assistant Manager for its UK Marketing Division. The successful candidate will be aged mid to late 20's and have a strong credit analysis background coupled with first class marketing skills to UK corporates. The bank is expanding in this area and consequently prospects are first class.

Credit Analyst

£23,000 + Banking Benefits

Our client, a prestigious US investment bank, wishes to supplement its Credit team with an additional Credit Analyst. The successful applicant should be a graduate aged in their 20's with an excellent background in Credit Analysis. Working as part of a team, whose function is to protect the capital base of the bank against loss, you will act as an advisor to the credit committee, performing analyses of countries, industries, corporates, banks and other institutions. Prospects of developing your career are excellent.

Management Accounts Officer

To £20,000 + Banking Benefits

This is a challenging position for an individual looking to build upon two years accounting gained in a capital markets function. Aged in their mid to late twenties, the likely candidate should be educated to at least 'A' level standard or preferably be a partly qualified accountant, being able enough to produce management accounts with minimal supervision. You will be joining a young, dynamic organisation where rewards are commensurate with commitment and ability.

Auditor

£17,000 + Banking Benefits

City based international bank has recently restructured their Audit department. A vacancy now exists for an additional Auditor. You will be aged mid 20's to mid 30's and have had a minimum of 12 months bank auditing experience. This is a high profile role, where the successful candidate will be involved in reviewing all operational areas, including Treasury, Documentary Credits, Loans etc. A knowledge of Midas would be an added advantage. Prospects are excellent.



Are you an ambitious Operations or Marketing Executive?

MARKETING OFFICER

Money Transfer and Service Products

The Chase Manhattan Bank is renowned for the strength of its banking services to other financial institutions. This group markets money transfers, clearing and custody products, and is regarded as a market leader.

They now seek a further marketing officer, to develop relationships with UK and foreign banks in London. Contact is often at General Manager level, and frequently

involves the cross-marketing of a broad range of banking products.

This position could suit a Relationship Manager working in almost any area of corporate banking, or possibly a bright banker in operations with relevant product knowledge. As a "cold calling" job, the position demands tenacity and patience. Age is not a crucial factor in assessing candidate suitability.

Interested candidates should apply in writing to Andrew Stewart at
76 Watling Street, London EC4M 9BJ or telephone him on 01-248 3653 (office) or 385 9616 (home).

76, Watling Street, London EC4M 9BJ

Tel: 01-248 3653/01-489 8070

ASSOCIATES

CONSULTANTS IN RECRUITMENT

treasury information

Victoria
£negotiable

BAT Industries is one of the world's largest enterprises with diverse interests including financial services, relating, paper and tobacco.

Following the development of the Group Treasury operations, an experienced supervisor is now sought to head up a small team responsible for the Treasury support operations and the records of the central finance companies. Responsibilities will also include participation in the development of compensation and management reporting for this area of operations.

Excellent administrative skills and experience of settlement procedures are pre-requisite. You will have the experience necessary to organise and develop a support system vital to the continued smooth progress of an active Treasury Department.

A highly competitive remuneration package is on offer. Please forward a detailed c.v. to Marc Parker, Personnel Manager, B.A.T. Industries, Windsor House, 50 Victoria Street, London SW1.

CLB is the "Eurobank" of the Dresdner Bank Group. Situated in Luxembourg, we are active in international lending and money-market, foreign exchange and securities dealing with major partners world-wide.

Within our Syndications and Loans Division we intend to strengthen our

EUROCURRENCY SYNDICATIONS

department. This international team transacts a wide variety of capital markets business with both sovereign and corporate customers in the syndicated Euro-Loan markets world-wide.

Ideally, candidates will be between 25 and 30 years of age, will be educated to degree level and have received a bank training in the international sector. Experience in a syndications environment would be valuable for a position demanding creativity and the ability to develop and carry through successfully attractive loan projects.

We are looking for a dynamic, decisive personality with good presentation skills. Fluency in English (not necessarily as mother tongue) is essential. A good knowledge of German to be improved on the job will also be a requirement. We will naturally give necessary assistance regarding relocation to Luxembourg.

If you are attracted by this challenging opportunity, we would like to discuss further details with you personally. In the first instance, therefore, please send your written application in German, with career details and photograph, marked "confidential" to our Personnel Department.

Compagnie Luxembourgeoise de la Dresdner Bank AG

26, rue du Marché-aux-Herbes
L-1728 Luxembourg

Dresdner Bank International



Bullion Manager - Options Division

An opportunity has arisen within a Global Bullion Banking House trading in precious metals world-wide, for a candidate experienced in all aspects of options to manage the London bullion option operation.

Reporting to the Chief Executive, the main responsibility will be to establish the London bullion options business of the bank. This will involve designing a business plan, developing an option market making strategy to blend with the banks existing option business in other centres, to detail option systems and methodology and to recruit and build up a trading team.

Applications are invited from people with managerial experience in either bullion, financial or commodities options who are currently employed by an established bank or trading house.

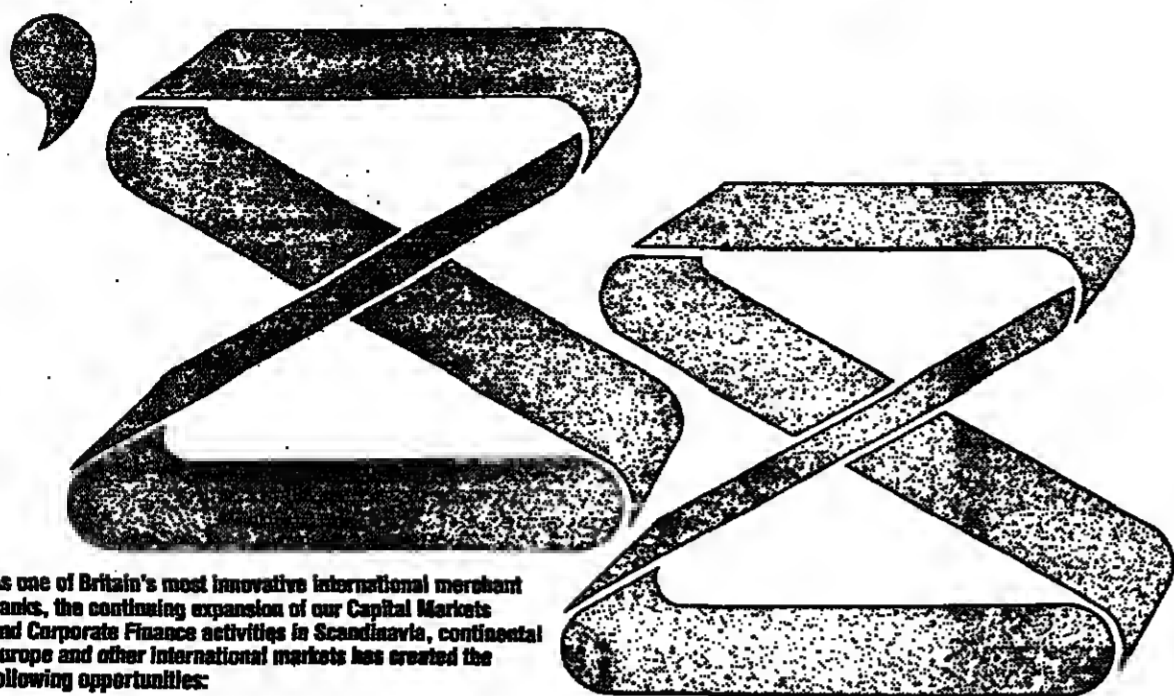
A very attractive compensation package and creative working environment is available for the successful applicant.

For further information please contact
Ray Wallhead on 256 5611 or write to him at
Rochester Recruitment Limited,
8th Floor, Moor House, London Wall,
London EC2Y 5ET.

ROCHESTER
International Search & Selection

هكذا صدق القول

COULD YOU SHAPE UP TO THESE ENTREPRENEURIAL OPPORTUNITIES IN ...



As one of Britain's most innovative international merchant banks, the continuing expansion of our Capital Markets and Corporate Finance activities in Scandinavia, continental Europe and other international markets has created the following opportunities:

CORPORATE FINANCE SPECIALISTS

Pre-requisites are a demonstrable track record of achievement in the initiation and completion of corporate finance transactions, including cross-border M & A exposure; in depth knowledge and first hand experience of the European financial markets; and fluency in at least one European language, other than English. The successful candidates will join our existing teams based in London.

LDC AND/OR PREMIUM LOAN TRADERS

We are seeking traders with experience in the trading of LDC debt, and/or domestic/international premium loan sales and syndications for our desk in London and our New York branch due to open shortly. Preferred background should include experience in local LDC markets, access to the corporate market or regional banks, and ideally, fluency in either Spanish or French.

All Posts carry an excellent remuneration package. In the first instance you should contact:

Kan Driver
Manager - Personnel
Scandinavian Bank Group plc
Scandinavian House
2/6 Cannon Street
London EC4M 6XX
Telephone No: 01-236 6090

or: Gary Caesar, Senior Vice President
in our New York office:
Scandinavian Bank Group plc
780 3rd Avenue
25th floor
New York, N.Y. 10017
Telephone No: (212) 935 8181



The art of British banking Scandinavian style.

Scandinavian Bank Group plc, Scandinavian House, 2-6 Cannon Street, London EC4M 6XX. Tel: 01-236 6090 Telex: 880903 Fax: 01-248 8612.

Major International Bank Leasing Operations Manager Excellent Salary & Benefits

Our client, the leasing subsidiary of a major international bank, whose track record and profitability within this specialised industry is long established, seeks to appoint an experienced Operations Manager to its management team. The UK subsidiary is one of a number of the bank's leasing operations in Europe and North America which allows wide scope for future career progression.

The successful applicant will be responsible for compliance with established operations, procedures and controls and will be in total charge of the daily running of all operational aspects of the department. These include contract administration, lease funding, financial and management accounting/reporting and credit. He/she will also be responsible for general administration, in addition to acting as a company secretary for this entity. Strong interpersonal skills are a prerequisite as a major responsibility will be interface with the marketing team and customers on the

structuring of, and quotation for, leasing programmes. The ability to manage and motivate staff will be a prime consideration in this appointment.

The ideal candidate will have at least 5 years' operations experience in the leasing industry, with particular exposure to medium ticket and vendor leasing programmes. It is expected that candidates will be graduates with a professional accountancy qualification. However, candidates wishing to broaden their existing role and possessing extremely strong experience in either credit, or contract administration, who feel they have the qualities to fulfil the above, may be considered.

An excellent salary will be offered to the successful candidate in addition to a benefits package incorporating company car, subsidised mortgage, non-contributory pension scheme, BUPA etc.

Interested applicants should apply in writing to Andrew Stewart,

BBM Associates, 76 Watling Street, London EC4M 9BJ or telephone him on 248 3653.



76, Watling Street, London EC4M 9BJ

Tel: 01-248 3653/01-489 8070

CONSULTANTS IN RECRUITMENT

FIXED INCOME SALES U.K. AND GERMANY / SWITZERLAND

One of the World's Largest International Securities Houses
Long Established in London, New York and Tokyo

We intend to strengthen our fixed income sales team with the addition of two senior sales executives. Candidates should have a minimum of two years experience with a major house and have an established institutional client base in either the U.K. or Germany and German speaking Switzerland.

We offer a highly attractive salary and benefits package, the opportunity to work in an innovative and high calibre team and a long term commitment to your personal development in a growing organisation.

Please telephone our Head of Sales, Andrew Eno, on 01-799 2222 Ext: 2642, or forward a written application to him at:
The Nikko Securities Co., (Europe) Ltd.,
55 Victoria Street, London SW1H 0EU.

NIKKO

Appointments

Advertising

Also

Appear

on

Page

8 & 10

Corporate FX

Morgan Grenfell is seeking to recruit an additional Corporate Dealer to join its Treasury Department.

As part of our successful and expanding team, you will be responsible for servicing our existing client base and developing new business, both in the UK and internationally. While the primary focus will be Foreign Exchange, you will be required to market and deal in the full range of treasury products.

We require someone with at least two years experience of Corporate Foreign Exchange, preferably with experience and knowledge of money market and off-balance sheet instruments. The successful candidate will be able to demonstrate the intellectual capability to make a major contribution to the high standard of advice and service provided to our corporate and institutional clients.

There is an attractive remuneration and benefits package. Please contact, giving full career details:

Mark Heyes
Morgan Grenfell & Co. Limited
23 Great Winchester Street
London EC2P 2AX
Tel. 01 588 4545

MORGAN
GRENFELL

CJA

RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London EC2M 5PJ

Tel: 01-588 3588 or 01-588 3576

Telex No. 887374 Fax No. 01-256 8501

An interesting and challenging position - a high degree of autonomy will be vested in the appointee.



LONDON

SALES DIRECTOR - LIFE & PENSIONS

CIRCA £50,000

HIGH SUCCESSFUL AND EXPANDING FIRM OF LLOYDS INSURANCE BROKERS

For this new appointment, we invite applications from candidates, aged 34-45, who will have gained at least 10 years experience in personal financial planning and employee benefits and not less than 5 years practical senior management experience. Reporting will be to the Managing Director and responsibilities will cover the recruitment, establishment and successful motivation of a team of personal financial planning consultants for a national operation. Up to 30% away travel will be necessary. Commercial flair and the ability to make a major contribution in developing a significant share of business in life and pensions insurance, fully utilising the Group's substantial resources, is necessary. Initial salary negotiable, circa £50,000 + car, contributory pension, free life assurance, free family medical facility and assistance with removal expenses if necessary. Applications in strict confidence under reference SDLP4609/FT to the Managing Director - CJA.

Key appointment for banker with European language skills to develop niche marketing role. Excellent career prospects.



CITY

EUROPEAN SPECIALIST TREASURY AND DEBT INSTRUMENTS

ATTRACTIVE REMUNERATION PACKAGE

LEADING UK MERCHANT BANK

Our client has a reputation for innovation in Treasury and Banking Markets and wishes to recruit a further specialist to concentrate on marketing the services of its risk management group to European clients. Specifically, the role involves the marketing, negotiation and execution of a range of debt instruments including private placements, complex swaps and other risk instruments. Ideally, candidates will be high calibre graduate bankers in their late 20's or early 30's with a minimum of two to three years' experience in Treasury/Banking Products, preferably with financial engineering capability. Working in a small team, individuals must have the potential to build up strong client relationships and existing European contacts would be an advantage. It is essential for a candidate to speak one or more European languages. Remuneration will be by way of high basic salary and bonus, company car, non-contributory pension and free life assurance. Applications in strict confidence under reference ES21150/FT, will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJRA.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8501

ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE: 01-628 7599

Asset Allocation Global Investment Management Major British Bank

Our client, a subsidiary of a major British bank, is a leading international investment management house which markets a full and innovative range of investment products worldwide.

Today's global investment environment has highlighted the importance of a disciplined and fully integrated approach to asset allocation. To achieve the necessary degree of quantitative analysis in formulating its global asset allocation strategy, the company seeks an ambitious individual to act as the coordinator to develop and operate a model which will accommodate a wide range of investment options and fund objectives. You will be a key part of the professional team working closely with the investment managers and those providing input regarding economic and country data, performance measurement and systems support.

Aged 25-35 you will be computer literate, probably with a mathematically orientated degree and ideally have relevant formal postgraduate education covering the international financial markets. You will have at least 2 years' experience in an international investment management, stockbroking or related environment and have a good understanding of quantitative techniques applicable to asset allocation.

The high profile nature of the role demands fluent communication and presentation skills.

In addition to an attractive salary and bonus package, there is a comprehensive range of banking benefits.

To apply in the strictest confidence, please write to or telephone Robert Winter quoting reference RW 5121.



International
Search and Selection

160 New Bond Street, London W1Y 0HR
Telephone 01-409 1371

MANAGER, SPECIALIST FINANCE

City

up to £70,000 + M/S

THE ORGANISATION One of the most significant players in international banking with the commitment to London, financial strength and product range to be successful in a competitive market.

THE ROLE This is a new appointment within the corporate finance area. You will be responsible for managing a team of specialists active in the provision of asset and cash flow backed finance. This is a technically demanding position. It will involve structuring a wide variety of deals including LBO's and MBO's, drawn from a broad range of sectors, including aircraft, property and infrastructure financing.

THE PERSON You have gained experience over a number of years within a recognised specialist financing unit. You are now looking for an opportunity to bring your technical ability and organisational skills to a major international name that is developing a presence in London. It is likely that you hold a relevant post-graduate qualification.

To progress your application for this opportunity please contact in confidence Susan Milford, Divisional Manager quoting ref CG1206.

Management Personnel, 25 City Road, London EC1Y 1AA
Telephone 01-256 5041 (24 hours)



Management Personnel
RECRUITMENT SOLUTIONS
LONDON • GUILDFORD • ST. ALBANS • WINDSOR
NEWBURY • BRISTOL • CAMBRIDGE

CORPORATE FINANCE INTERNATIONAL M&A

£28,000 + Bens

We currently seek two recently qualified ACAs, to join the London division of a Premier US investment bank with an unrivalled international network. Working in their highly active Mergers and Acquisitions department the incumbents will be responsible for all aspects of M&A activity, namely developing takeover and defence strategy, assisting in divestitures, locating merger opportunities and deal structuring. Candidates should be graduate ACAs with excellent academic records and preferably some non-rotating investigations experience. Most importantly they should be confident self-starters with excellent communications skills and possess a strong commercial awareness.

DEVELOPMENT CAPITAL

£25,000 + Options + Bens

The corporate finance arm of a quoted financial services company would like a recently qualified graduate ACA to join their small and highly successful team.

Working from a predominantly small company client base there will be full exposure to MBOs, LBOs, mezzanine financing and mergers and acquisitions transactions.

As well as an excellent academic background it is essential that the successful candidate be a relaxed and confident individual able to cope with the additional responsibility which comes from working in a small team.

For further details please contact Igo Michel or Joe Bailey on (01) 583 0073 (day) or (01) 583 0339 (evenings and weekends) or write to them in complete confidence at:

16-18 NEW BRIDGE STREET, LONDON EC4V 6AU.

BADENOCH & CLARK

RECRUITMENT SPECIALISTS

INTEREST RATE MANAGER

Our client is a major international bank with world-wide representation. Their London office is exceptionally well-established and provides a highly successful range of commercial and merchant banking services.

To further develop their Interest Rate activities they seek to recruit an experienced banker with considerable, practical expertise in the management of interest rate exposure in all markets.

The position demands the creation and establishment of trading and research areas, close liaison with the relevant operational, systems and accounting departments and the recruitment of additional personnel where applicable.

The successful applicant must exhibit a high level of mathematical/computer awareness and must be well-versed in the design and application of software packages for Swaps. They must also demonstrate the inter-personal skills required for a position that is both complex and demanding.

Due to the importance the company attaches to this position, the salary and benefits package will not be limiting factors.

PLEASE TELEPHONE MISS JOAN WOODS, 01-236 1111, OR WRITE TO HER, ENCLOSE A FULL CV, AT PORTMAN RECRUITMENT SERVICES LTD, 13-14 GREAT SAINT THOMAS APOSTLE, LONDON EC4V 2BR.

PORTMAN

EXECUTIVE BANKING

ECONOMIC ANALYST

Planning the future in oil & gas LONDON

One of the leading names in the energy sector is Conoco. We are a major force in North Sea oil & gas exploration and production and are currently investing over £500 million in developing new offshore gas fields.

To reflect this commitment, we are also looking to the future and strengthening the Economic Planning section at our London H.Q.

As Economic Analyst, you will form part of a small and lively professional team and help to investigate and evaluate opportunities in UK upstream operations. In addition to a varied project workload, you will also be involved in the development of economic models.

Our need is for a graduate with a good degree in a relevant discipline, with several years experience of analysis and planning. A knowledge of oil & gas taxation would be a distinct advantage. Equally important is the ability to work well under pressure and to communicate results effectively verbally and in writing.

An attractive salary (including London allowance) is accompanied by the comprehensive range of benefits you would expect from a progressive and successful company. Prospects for career development are first class.

Please telephone or send your C.V. to Tony Strudwick, Employee Relations Adviser, Conoco (UK) Ltd, Park House, 116 Park Street, London W1Y 4NN. Tel: 01-408 6938.



Conoco is a subsidiary of the Du Pont Company



A UNIQUE GREENFIELD BANKING OPPORTUNITY

Ecobank Transnational (ETI) is to be Africa's first privately and indigenously owned offshore bank. Established on the initiative of the Chambers of Commerce and Industry in the Economic Community of West African States its aim is to promote trade and industry within the community. This year ETI commercial banking subsidiaries will be established in Togo, Ivory Coast, Ghana and Nigeria together with a representative office in London.

Nigeria is planned to be the largest operation and will commence trading from a prestigious Victoria Island address. Using the most modern technology and banking techniques the bank will initially offer foreign exchange and corporate banking products to a receptive and profitable market. It now seeks two high-calibre senior bankers with the vision and energy to help refine and achieve the ambitious growth plans.

MANAGING DIRECTOR

Initial challenge will be definition and implementation of an agreed business strategy for Nigeria. Responsibilities will include marketing, credit control, resource management and Government liaison. Candidates should be seasoned banking professionals with broadly based general management, marketing and product experience gained in a rapid growth international environment. Languages should be English and ideally French. The resourcefulness and energy needed in manage a start-up situation are vital. (Ref: 1915).

Highly competitive expatriate compensation and benefits packages will be offered for these critical roles to reflect their importance to the development of ECOBANK Nigeria. Packages will be tailored to meet the needs of the successful candidates.

DIRECTOR OF OPERATIONS

To manage office and operational logistics, recruit and train operations staff, supervise transaction processing, premises and personnel. A key task will be to introduce branch automation, security and control procedures. An experienced banking operations manager is sought with knowledge of forex, trade finance instruments, branch operations and Central Bank reporting. A period in an expanding branch network offering high levels of customer service is essential. (Ref: 1916).

Please write, in confidence, enclosing full career details, and quoting the appropriate reference no., or telephone for further details:

Egor International Ltd., 25 Grosvenor Street, London W1X 9FE. Tel: 01-493 1045.

EGOR
EXECUTIVE SELECTION

Great Britain • Belgium • France • Germany • Italy • Portugal • Spain



As a result of continued success combined with an impressive growth rate, First Interstate Bank of California is seeking a highly motivated professional for the following position:

Senior Spot Foreign Exchange Dealer

Playing a vital role in our Interbank trading team, your wealth of experience in Spot trading in the major currencies (preferably Cable), will be tested to the full. For the successful applicant, we offer the perfect environment for personal development and career advancement.

We are also seeking a TRAINEE/DEALER'S ASSISTANT. You will be either a Graduate trainee or a dealer's assistant currently with an active dealing Bank.

Please write enclosing a full C.V. to:-

S. A. O'Toole,
Foreign Exchange Manager,
First Interstate Bank of California, 6 Agar Street, London WC2H 4HN.

Pharmaceutical Analyst Stockbroking

Kleinwort Greveson Securities offers an opportunity for an investment analyst or an outstanding trainee to join the City's top-rated pharmaceutical team.

The successful applicant probably aged 25-35, will initially cover small companies and undertake challenging projects under the guidance and direction of two well-respected pharmaceutical analysts. In due course the person will acquire additional responsibilities. Within two or three years he or she can expect to have a broad reputation within both the City and the pharmaceutical industry.

The ideal candidate may now be working as an investment analyst in any sector or as a trainee fund manager. Alternatively, he or she could be a qualified accountant or be a financial or planning executive within a pharmaceutical company. A science degree, possibly in pharmacology, chemistry, biochemistry or a related subject, would be an advantage. Above all, the person will be expected to work long hours and show great commitment. The career potential is unlimited for the right applicant.

Please write enclosing a CV to I.S. White, Esq., Director, Kleinwort Greveson Securities Limited, P.O. Box 560, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Greveson Securities

EUROBOND SALES

ENEG

A minimum of 2 years' experience on institutional sales is required by an established international bank's securities subsidiary in the City.

OPERATIONS MANAGER

£30,000

Two well known banks seek experienced treasury operations managers. A wide knowledge of new products, foreign exchange, using computerised systems is essential.

FINANCIAL FUTURES DEALER

£20,000 Negotiable

A wide spectrum of responsibilities and experience is required for a position in an international bank expanding their market to institutions on Euro S Futures and Options, SWAPS and FRAs. Forecasting and analysis skills are essential to keep abreast of market movements.

ASSISTANT TO FINANCIAL CONTROLLER

£25,000

Expanding European bank requires ACA/ACCA to take responsibility for accounting and operational areas. Age range 25-33.

CONSULTANT/SALES FOR SECURITIES SYSTEMS

Our clients, a financial services software house whose products are designed for specific securities processing are seeking a consultant/salesperson with in-depth knowledge of the Eurobond and Equities markets.

CREDIT ANALYST

£15,000 - £25,000

Leading international investment bank has excellent opportunity for a part qualified/graduate with solid analytical experience. Excellent long term career prospects.

OLD BROAD STREET BUREAU LTD
STAFF CONSULTANTS
109 Old Broad Street, London EC2N 1AP. Tel. 01-588 3991

Executive International Corporate Finance

Our client needs a dynamic professional to join their International Corporate Finance Department.

Responsibilities will include marketing a broad range of money market and fixed interest securities to a range of customers, especially Canadian corporates. Advising on financial strategies and opportunities in Canada will be a growing and important responsibility. To achieve this the jobholder will have to advise clients on relevant investment strategies and liaise closely with the company's sales/trading desk and corporate finance and banking departments.

Applicants must have a Business degree, a strong command of English and French, and a high level of computer literacy. At least two years' relevant capital markets experience particularly in Eurobonds/CDs/Commercial Paper/FRNs/Eurobonds is essential. Candidates will also need a strong working relationship with Canada and Canadian corporates ideally developed through time spent there.

Please apply in writing with fully detailed CV to: R. J. Slamon [Ref FT/22], Vine Potterton Limited, 152/153 Fleet Street, London EC4A 2DF. Please state on a separate sheet if there are any companies to which your application should not be forwarded.

VINE POTTERTON
RECRUITMENT ADVERTISING

RESEARCH COMPANY International Banking, Financial Services and Accounting

Chief Operating Officer

The Laffery Group has important plans for the expansion of its successful Research Unit, which operates in the fields of international banking, financial services and accounting. They now need an entrepreneurial Chief Operating Officer to be fully responsible for the Research Unit's future growth. He/she will be an experienced economist and/or consultant. The candidate will ideally have a good knowledge of banking (particularly retail and private banking), electronic consumer banking, personal financial services and international accounting and economics.

The research work involved will have a strong international flavour and will involve travel, particularly in Europe. A second language would be a distinct advantage. In addition to the direct research work, the Chief Operating Officer will be responsible for the overall management of the Research Unit, liaison with clients and the development of additional business.

A salary of £30,000 + per annum plus a profit share scheme will be negotiable, depending on experience.

The Laffery Group was founded in 1981 and has offices in London, Sydney, and Atlanta. The group has grown rapidly to become a leading provider of high quality information for the financial services industry and has recently been awarded the Queen's Award for Exports.

Send a full CV to: The Group Administration Director, Laffery Group Ltd, Aze & Botte Court, 70 Newcomen St, London SE1 1YT

Specialist Energy Team Corporate Finance Executive

One of the leading UK merchant banks, J. Henry Schroder Wagg & Co. has a vacancy for an ambitious executive to join the Specialist Energy Team within its Investment Banking Division. Responsibilities range from financial and technical analysis of national and international oil and gas companies to the generation of innovative deals for clients and prospective clients, and maintaining close working relationships essential for effective client support.

The successful candidate will be a graduate, probably mid to late twenties, with experience of working on financial analysis in UKCS upstream oil and gas. A professional background, whether technical or financial in a banking or industrial environment, is less important than an ability to work as a member of a small, highly motivated team. Experience in the use of Lotus Software and IBM PC would be an advantage.

The total rewards package comprises a competitive salary and an attractive range of benefits including mortgage subsidy and generous non-contributory pension scheme. Opportunities to progress within the Investment Banking Division and the Schroder Group generally are excellent.

Applications in writing, with full CV should be sent to Jo Heigho, J. Henry Schroder Wagg & Co. Limited, 120 Cheapside, London EC2V 6DS.

Schroders

MANAGING DIRECTOR REQUIRED

£250,000 IS ON OFFER FOR A THREE YEAR PROJECT

A Midlands based businessman aged 57 wishing to retire in three years time requires a person to manage and develop an engineering company based in Coventry.

The package includes a basic salary of £25,000 p.a. but also an equity stake day one in voting ordinary shares at no cost which is estimated to be worth in three years time at least £180,000.

In three years either the company can be sold or a total management buy-out arranged or the person appointed can continue to run the business with full executive control retaining dividends to Spain and himself/herself.

The company is engaged in precision engineering in aerospace and plastic injection mould toolmaking. Turnover currently 1.4M but productive capacity twice that. Employees 55 including 38 skilled toolmakers. CAD/CAM/CNC installed.

This is a fantastic opportunity for a young person 35-45 who has the entrepreneurial flair to run their own business and aim to be a millionaire in less than 10 years.

Only applicants who have an engineering background, with sound connections, relevant general management experience, experience of CAD/CAM/CNC and who are non-ethnic should apply.

Apply in writing to:-

P.S. Kirby - Chairman
Gidney & Kirby Investments Ltd
Barford House
Bilbop Street
Coventry CV1 1HU

UNADVERTISED VACANCIES

SEEKING A NEW JOB? CAREER PROGRESSION? BETTER SALARY?

We are the professionals who can advise and help you. Find out why our Executive Job Search Programme is so outstandingly successful by contacting us for an exploratory meeting without cost. Experts enquire about our Executive Enquiry Service.

London: 01-734 3879 (24 hours) Bristol: 0272-226833 Southampton: 0703-331923 Dublin: 0001-610890.

Connaught
12, South Row, London W1N 1AG.

ARTS

Panorama/King's Head

Martin Hoyle

The two spinster teachers share a home on the island. The picture window reveals their beloved "panorama" dominated by Table Mountain across the bay...

There are almost two plays here, political and personal. The girls are portrayed with subtlety. Rosa, apparently fulfilled, is shown as a fantasist...



The New Shakespeare Company has wasted no time in reviving its 1987 production of A Midsummer Night's Dream...

Television/Christopher Dunkley All clued up about game shows

"And now if the gorgeous Cheryl would do the honours, less meet the couples who've gonna play That's Your Game..."



"Operations, actually." "An woss yer favourite?" "Gilbert and Sullivan."

"Right then, without more ado, less start the opening round which is a sudden-death contest..."

"Question (A): What was the nickname given to Sir Arthur Heathcote's cricketers who fought at Roundway Down in 1643?"

Not that the contestants are the only ones to get things wrong in Tarby's Fringe Game...

LIFE --- BANK The contestant offered "BLOOD" which clearly fills the bill very nicely...

Appearance is everything in this show. Martin Shaw, a perfectly ordinary actor, is used as a go-between presenter...

Neither Run The Gauntlet nor The Krypton Factor could be seen as a model for the typical game show...

As game shows expand, seemingly inexorably, to fill more and more of the daytime and night time hours...

There may be a still unsatisfied market for the rapid and the demotic, but there are also considerable numbers of more demanding viewers...

Lohengrin/Covent Garden

Andrew Clements

The Royal Opera's Lohengrin is now 11 years old, and was last seen in 1981 when the company included it in the repertoire of its season in Manchester...

Placido Domingo was originally scheduled to sing the title role but withdrew some months ago to be replaced by Eberhard Buchner...

With such comings and goings it seems paradoxical to report that the central quartet of singers proved to be easily the most impressive component of the revival...

There may be a still unsatisfied market for the rapid and the demotic, but there are also considerable numbers of more demanding viewers...



Paul Frey, top, and Harimant Welker

A Fine Film of Ashes/ICA

Michael Coveney

Steve Still's intriguing, attenuated monologue in a house of death is a companion piece to his Bush Theatre production last year of Five Smooth Stones...

It is all very private and strange, bordering on the preposterous as if in a magic lantern show now pinned against the wall...

Wolpe and Cage/Almeida Festival

David Murray

A long Monday evening at the Festival began with the BBC Singers introducing us to some fine, neglected Stefan Wolpe. Practically all of Wolpe's music is neglected...

hour or for a whole one, while at intervals of three or four minutes he climbed and descended a few chromatic steps...

Saleroom/Antony Thorncroft

Record for manuscript

Sotheby's secured some remarkable prices in its sale of medieval manuscripts and miniatures, including auction records for English, Flemish and Italian manuscripts...

Since 1980 Christie's has been disposing of the estate of Sir Cecil Beaton's photographer, designer, diarist, and actor...

Arts Guide

LONDON THEATRE The Common Front (Phoenix). Second London chance for David Simon Gray comedy about Cambridge graduates in love...

WASHINGTON The Search for Signs of Intelligent Life in the Universe (Lincoln). Lily Tomlin repeats her award-winning solo performance of the crazy people of the future...

CHICAGO Pal Joey (Goodman). Set in Chicago in the 1940s, this Rodgers and Hart classic, directed by Robert Falls, follows in hunting melodies the escapades of a classic bell caught between the one who loves him and the rich lady he wants...

Have your F. T. hand delivered every morning in Switzerland. If you work in the business centre of BAAR, BASEL, BERNE, GENEVA, LAUSANNE, LUGANO, LUZERN, ST GALLEN, ZUG, ZURICH or WINTERTHUR...

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET LONDON EC4A 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Wednesday June 22 1988

Decoupling the unions

BRITAIN'S trade unions could help to save the Labour Party by walking away from it. For the dominance of the party by the major unions is a principal reason for its loss of support in general elections in a row. That dominance is probably the single most important cause of the distrust of Labour by the very centre-ground voters whose support it must win if it is to avoid a fourth defeat.

Kinnock's counter-signal The reason is that that suspicion is constantly rekindled. The latest instance is the nine-day wonder that began with Mr Neil Kinnock's apparent signal, in a television interview, of an impending revision of the electoral system to a form of instant-unilateralism.

Hope for peace in Indochina

THE US, the Soviet Union and China are new powers in the region. This raises the question of the future of Kampuchea. The Khmer Rouge, with support networks in the countryside which the Vietnamese have never been able to smash, has been consistently supported by China and has remained confident of returning to power.

Fertile nations The Indo-Chinese are clearly better at winning wars than prospering in peace. Kampuchea, Laos and Vietnam are resource-rich and fertile nations which have moved resolutely backwards in the world economic league for more than a decade.

expressed disquiet at the original tentative proposal that unilateralism may be revised, but the T&GWU voice was the most potent. The Labour leader has shown, in the plainest possible way, that he has mastered the Labour would do far better if its relationship with the trade unions could be made more like the one between the US unions and the Democratic Party.

No-strike agreements The most prominent of those is the EETPU electricians' union, which will learn today whether it is to be suspended by the TUC for its insistence on adhering to no-strike agreements. The expectation is that it will eventually leave the TUC altogether.

JIM STYLES, managing director of Sky Television, Mr Rupert Murdoch's European company, is adamant about the prospects for its four advertising-financed channels, to be broadcast direct by Astra satellite to dish receivers returning to Britain at 1989.

Regional stability

Each country has much to gain from regional peace. Vietnam, once it quits Kampuchea, will be eligible for western economic aid. Kampuchea (without a Khmer Rouge government) would be able to start a peaceful reconstruction with international help.

Regional stability Each country has much to gain from regional peace. Vietnam, once it quits Kampuchea, will be eligible for western economic aid. Kampuchea (without a Khmer Rouge government) would be able to start a peaceful reconstruction with international help.

Raymond Snoddy looks at the issues posed by the expansion of satellite TV in Europe

The battle for television's soul

THERE WAS consternation in the British broadcasting world earlier this month when Lord Young, Secretary of State for Trade and Industry, tentatively suggested that the Government was considering the eventual transfer of two of the four national television channels to satellite distribution.

But his first thoughts were far more drastic. He wanted to move both BBC2 and Channel 4 to satellite within three years - until he was persuaded that this timetable was impractical. A move by 1991, he hoped, would simultaneously solve two pressing problems for his department, the DTI.

First, viewers who wanted to continue watching Channel 4 and BBC2 after 1991 would be virtually forced to buy satellite receiving equipment. This would give an important boost to the commercial chances of British Satellite Broadcasting (BSB), the UK's 922MHz direct broadcasting by satellite venture founded by Granada, Pearson, publisher of the Financial Times, Virgin and Anglia Television.

JIM STYLES, managing director of Sky Television, Mr Rupert Murdoch's European company, is adamant about the prospects for its four advertising-financed channels, to be broadcast direct by Astra satellite to dish receivers returning to Britain at 1989.

Midsummer madness

"It was like a scene from Apocalypse Now," commented a police officer resting after the Battle of Stonehenge fought out in the early hours of yesterday.

What started, for the most part, as a good humoured trek from camps near Amesbury to witness the sunrise on Solstice Day ended in violence between the crowd of 4,000 to 5,000 travellers and a force of 1,200 police blocking their path.

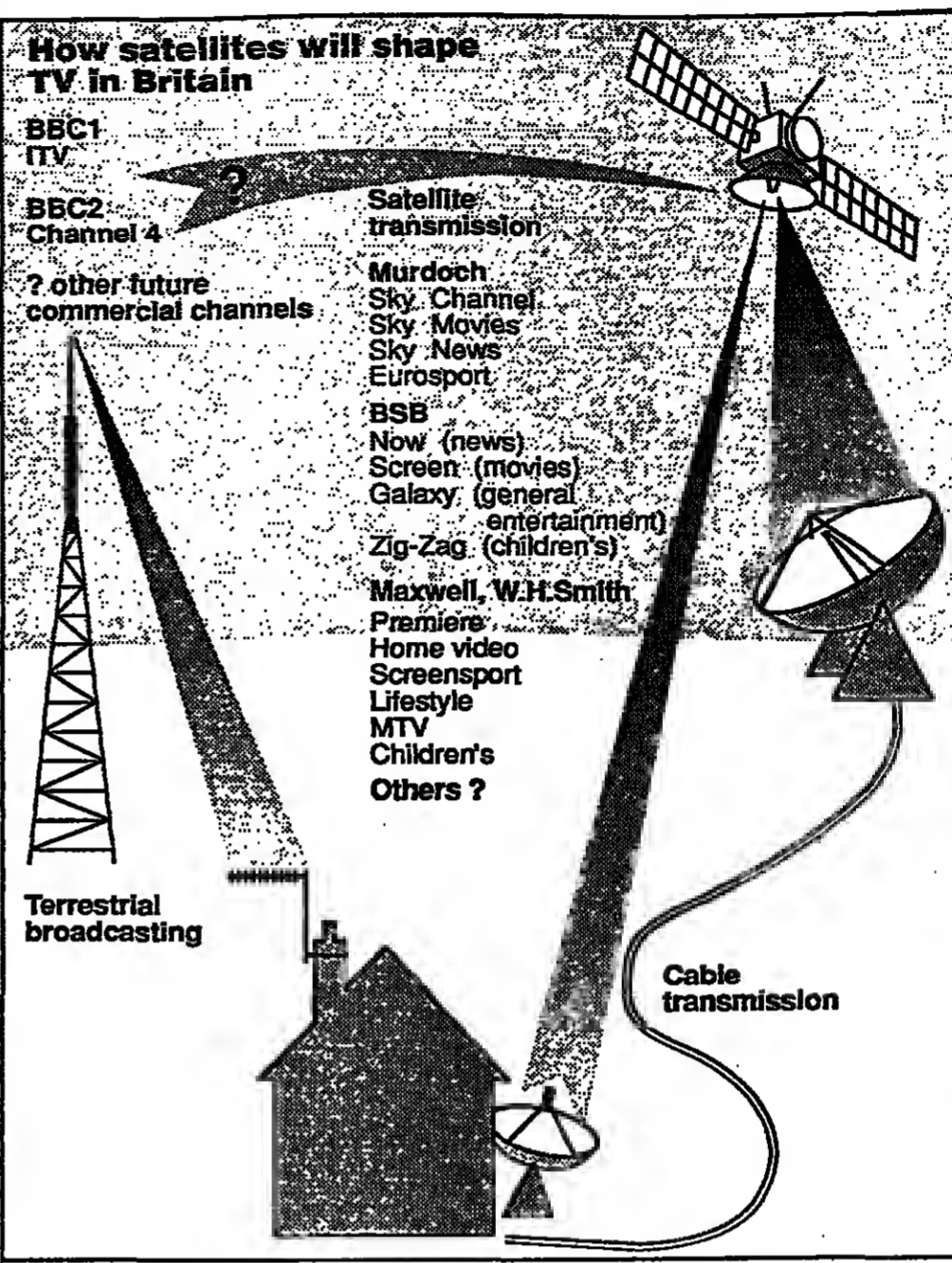
Regional stability Each country has much to gain from regional peace. Vietnam, once it quits Kampuchea, will be eligible for western economic aid. Kampuchea (without a Khmer Rouge government) would be able to start a peaceful reconstruction with international help.

stated by the way in which the proposal was outlined by Lord Young, rather than by Mr Douglas Hurd, the Home Secretary and the minister formally responsible for broadcasting in the UK - is only one manifestation of the dilemma presented by satellite broadcasting.

It is a dilemma being faced by governments across Europe where there are two bodies trying to provide a framework for trans-frontier broadcasting: the 21-nation Council of Europe, which is preparing a convention, and the European Commission, which is finalising a directive.

The Council of Europe, a body primarily involved in human rights and cultural issues, has many smaller members who are worried about the prospect of cheap programmes from the US and of foreign advertising broadcast outside their frontiers.

At the conference, Mr Andries Overst, chairman of the steering committee which has completed drawing up the text of the convention, appealed for an end to hostilities between the two organisations. He also suggested that the Council of Europe concentrate on creating a broad framework for trans-frontier broadcasting and that the Commission devote itself to such matters as trade and fiscal incentives for the audio-visual industry.



each other," he said. He got an immediate conciliatory response from Mr Carlo Ripa di Meana, the EC Information, Culture and Communications Commissioner who said: "I accept a certain division of roles. It is intelligent, it spares energies. We are not going to fall into the trap

of creating artificial clashes between our institutions." Harmonisation of convention and directive was just one of the Task Force's recommendations for dealing with what it believes is the most profound transformation which the television industry has faced since it was established - a transformation marked by both a growing commercialism and internationalism.

Quiet revolutionary from Australia

"We have seven or eight months to put it together and that's not hard," says Mr Styles, who is today travelling to Los Angeles to continue the task of creating Sky Movies, one of the new channels.

Mr Styles says he believes that Eurosport, which will probably employ about 50 people and involve a capital outlay of around £40m to pay for a package of sports, news, and library material 18 hours a day, will go ahead in some form.

OBSERVER

druid, Cecil Chapman. Chapman, 74, thought the ceremony a "lot of bull", and was clearly unconcerned about the world beyond the stones.

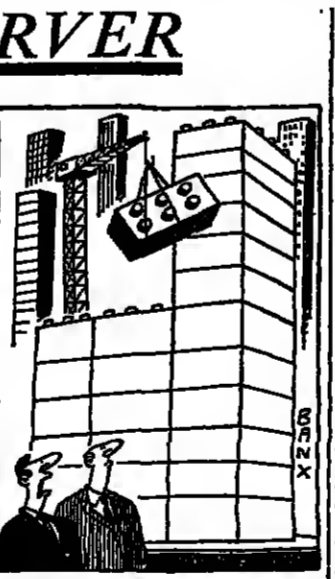
Friends together

Yesterday was the end of the Toronto summit. It was also the birthday of an unattractive British source.

After a series of questions on environmental issues, he was asked about the "chemistry" between the leaders during the week's discussions. "There hasn't been much acid rain about", he said.

Hervé's new baton

Hervé de Carmoy has a number of hurdles to cross before he assumes full command of Société Générale de Belgique. But as someone familiar with the ambitious Frenchman said yesterday: "Hervé would not have started on this unless he could see his way to running it all".



"Apparently lego is zero-rated."

to use the title. David Rockefeller singled him out early on at Chase as a high flyer, and Midland had to make him its most highly paid employee to get him on board.

He is impressive to meet: tall, urbane, quietly persuasive. He also exudes that air of certainty cultivated by a particular class of Frenchman, or is it uncertainty set in a predominantly Anglo-Saxon world? He is a count who prefers not

the two run beside each other for a time." Not for long.

American Master

Professor Baruch Blumberg is the first non-Brit to be elected Fellow of Balliol College, Oxford and the first scientist that anyone can remember. He does have Balliol connections, however; he took his doctorate there in the mid-1950s, was back as a visiting professor in 1963-64 and one of his daughters read English there.

"Apparently lego is zero-rated." He is the case of Midland's international business post-Crocker, or the Third World debt problem. But many people who worked under him complain of his ruthlessness and an inclination to interfere. One former colleague says he was "glad to see the back of him".

Blumberg, who is 62, takes over in October next year.

HIT BY PROPERTY PROBLEMS?



ONE COMPANY HAS ALL THE ANSWERS

Property plays a significant part in any business. So when the time comes to seek professional advice it pays to decide on one single company which has the in-depth knowledge and experience to fulfill all your property requirements.

And, obviously, it is important to contact the professionals before property problems strike your business. Fuller Peiser offer a comprehensive service in areas as diverse as disposal and acquisition, valuation and appraisal in the UK and overseas, development and project management, rating and rent negotiations for both landlords and tenants.



FULL DETAILS OF OUR ENTIRE RANGE OF PROPERTY SERVICES ARE AVAILABLE FROM: HEAD OFFICE: 7, 8 & 9, HOLBORN HOUSE, 34 HOLBORN CIRCUIT, LONDON EC1N 2HL. TELEPHONE: 01-353 6851 & AT LONDON WEST END, 5, 6 & 7, EDINBURGH, GLASGOW AND TORONTO, ASSOCIATED OFFICES THROUGHOUT USA.

A slump in trading volumes has alarmed US stockbrokers. Janet Bush reports

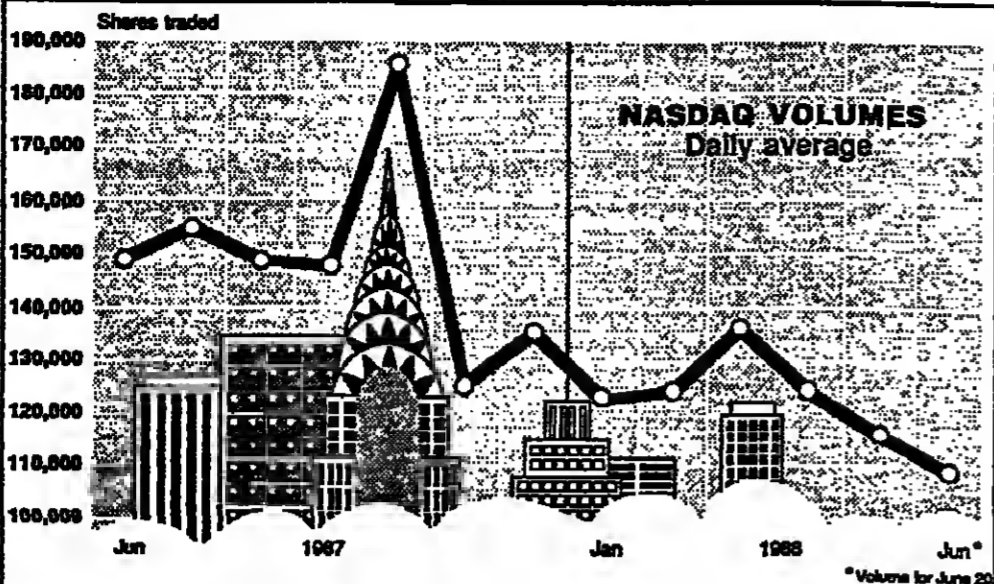
"THEY TURNED the lights out in January," says Mr Rodney Scott, manager of the Wilmington, Delaware, branch of the New York securities house Dean Witter Reynolds.

He, like many stockbrokers with a large clientele of individual investors throughout America, is contemplating the next few months with trepidation.

Mr Scott has to answer to head office about performance when private investors are refusing to bite at yields above 9 per cent in the US Treasury bond market and are showing no interest at all in equities.

As a broker of 17 years standing in the Wilmington community, he has to continue to service the investment desires of his own long-term clients in a market where a good buying opportunity seems harder and harder to come by.

And as a manager, he has to nurse along the battered egos of his stable of young brokers who have never had to sell investments in a bear market and whose living standards have been savaged by a sudden plunge in their commissions.



'The gimme days are gone'

The stock market's rally in post-crash days in appearance much healthier trading volume earlier this month prompted hopes that the drought of investment activity was coming to an end.

Last week, however, Mr John Phelan, chairman of the New York Stock Exchange, said: "The problem of low volume is getting worse not better. In January, we saw a lot of major corporations staying out of the market. In June, more and more corporations are saying, 'What kind of a market is this?' The big players are now getting out."

Mr Phelan reckons that, stripping out trading associated with capturing yields on stocks about to go ex dividend, about 80m to 120m shares are being traded on the NYSE a day, compared with 160m to 180m before the crash.

"Institutions and individuals have been scared for six months. Suddenly, that fright has been replaced with long-term fear which is a heck of a lot more scary," he said.

Institutions and investors are now becoming aware of what Mr Phelan describes as a "growing, creeping reality" that the markets are no longer liquid and that not everybody can get out of the market when they want to.

The reluctance of individual investors — the backbone of long-term investment in securities — to return to the market now that the initial shock of the October 1987 crash has subsided is a major issue confronting the US securities industry.

This was borne out by several brokers in Wilmington, in the tiny state of Delaware on the

eastern seaboard. The state has long had an accent on commerce and finance due to the dominance in the state of the Du Pont chemical company, which has well developed employee equity schemes; Delaware's liberal incorporation laws, which have led to more than 50 per cent of the Fortune 500 companies making their state their legal home; and a 1981 state law stipulating that lenders could charge what they liked on credit loans, which attracted major banks.

In the aftermath of the crash, even Delaware has suffered from the alarming lack of interest in the nation's capital markets.

"Since January, the spathy has just deepened. I have never in all my years in the business seen activity quite this dead," said Dean Witter's Mr Scott.

The fall-out from the crash had a devastating immediate effect on the securities industry as a whole. Some companies merged, as in the case of E F Hutton with Shearman Lehman. Many others reported hefty losses in the final quarter of 1987 and a few thousand people lost their jobs.

Some specialists on the floor of the New York Stock Exchange who make markets in equities still managed to make record profits in 1987. But a poll of 49 brokers circulating normally to Opposition spokesman shortly before the announcement of the statement itself. They are however of some significance, or why bother to insert them?

Clearly a report on the facts is most restrictive in scope than a report on the role of the Department which, of necessity, would include objective judgments not only on the facts but upon the absence of critical items of information including, perhaps, conversations with officials and ministers who, after all, can be expected to have read newspapers, to have had ready access to City information and to

earnings have fallen about 27 per cent since the crash.

Headline volume figures published by the major stock exchanges give only the vaguest idea of individual investment since the crash. Volume since the crash has been inflated by various different trading strategies such as dividend capture, stock index arbitrage and corporate share buy-back schemes as well as speculation on takeover stocks.

But figures provided by the SIA show a decline in the proportion of total volume on the New York Stock Exchange accounted for by retail and institutional activity.

The share of retail activity of total volume dropped to 24 per cent in the first three months of 1988 compared with 27 per cent in 1987, and the proportion of institutional trading fell to 39 per cent from 42 per cent.

Meanwhile, "other activity" — which includes dividend capture and other schemes — accounted for 14 per cent of total NYSE volume in the first quarter of 1988, compared with only 4 per cent a year earlier.

Mr Dace Blaskovitz, who runs the Wilmington office of Butcher & Singer, a brokerage house with a long tradition of conservatism, bemoans the lack of genuine investment: "The equity market was always there to raise capital. It was the lifeline for companies. You look at it now — take away

the dividend plays and the stock index arbitrage and you are trading maybe 50m shares a day."

The official figures show that, on the NASDAQ, the over-the-counter market, where individual investors account for something like 50 per cent of normal activity, the daily average volume fell to 117,000 shares in May compared with an average of 145,000 in 1987.

On the New York Stock Exchange, last month's daily average was 154m shares compared with the 1987 monthly average of 168m.

It is the fear of continued low volume which has provided the impetus for efforts within the industry and in Congress to dampen down market volatility and so woo investors.

It was not in the spirit of public service that most of the major securities houses involved with the form of computerised trading called stock index arbitrage decided to refrain from this strategy on their own accounts. It was rather that they knew that public fear — and disapproval of the trading technique within the industry itself — was beginning to wreck their traditional securities business.

Although there is very little understanding of these computerised trading strategies among individual investors and among brokers themselves (as many acknowledge), program trading is cited by all as one of the key

reasons why individuals are reluctant to return to the equity market.

Outside the narrow confines of Manhattan's financial district, the securities business is less institutionalised, more down-to-earth and palpably more personal. One finds a deep resentment about what many ordinary brokers feel has been the corruption of the stock market by huge Wall Street firms. They are regarded as having been driven, not by customer service, but by profit, speculation and a thirst for power.

Mr Blaskovitz says what is perceived to be the casino aspect of the last few years in the stock market is now the major disincentive to investment.

Some old hands in the business believe that rebuilding investor confidence could take years, not months.

Mr William Jones has been a broker for 28 years. He works at Merrill Lynch's office in Wilmington and is one of the top 20 performers of the company's 12,000 brokers around the country. He says: "Investors burned in the 1970s didn't come back until the 1980s. I say to my clients: 'You had open heart surgery in October. You can't get running around the track right away'."

Mr Blaskovitz believes a lot of the jobs added to the industry during the bull market will just as quickly be shed again. He estimates that thousands of brokers will go out of business over the coming months, but that will leave great opportunities for the ones that are left.

He believes that in the post-crash period, the primacy of customer service will return. Only 33 himself, he tells his young brokers: "We have got to go back to basics. I am telling my young brokers, 'You want to survive? Go out and earn your money. The gimme days are gone'."

Curiously, evidence suggests that individual investors have a great deal of cash available to invest. Mr Burton Miller, a broker in the Wilmington branch of Alex Brown, the oldest US securities firm (which financed the building of the first US railroad from Baltimore to Ohio), believes they are eager to do so when the right opportunity comes along and nerves are less frayed. He believes the problem lies not with the individual investor but with the securities industry itself.

He says: "What is happening in the markets today is a reflection of the emotional condition of the brokers. They are too worried to do anything. They are worried about their jobs, management changes at their companies, the payments on their BMWs and their condominiums. Brokers are in a state of emotional seizure and, ironically, their customers are not."

Britain's health service

Why tax reliefs are not the same as opting out

By David Green

MR JOHN MOORE, Britain's Secretary of State for Social Services, is reported to be sympathetic to the use of tax reliefs to encourage greater private spending on health insurance. The Treasury is opposed, though Mr Nigel Lawson, the Chancellor, has announced that he supports tax relief for the elderly. The Treasury offers two main arguments against tax relief for the non-retired, arguments wholeheartedly endorsed by the Financial Times (June 16 1988).

The first is that the Government's general taxation strategy has been to simplify the tax system. To grant a new tax relief for people who take out private health insurance would add a new complication and make it more difficult to resist pressures for still more concessions, not least from individuals paying personally for higher education and employers who provide crèches.

Second, the Treasury argues that the purpose of a tax relief is to bring about a behavioural change in the recipients and that, since some 6m people already have private insurance, a tax relief will not alter their behaviour. The "deadweight" cost of tax relief for those who already have private insurance is put at about £200m. The Treasury expects that more people would take out new health insurance policies but fears that the additional private spending on health insurance premiums encouraged by tax relief might be lower than the deadweight cost, producing a net fall in private spending. If so, this would make tax relief a "bad buy".

It should not be forgotten that taxes start life as hard-earned incomes and the Treasury's problem is not, as the term "subsidy" implies, to determine whether a tax relief in the sense of a gift can be justified, but to establish whether there are grounds consistent with the common good for giving people back their own money.

The Treasury is right to point out that a simple, open-ended tax relief for private health insurance might be a bad buy. But neither it nor the Financial Times editorial acknowledges the very substantial difference between tax relief to people who spend on private insurance while also remaining entitled to use the NHS free of charge and, on the

other, a tax credit or voucher payable only on condition that each beneficiary gives up his right to use all or some NHS services free and instead undertakes to pay for his own treatment, whether received in a private hospital or an NHS pay bed.

If people were offered a voucher (equivalent to a proportion of what it would have cost the NHS to treat them) on condition that they (a) took out private insurance to the value of the voucher or more, including catastrophe cover; and (b) relinquished their claim to free NHS services, then the ensuing changes in behaviour, not only by individual citizens but also by insurers and health care providers, would be significant.

First, those opting out would find it necessary to take out a different kind of insurance policy from those currently available. Existing private insurance plans are intended to give people better access to around 30 elective surgical procedures which are often only available under the NHS after much waiting. But people accepting personal responsibility for their own health care expenditure are intended to give people better access to around 30 elective surgical procedures which are often only available under the NHS after much waiting. But people accepting personal responsibility for their own health care expenditure are intended to give people better access to around 30 elective surgical procedures which are often only available under the NHS after much waiting. But people accepting personal responsibility for their own health care expenditure are intended to give people better access to around 30 elective surgical procedures which are often only available under the NHS after much waiting. But people accepting personal responsibility for their own health care expenditure are intended to give people better access to around 30 elective surgical procedures which are often only available under the NHS after much waiting.

appropriate to argue that the net private contribution to health care would fall. Not only would there be no something-for-nothing deadweight cost, it would also be implausible to claim, as the Financial Times does, that a 50 per cent increase in the coverage of private health insurance to 9m people would be necessary to counterbalance the supposed deadweight cost. This figure is based on American experience of changes in the demand for health insurance which occur as a result of price adjustments. But the American market is very different, not least in that US spending levels, health insurance is closely akin to luxury goods. People behave very differently when they are buying basic health insurance for their families, and a more reliable indicator would be the surveys of demand carried out by the Institute of Economic Affairs over 25 years which asked people to state how much of their own money they would be willing to spend on health care if they were given vouchers of various values. In brief, the surveys reveal a huge pent up demand for private health insurance.

No less important, a huge spending burden would be removed from the government's shoulders. Moreover, the requirement that beneficiaries give up their claim to free NHS services would mean that allowing a tax credit for health insurance would not set a precedent which would make it harder for government to resist pressure for other tax reliefs. The conditions attached to acceptance of health insurance tax relief, particularly the requirement to give up one's entitlement to free NHS services, would have no parallel in other spheres such as higher education.

The overall result would be a reduction in the power of government and a corresponding increase in the capacity of individuals to take personal responsibility for their spending, an outcome consistent with the Government's wider taxation strategy. All told, a tax credit conditional upon opting out of the NHS would make good sense, whether judged from the narrow standpoint of public expenditure control or the wider one of extending the bounds of a free society.

The author is director of the Institute of Economic Affairs Health Unit

Dumping means causing injury

From Mr Peter G. Forster.

Sir, Mr Morita of Sony, as reported in your edition of 20 June ("Sony boosting output of European-made televisions"), perpetrates the misunderstanding between dumping and legitimate imports.

European Community regulations define dumping as a strategy adopted by a foreign producer by which it prices its products for export at a lower price than that which it sells on its own market.

When this is shown to be correct, there must also be evidence that the "dumped" or subsidised goods must be causing or threatening to cause injury, and that the interests of the Community must call for protection.

From observation of Sony's operations in Europe, I believe Mr Morita really wishes to encourage local component suppliers for "screwdriver" plants — facilities which assemble products from components largely supplied by the Far East — but he will not do so by importing components at artificially low prices against which European manufacturers have no hope of competing.

Dumping is illegal and therefore indefensible. It will terminate industrial activity in Europe — and lose jobs. The offending nations ensure that reciprocal actions are taken and that their market. Why is it iniquitous if Europe acts similarly?

Peter G. Forster, Philips Electronics, Philips House, 185 Tottenham Court Road, W1

Letters to the Editor

The Barlow Clowes inquiry

From Lord Bruce of Donington.

Sir, Your report (June 16) that "Sir Godfrey Le Queane would lead an investigation into the Government's role in the events leading up to the Barlow Clowes crash" is, unfortunately, not quite accurate.

The announcement made in the House of Lords on June 13 by Lord Young of Grafham, Secretary of State for Trade and Industry, was:

"I shall appoint an independent person of standing to report to me as soon as possible on the facts of my Department's handling of the matter."

The words italicised were added by the minister as an oral addendum to the official Department of Trade and Industry (DTI) press statement normally to Opposition spokesman shortly before the announcement of the statement itself. They are however of some significance, or why bother to insert them?

Clearly a report on the facts is most restrictive in scope than a report on the role of the Department which, of necessity, would include objective judgments not only on the facts but upon the absence of critical items of information including, perhaps, conversations with officials and ministers who, after all, can be expected to have read newspapers, to have had ready access to City information and to

have had, however informally, contact with the Securities and Investment Board.

Since, moreover, the eventual report is to be made to the minister himself, it is quite clear that he regards himself as being outside the scope of the enquiry, and that no wider question of "the Government's role" will be considered.

Evidence to the investigator will not be given on oath and, according to the minister, "subject to there being no legal impediment, either as to content or to timing," he proposes to publish the final report. But as your June 15 feature correctly points out, these stipulations "should enable him to cut out anything protected by the Official Secrets Act."

As interpreted by the Government in the Spycatcher case, this could inevitably mean the suppression of any communication, oral or otherwise, regarded as confidential between a minister and his officials, a minister and his colleagues, or even between officials themselves.

May I respectfully suggest that what the public in general and the City in particular require is "the truth, the whole truth and nothing but the truth" concerning the Government's entire role in this matter?

Bruce of Donington, House of Lords, SW1

Romania refuses to ease restrictions

From Mrs Iolanda Stranesca.

Sir, Judy Dempsey's report from Vienna (June 14) on the Romanian refusal to sign a final document at the Conference on Security and Co-operation in Europe (CSCE) follow-up meeting is revealing in more ways than one.

The rejection of the proposal for freer travel and emigration is in direct contravention to the spirit of the Helsinki Agreement; the proposed creation of organisations to monitor the implementation of this Accord is obviously considered by the Romanian authorities to be nothing short of subversion.

The Communist government in Bucharest is now openly declaring its refusal to observe even elementary human rights. This unambiguous position is in line with the public rebuffs given by the US in February 1988, following the suspension of its "most favoured nation" trading status. President Ceausescu used a press release to make public his refusal to negotiate any further on this issue as long as the "Jackson-Vanik" amendment, which made extension of the clause conditional on performance in the observance of human rights.

Far from being reprimanded by the USSR, as "Gorbachev" would want it believed, Mr Ceausescu was awarded the Lenin Order for his outstanding achievements in the destruction of freedom and human dignity.

Iolanda Stranesca, British Romanian Association, 26 Queen Anne Street, W1

FOR BUSINESSMEN WHO AREN'T JUST MARRIED TO THEIR WORK WE OFFER A SECOND SEAT FREE.

Emirates

And for businessmen who aren't just married to their work we offer exactly the same thing.

Because travelling abroad continually can put a great strain on a relationship.

EVEN

Another trip to Dubai, then another and another...

But now Emirates have put you in a position to say "You're coming with me."

And to think all you have to

TIME

do is to buy one first or business class return ticket to Dubai, from London.

Once you've taken that trip you get a free transferable economy ticket to use on your next.

FLIES

A return ticket that's valid for twelve months.

So, thanks to Emirates (and Dubai's excellent position as far as connecting flights are concerned — a stepping stone

ON

to India and the Maldives for example) it looks as though a business trip is about to turn into an unexpected holiday for two.

Phone 01-930 5356 or contact your local travel agent.

Emirates

122 PALL MALL, LONDON SW1

Report based on an unusual definition of smoking prevalence

From Mrs Joy Townsend.

Sir, The study by the Institute of Fiscal Studies (IFS), reported on June 13 ("The poor go on puffing"), is misleading. The press release sent out with it is even more so.

The authors' provisos were not in the press release or report conclusions which, on the contrary, go beyond the findings of the study. The report frequently refers to percentages of smokers, but in fact the unity of data used in the study is household expenditure on tobacco.

Household size varies from one to six or more persons, but if any member buys tobacco, the household is considered "a smoker" even if one, two or more members give up. This unusual definition of smoking prevalence seriously dilutes the potential for reduction of prevalence of smoking, and is the reason for the unusual conclusions.

This definition is clear in the text, but not in the tables — headed, for example, "Percentage of smokers by income group" — nor in the press release, which starts by saying: "The price of cigarettes affects the amount which smokers spend but not the decision to give up smoking." No such conclusion could be drawn from the data, as the authors agreed at their press conference.

There is excellent data available, which was accessible to them, on individual smoking habits. The General Household Survey published by the Office of Population, Censuses and Surveys, shows that smoking prevalence has fallen since 1973 across all socio-economic groups, in men and women and in all age groups.

In the period during which there was a significant price rise (1980-1985) the number of smokers fell by 15 per cent, and the

amount smoked per smoker fell by 7 per cent. This suggests that the important effect of the price rises has been on the decision to smoke, rather than the amount smoked.

This confirms US studies, which report that the significant effect of price rises has been on individual smoking prevalence. From 1970 to 1980 prices fell in real terms by over 25 per cent. As the IFS paper shows, household expenditure on tobacco by the 50 per cent of households with lower incomes rose (the lower prices encouraged their smoking); it fell in the higher income 50 per cent of households which are less influenced by price.

From 1980 to 1984 cigarette prices rose in real terms by 24.4 per cent, and expenditure by all income groups fell in real terms (including a 9 per cent fall in expenditure by the poorest 5 per

cent, and a 3 per cent fall by the richest 5 per cent).

The issues addressed are very important ones for the health of the UK. The way this report was launched is disturbing, and it has misled. For example, your report says: "smoking is on the decline among high income groups and rising among the lower." This is untrue: smoking is falling among lower income groups. You also say: "the better-off react to high prices either by stopping or by cutting back; the poor go on smoking." The poor, in fact, have reduced their smoking more in response to price increases than the well-off have — as one would expect.

Joy Townsend, Medical Research Council Epidemiology and Medical Care Unit, Northwick Park Hospital, Watford Road, Harrow, Middlesex

DAIWA BANK
a fully integrated banking service
Head Office: Osaka, Japan
London Office: 25 Abchurch Lane, London EC4N 3DF

FINANCIAL TIMES

Wednesday June 22 1988

CRANE BRUEHAUF
Dereham, Norfolk. (0362) 695353

Maggie Ford in Seoul reports on a difficult round of wage negotiations

THE LEX COLUMN

Foreign bankers get a bumpy ride in Korea

CUSTOMERS OF Barclays Bank in Seoul could be forgiven for believing they were in the laid back tropical atmosphere of Honolulu rather than the export driven, home-grown South Korea.

STAFF RALLY ROUND AS TENSION HEIGHTENS

STAFF OF foreign banks rallied yesterday in support of their colleagues at the Seoul branch of Westpac, the Australian bank, as employees of other foreign organisations also started to take action.

At Barclays Bank however, initial agreement has been reached amicably over last year's pay increases and further progress is expected.

Embassy workers have not yet secured formal registration of their union, which would be the first time such recognition was granted in a diplomatic establishment in South Korea.

Tomkins' turnup for the Swedes

The spectacle of Murray Ohio bitterly opposing a bid from one of its major foreign, only to welcome Tomkins' offer of not much more money, is an odd one. It seems that the UK company - not known for its tolerance of slugs - has at home - has convinced Murray's management that it is looking for 'rejuvenation opportunities'.



Even before that period is up, Argyll is likely to find itself catching up its industry to the extent that, like Sainsbury, it will be looking to overseas markets.

Brokers' research

The latest Exel survey of brokers' analysts again confirms how hard it is to break into the circle of top research houses established since Big Bang.

Japanese banks balk at proposed UK rules

JAPANESE bankers in London have complained to the Bank of England about new regulatory proposals which, they say, will add to their costs and could force them to transfer business out of the UK.

US says China policy switch raises Kampuchea peace hopes

CHINA has substantially softened its support for Pol Pot and his Khmer Rouge guerrilla fighters, raising hopes for an end to the nine-year-old war in Kampuchea and the Vietnamese occupation of the country, according to US officials.

Lyonnaise des Eaux bids for UK water group

LYONNAISE DES EAUX, one of France's three largest water companies, yesterday launched a bid for Essex Water Company, the largest of the 29 statutory water companies in the UK.

Chinese companies complete big British investment deals

THE CHINESE Government yesterday announced its first significant direct investments in Britain in the form of an estimated \$47m (\$84m).

UK tries to limit European VAT ruling

Continued from Page 1 was determined to retain a single, positive rate of VAT, combined with an extensive zero-rating system.

NEWS REVIEW
DEFENCE
TIALD for TORNADO
ARMY
Indian test win
More German FIST
Briefly...
King's College London has selected two Ferranti Business Communications digital telephone exchanges to provide the backbone of its voice and data network.

World Weather table with columns for location, temperature, wind, and other weather conditions for various cities.

NOMURA
Local Commitment
Global Capacity
Nomura International Limited, Nomura House,
24 Monument Street, London EC3R 6AJ
Telephone: 01-253 9811 Telex: 885118

SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Wednesday June 22 1988

HENRY BUTCHER
INTERNATIONAL
PROPERTY & PLANT
PROFESSIONALS
01-405 8411

Tomkins beats Electrolux in battle for Murray Ohio

BY DAVID WALLER IN LONDON

TOMKINS, the UK industrial holdings company, yesterday emerged as a white knight in the battle for control of Murray Ohio Manufacturing, the Tennessee-based maker of lawnmowers and bicycles which has fought a protracted battle to stay free of Electrolux of Sweden, the world's leading white goods manufacturer.

Tomkins has launched an agreed tender offer for Murray valuing it at \$224m, or \$56 a share. Yesterday, the Swedish group abandoned its improved bid, which valued Murray at \$200m. It had already increased its offer from \$49 to \$52 a share and saw no reason to pay more.

Murray, which employs 2,800 and is based at Brentwood, Ten-

nessee, commands about a fifth of the US market for walk-behind and ride-on mowers. It makes about a third of the bicycles manufactured in the US, and as a group expects pre-tax profits of between \$22.5m and \$32m in the current year.

Last year it posted pre-tax profits of \$16.7m on turnover of \$88m. Its profit record has been erratic because of losses on the bicycle making side, which accounts for a quarter of group turnover and made a pre-tax loss of \$7.5m last year.

Tomkins, a Midlands-based manufacturer of buckles and bolts at the beginning of the decade, has been built into a classic "mini-conglomerate", with

interests ranging from hand-gun manufacturing to lawnmowers. Yesterday, it forecast pre-tax profits of no less than \$46m (\$82m) for the year to May, up 52 per cent on the previous figure.

Mr Gregory Hutchings, Tomkins chief executive, a former acquisitions executive for Hanson Trust, said the acquisition of Murray was "typical Tomkins".

The acquisition follows Tomkins' purchase of Smith & Weston, the US hand-gun maker, for \$112m last June. Tomkins was advised by County NatWest in the UK and Shearson Lehman Hutton in the US. Its shares closed down 5p to 234p, capitalising the company at £360m.

Lex, Page 22

McKesson buys drug wholesaler for \$500m

By Our Financial Staff

McKESSON, the big California-based consumer products distributor, has agreed to buy Alco Health Services, one of the top four US wholesale drug distributors, for \$500 in cash a share, or a total of about \$500m.

McKesson, which had revenues of \$7.35b in the year ended March, already is a leading distributor of drugs, as well as beverages, beauty aids, and general merchandise. Mr Thomas W. Field, president and chief executive of McKesson, said: "With the Alco acquisition, drug and healthcare will represent about 85 per cent of our revenue."

As a first step in the transaction, a tender offer will begin for all Alco Health Services stock no later than June 27. After completion of the tender offer, any remaining outstanding shares will be converted in a merger into cash at the same price paid in the tender offer.

McKesson said it also entered into a stock purchase agreement with Alco Standard, the diversified US distribution and manufacturing group, and Alco Venture Capital, its subsidiary, to buy 6.2m shares of Alco Health stock owned by Alco Venture, for the same price as the tender offer.

Terry Dodsworth looks at the strategy behind the launch of a new computer series
IBM refocuses on its middle-range

ONE OF the biggest product introductions in the history of International Business Machines, the world's largest computer group, was launched yesterday in a carefully orchestrated worldwide programme aimed at reaching well over 200,000 users.

The six new machines, to be known as the AS/400 range, are the culmination of a series of steps taken by IBM over the last two years to refocus its product line and shore up its sagging profitability.

They will give the company a broader, up-to-date product portfolio in the market for mid-range machines, where it faces aggressive competitors, led by Digital Equipment, the world's fastest-growing computer company in recent years.

In the UK, where the mid-range market is particularly important, the AS/400 line will be priced at between £13,843 and £470,170 (\$24,900 and \$946,900), serving between eight and 200 screens depending on the model.

The new line is expected eventually to replace the System 36 and System 38 mid-range products, introduced about 10 years ago.

Mr Jack Kuehler, vice-chairman and a member of IBM's

top-level executive committee, said the market for small and mid-range machines represented the most rapidly growing segment of the worldwide industry.

The introduction of the AS/400, he added, put in place the final element in a strategy worked out in early 1986 to give IBM customers a coherent range of easily interconnectable products. These now cover the market from large mainframe machines to medium-sized departmental products and personal computers.

He gave no indication of the scale of investment in the range but said 2,500 development workers had been involved in the project at the group's Minnesota research centre since early 1986.

Innovative techniques have been involved in the launch, largely reflecting the urgency

with which IBM has been forced to tackle the twin problems of its weakness in the mid-range computer area, and the lack of connectivity between its machines.

The measures include:

- cutting conventional development time for new computers in half to about 25 months;
- bringing customers into the development process at an early stage;
- emphasising partnership relationships with dealers, agents and software houses;
- a rapid build-up in manufacturing to ensure the new products will be quickly available;
- new educational and service back-up arrangements that will enable customers to tackle operational problems more swiftly;
- a new operating system for the machines which allows easy communications between different IBM product lines and the use of common applications software;

IBM aims to give additional momentum to the AS/400 launch through the staff redeployment it has carried out over the past 18 months to move more employees into sales. Many on this strengthened marketing team will be concentrating on the AS/400.

IBM aims to give additional momentum to the AS/400 launch through the staff redeployment it has carried out over the past 18 months to move more employees into sales. Many on this strengthened marketing team will be concentrating on the AS/400.

Hand extended to software makers

IBM yesterday moved to persuade software companies which write programs to run on its machines that it is committed to collaboration rather than competition, writes Alan Cane in Paris.

Mr C. Michael Armstrong, president of IBM Europe, told delegates to the sixth World Computing Services Congress in Paris that meetings where it worked out marketing strategies would be opened to independent software developers.

The idea is that IBM and a particular software developer could work together to solve their joint customer's problem more effectively. This "shared strategic sessions" approach

was already being used in a number of large IBM accounts.

The plan is a further development in IBM's attempts to seek a closer relationship with the software and services industry. Earlier this year it announced an application software acceleration programme (Asap) aimed at making it easier for software developers to create programs through the loan of computers and other help.

However, software developers - mostly small entrepreneurial companies - have been suspicious of IBM's motives. They are aware that IBM has to increase its revenues from software in the wake of declining hardware prices.

IBM aims to give additional momentum to the AS/400 launch through the staff redeployment it has carried out over the past 18 months to move more employees into sales. Many on this strengthened marketing team will be concentrating on the AS/400.

Pillsbury forecasts record year

BY JAMES BUCHAN IN NEW YORK

PILLSBURY, the Minneapolis food group which is in management turmoil, has put the worst behind it and is on target for a record year to May 1989, its temporary chairman said yesterday.

"The bad news is behind us," said Mr William Spoor, a former chairman who was brought out of retirement in February to avert the threat of takeover at the troubled packaged food and restaurant group.

"We are moving forward with confidence, focus, direction and discipline," he told securities analysts yesterday.

This optimistic presentation

comes just a day after the \$1.1b sales Pillsbury lost another senior executive with the announcement that Mr Jeffrey Campbell, the powerful and free-wheeling head of the restaurant business in Miami, had quit.

Mr Campbell's departure follows a succession of marketing problems at the various restaurant chains, above all the 5,500-unit Burger King which continues to lose share to McDonald's, the market leader. The restaurants could earn only \$8m after special restructuring charges in the first nine months of Pillsbury's year, which ended in May.

Various restaurant executives, including Mr Charles Olcott, president of Burger King, were given additional responsibilities on Monday and they will report directly to Mr Spoor.

Mr Spoor, who ran Pillsbury with an iron hand from 1973 to 1986, told the analysts that the company would report earnings from operations of \$2.40 to \$2.50 a share in the year to May, as against \$2.10 a share or \$151.9m in 1987.

Restructuring charges would reduce 1988 net income to between 80 and 85 cents a share

Heinz rises in quarter

H.J. HEINZ, the US tinne food group, boosted fourth-quarter net profits from a share to \$101.7m or 77 cents, taking the total for the year to \$366m or \$2.91 a share from \$338.5m or \$2.47.

Mr Anthony O'Reilly, chairman, said: "We are encouraged by the continuing strength of our big brands and the potential for both product and geographic expansion."

AMI rises 6.5% to \$33m

BY OUR NEW YORK STAFF

AMERICAN MEDICAL International (AMI), the Beverly Hills-based hospital management company, yesterday reported its best quarterly earnings for three years, a result attributed by the company to measures to cut costs in the face of intense competition in providing health care.

AMI, which last month announced it was selling off nearly half its US hospitals to their employees for \$910m, said net income in the third quarter ended May rose 6.5 per cent to \$33.7m or 41 cents a share.

Revenues for the three months rose 10.3 per cent to \$70.5m.

Mr Walter Weisman, chairman, said: "During the third quarter, AMI showed progress in our continuing drive to control costs while sustaining revenue growth."

He said that operational improvements would be helped by the sale of 35 smaller and less profitable hospitals, which is due to be completed by the end of the fiscal year to August.

The \$450m cash raised by the sale will be used to repay debt and buy in stock to appease a group of powerful stockholders.

Nine-month earnings were \$97m or \$1.17 a share against \$92.2m or \$1.01 in the first nine months of 1987. The latest results included a special gain of \$50.7m for accounting changes, partly offset by a \$33.9m loss on buying in debt.

Optima card for Britain

BY ANDREW BAXTER IN LONDON

AMERICAN EXPRESS, the US financial and travel-related services group, plans to introduce its new Optima credit card in the UK soon, said Mr Howard Clark, chief financial officer, in London yesterday.

The card, introduced in the US last year and more recently in Canada, is Amexco's first revolving credit product allowing deferred payment - its flagship American Express Card is a charge card on which the holder pays the bill monthly.

The Optima card has a 12 1/2 per cent interest rate in the US, compared with 17 to 20 per cent for other major credit cards, said Mr Clark.

Consumers were using it for

expensive items, and using their present American Express cards for expenses such as entertaining, he said.

Mr Clark said it was too early to gauge Optima's profitability, but added that the company was able to charge a lower interest rate because only existing cardholders of more than a year's standing and with a good payment record were being offered Optima, thus reducing advertising costs and credit losses.

Amexco's card business generally is currently one of the company's best performers, with world card charge volume up 20 per cent in the first quarter of 1988 to \$20.1bn, helped by an early Easter.

G-P pays \$665m for Brunswick venture

BY OUR FINANCIAL STAFF

GEORGIA-PACIFIC, the US forest products company, has tentatively agreed to buy Brunswick Pulp & Paper, a joint venture of the two US paper companies Mead and Scott Paper, for \$665m.


The purchase will include one

of the world's largest bleached pulp and paperboard mills, three sawmills and about 535,000 acres of timberland in Georgia, South Carolina and Florida.

Georgia-Pacific said the acquisition of the Brunswick, Georgia,

mill would add 525,000 tons to its current annual market pulp capacity of 700,000 tons. It also doubles G-P's bleached board capacity, adding 175,000 tons to existing capacity of 171,000 tons at Crosssett, Arkansas.

The Government of JAMAICA



Hotel Divestment Unit

As part of the Government's continuing divestment programme, Samuel Montagu & Co. Limited, in association with Smiths Gore Overseas Limited, have been instructed to invite offers for the sale of the following properties:

Hotel Programme				Beach	
Name	Location	Title	Rooms	Acreage	Frontage (feet)
Hedonism II	Negril	Freehold	280	18	1088
Wyndham Rose Hall	Montego Bay	Freehold	480	28	1200
Holiday Inn	Montego Bay	Freehold	516	11	1000
Jack Tar Village	Montego Bay	Freehold	128	11	936
Casa Montego	Montego Bay	Freehold	129	7	-
Trilawny Beach Club	Falmouth	Freehold	332	9	325
Jamaica Jamaica	Runaway Bay	Freehold	238	19	500
Eden II	Ocho Rios	Freehold	261	20	700
Inn on the Beach	Ocho Rios	Freehold	46	2	-
Mallards Beach	Ocho Rios	Freehold	394	7	580
Americana	Ocho Rios	Freehold	350	7.5	535
Wyndham New Kingston	Kingston	Freehold	384	7.5	-
			3,538	147.0	

- Except for Mallards Beach Hotel, which will be offered with vacant possession, all of the above properties have been leased to established hotel operators. The leases provide for the payment of minimum rentals and for additional rents based on the occupancy or gross operating profits of the hotels.
- Audited gross rental income in 1987/88 from ten of the hotels was US\$14.2 million. Casa Montego was closed for refurbishment and Mallards Beach was under direct management. The eleven operating hotels reported an average annual occupancy of 67% for the year.
- The Wyndham Rose Hall and Jamaica Jamaica properties include 18-hole golf courses which will be offered on long leases.
- Limited debt-equity swap arrangements will be considered.

Spa Development
Interest is invited from investors and developers to undertake the renovation and expansion of two thermal spas dating from the 17th century.

- Milk River, Clarendon
- Bath, St. Thomas


Both sets of buildings are of historic interest, and the mineral waters are reported to compare favourably with the leading European spas. The spas are offered on long term leases.

Brochure available from:
Ruth Kibble
Samuel Montagu & Co. Limited
address below

Telephone 01-260 9452
Telex 887213
Fax 01-488 1680

Samuel Montagu & Co. Limited
PART OF MIDLAND MONTAGU, THE INVESTMENT BANKING & SECURITIES ARM OF MIDLAND GROUP
10 LOWER THAMES STREET, LONDON EC3R 6AE. TELEPHONE 01-260 9000
Samuel Montagu & Co. Limited a member of The Securities Association

This announcement appears as a matter of record only.
17th June, 1988



HINO MOTORS, LTD.
U.S. \$100,000,000
4 1/2 per cent. Guaranteed Notes 1993
with Warrants
to subscribe for shares of common stock of Hino Motors, Ltd.
The Notes will be unconditionally and irrevocably guaranteed by
The Mitsui Bank, Limited
Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Mitsui Finance International Limited	The Nikko Securities Co., (Europe) Ltd.
Nomura International Limited	DKB International Limited
Fuji International Finance Limited	Baring Brothers & Co., Limited
Bayerische Vereinsbank Aktiengesellschaft	Chase Investment Bank
Credit Lyonnais	Daiwa Europe Limited
Robert Fleming & Co., Limited	Generale Bank
LTCB International Limited	Merrill Lynch International & Co.
Mitsui Trust International Limited	Morgan Grenfell & Co. Limited
Nippon Kangyo Kakumaru (Europe) Limited	Salomon Brothers International Limited
SBCI Swiss Bank Corporation Investment banking	J. Henry Schroder Wagg & Co. Limited
Westdeutsche Landesbank Girozentrale	

INTL. COMPANIES AND FINANCE

Pao to buy Aer Lingus US hotels

BY KEVIN HAMLIN IN HONG KONG AND KIERAN COOKE IN DUBLIN

COMPANIES CONTROLLED by Sir Yue-Kong Pao, the Hong Kong shipping and property magnate, are acquiring the Omni Hotels chain in the US from Aer Lingus, Ireland's national airline, for US\$135m.

Omni is the 14th biggest hotel group in the US in terms of revenue, which is estimated to reach \$436m this year. It comprises 14,000 rooms in 39 managed and franchised hotels, in six of which it holds equity. Eight are still in various stages of being built.

Sir Y.K.'s World International and Wharf Holdings will each own half of Omni. His group is involved in hotels in Asia through its Marco Polo International Hotels subsidiary. Marco Polo owns and manages three hotels in Hong Kong and the Marco Polo Hotel in Singapore.

Mr Peter Woo, chairman of World International, Sir Y.K.'s ultimate holding company, said:

"We are enthusiastic about this opportunity to complement our hotel operations in the Far East by establishing a significant presence in the US." He added, however, that Omni and Marco Polo would retain separate identities.

Aer Lingus has successfully diversified into hotels and aircraft associated ancillary services to recent years. Its hotel interests are expected to contribute a third of overall profits this year projected at 152m (\$42.8m).

The Irish carrier has interests in hotels in Ireland, Britain, France, Belgium, Zambia and Gambia, as well as to the US. It wants to concentrate its hotel operations more in Europe than in the US, where it feels there has been an over-expansion of the hotel sector.

Omni, which has embraced all Aer Lingus's hotel activities in the US, was acquired in the mid-1970s.

World and Wharf will finance the purchase through internal resources and bank loans. Sir Y.K.'s group is estimated to hold surplus cash of some HK\$30m (US\$39.6m).

Mr Woo said the purchase price is fully backed by Omni's fixed assets, worth US\$70m to \$75m, and its hotel management and franchise contracts. He said Omni is expected to report a profit of \$9.5m this year and \$11.5m to \$12m in 1989.

Omni plans to expand to 60 hotels within two years, Mr Woo said, adding that the financial strength of World and Wharf would underpin this plan. Omni's hotels are currently concentrated on the US East Coast, and further expansion will centre on the West Coast, Mr Woo said.

Wharf, a property company, is involved in the Omni acquisition because it could provide capital

for possible future hotel acquisitions in the US, Mr Woo said.

Under the terms of the sale, however, Aer Lingus will increase its equity interest in the 450-room Berkshire Place Hotel in New York from 40 per cent to 50 per cent. The Berkshire Place, in midtown Manhattan, is considered the flagship of the Omni chain.

Shui On, one of Hong Kong's biggest construction companies, has made its first overseas investment with the acquisition of two Toronto hotels for HK\$386m.

The hotels, bought from Canada's Hospitality Equity Corporation, are the 566-room Wharfedale and the 300-room Ramada Airport. Shui On said it would fund 35 per cent of the acquisition from internal resources and the remainder from bank borrowings.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

15th June, 1988



NIPPON EXPRESS CO., LTD.

U.S. \$400,000,000

4½ per cent. Bonds 1993

with
Warrants

to subscribe for shares of common stock of Nippon Express Co., Ltd.

Issue Price 100 per cent.

Nomura International Limited

- | | |
|--|---|
| Daiwa Europe Limited | DKB International Limited |
| The Nikko Securities Co., (Europe) Ltd. | J. Henry Schroder Waggs & Co. Limited |
| IBJ International Limited | LTCB International Limited |
| Nippon Kangyo Kakumaru (Europe) Limited | Sanwa International Limited |
| Yamaichi International (Europe) Limited | ANZ Merchant Bank Limited |
| Banque Bruxelles Lambert S.A. | Banque Paribas Capital Markets Limited |
| Baring Brothers & Co., Limited | Bayerische Vereinsbank Aktiengesellschaft |
| Commerzbank | Credit Suisse First Boston Limited |
| Robert Fleming & Co. Limited | Fuji International Finance Limited |
| Kidder, Peabody International Limited | Kleinwort Benson Limited |
| KOKUSAI Europe Limited | Merrill Lynch International & Co. |
| Mitsubishi Finance International Limited | Mitsui Trust International Limited |
| Morgan Stanley International | New Japan Securities Europe Limited |
| Norinchukin International Limited | Okasan International (Europe) Limited |
| Salomon Brothers International Limited | Sanyo International Limited |
| SBCI Swiss Bank Corporation | Shearson Lehman Hutton International |
| Société Générale | Tokyo Securities Co. (Europe) Ltd. |
| Toyo Trust International Limited | S. G. Warburg Securities |
| Westdeutsche Landesbank Girozentrale | |

Herscu abandons Hooker plan

MR GEORGE HERSCU, chairman of Hooker Corporation, an Australian property and retail group, has abandoned an attempt to take the company private after receiving low acceptances for his cash offer, *Bentley reports from Sydney.*

GSH, his bidding vehicle, would not extend its takeover offer past the closing date of June 29, he said. The AS2.30 per share bid values Hooker at some \$440m (US\$361.3m).

Mr Herscu said that GSH would exercise its entitlement under Australia's takeover code to lift its stake by three percentage points every six months. GSH

held 51.5 per cent of Hooker when it launched the bid in March and now has 52.4 per cent. Hooker shares have consistently traded above the offer price and closed yesterday at AS1.55.

Barclie's announcement followed a statement by Barclie Corporation on Monday that it had obtained a 7.14 per cent stake in Hooker jointly with the Gertner family of Venezuela plus options to achieve a blocking stake of at least 10 per cent.

Barclie is controlled by Mr Barry Glover, a former managing director of Hooker, who has said the company is worth at least AS2.75 a share. But Mr Herscu

said his price was fair and reasonable and that his controlling stake was not for sale.

Amatill, the Sydney tobacco and beverage producer, has agreed to acquire the Planters Nuts business in Australia from R.R. Nabisco of the US.

The acquisition is subject to approval by the Foreign Investment Review Board. Its approval is needed because Amatill is 41 per cent owned by the UK-based BAT Industries.

An Amatill official declined to disclose the price but noted that Nabisco is withdrawing from Australia through the sale.

Sri Lanka acts against ailing deposit takers

By Maryn de Silva in Colombo

THE SRI LANKA central bank has issued emergency regulations in intervening to protect depositors' interests from ailing finance companies accused of abuses and bad management.

It has taken charge of United Trust and Investment (UTI), the country's fourth largest finance company. Sri Lanka has 72 finance companies holding deposits of over S\$15m (S\$15.6m), of which UTI held S\$500m from more than 20,000 depositors.

Following this proclamation, an amendment to the Finance Company Act has been tabled in parliament and will be given priority. "Finance company business is unregulated and the need for such tighter control became imperative," said Mr A.S. Jayawardena, the central bank deputy governor. "We will act only when it is necessary to salvage ailing companies or stop unscrupulous firms using depositors' funds."

The central bank has also raised the ceiling on interest rates paid to depositors in response to representations by smaller companies. In December it placed a maximum of 17 per cent on deposits maturing within one year, and 18 per cent on longer periods. Smaller concerns complained that they could not compete with the state-owned National Savings Bank.

The new interest rate is 20 per cent regardless of maturity.

Swedish group in Dutch property talks

By Our Financial Staff

FASTIGHETS AB Coronado, a Swedish property investment group, plans to bid for Pronam, a Dutch property fund company.

Mr Lars Magnusson, who is a 30 per cent shareholder in Pronam, said Fastighets was expected to offer up to F1 800 a share. The offer values Pronam at F1 220m (\$111.3m).

Pronam shares closed at F1 152 guilders on the Amsterdam bourse on Monday. Trading was suspended yesterday.

Pronam has a Dutch property portfolio valued at F1 600m and says Fastighets has property valued at some F1 150m.

Hong Kong rejects plea on TV licensing rules

THE HONG KONG Government yesterday rejected an appeal from HK-TVB, one of the territory's two private sector television channels, to reconsider changes in broadcast licensing rules which may require the company to restructure.

This came as Mr Deacon Chin, chairman of ATV Holdings, which has run the other private station, said its shares would remain suspended until problems over ATV's broadcast licence have been resolved.

ATV Holdings said on Sunday it would appeal the decision to suspend the television station to the Thomson Investment, a local consortium comprising Mr Chia's

family as well as New World Development, a property company, and the family who own Lai Sun Garment, a jeans maker.

The Government said on Monday it was examining whether the HK\$612m (US\$78.6m) deal complied with new rules against granting licences to stations owned by holding companies.

The rules require a station's owners to have no interests outside broadcasting. Foreign investors are also restricted to stakes of less than 10 per cent.

HK-TVB controls a number of subsidiaries outside broadcasting. In addition, the company is 30 per cent owned by an offshoot of Bond Corporation Holdings,

Another Islamic fund warns of liquidation

BY TONY WALKER IN CAIRO

AL HODA MISR, one of Egypt's Big Four Islamic funds, has indicated that a new investment company law enacted earlier this month is likely to force it into liquidation unless the regulations were modified.

It warned in a newspaper advertisement that the law was much too restrictive and would cause the "total loss" of depositors' funds. The company said it could not continue operating under the law.

Al Hoda Misr is the second of the large Islamic funds to have indicated that it could not accept the terms of the regulations which seek to bring under control the large and unruly Islamic

investment sector.

Al Rayan, the biggest of the Islamic institutions, has already said that the restrictions would make it impossible for it to continue in business. Among the key elements of the new law is that the funds should be required to issue share certificates in exchange for deposits.

Bankers are predicting a big shake-out among Islamic investment companies in the next several months. Many of these have stopped paying dividends on the large Islamic funds to have the companies taking new deposits pending compliance.

An Egyptian banker said it was suspicious that the investment

funds should stop paying dividends of some 20 per cent after their supply of new funds was cut off.

The Islamic funds are frequently accused of operating pyramid schemes whereby they pay dividends from the funds of new depositors. Heads of these institutions, however, vigorously deny the accusation.

Main features of the new legislation include a requirement that the companies, which have deposits totalling an estimated \$25bn (\$2.45bn), stop taking new deposits for three months while they decide whether to comply with the law.

Companies that decide to go

into liquidation are given two years in which to repay depositors. Other elements of the law include the requirement that funds deposited with companies reconstituted under the new law must be lodged with an Egyptian bank within one week of receipt.

Transfer of funds abroad requires the approval of Egypt's Capital Market Authority. Foreign currency assets outside Egypt must be repatriated within three months of the parliamentary approval of the legislation; that is, by early September.

Penalties for breaches of the law include jail sentences of up to 15 years.

This announcement appears as a matter of record only.



DAF B.V.

(Eindhoven, The Netherlands)

NLG 150,000,000

6¾% Bearer Bonds 1988 due 1993/1996

- | | |
|---|------------------------------|
| Amsterdam-Rotterdam Bank N.V. | Algemene Bank Nederland N.V. |
| Banque Paribas Nederland N.V. | |
| Banque de Suez Nederland N.V. | |
| Credit Lyonnais Bank Nederland N.V. | |
| Nederlandsche Middenstandsbank nv | |
| SBCI Swiss Bank Corporation Investment banking N.V. | |
| County NatWest Limited | |
| Generale Bank | |
| Commerzbank Aktiengesellschaft | |
| Samuel Montagu & Co. Limited | |
- June, 1988

€500,000,000

ABBENATIONAL BUILDING SOCIETY

(Incorporated in England under the Building Societies Act 1974)

Floating Rate Notes due 1991

In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from June 21, 1988 to September 21, 1988 the Notes will carry an interest rate of 9.3925% per annum. The interest payable on the relevant interest payment date, September 21, 1988 will be £236.10 per £10,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

June 22, 1988

NOTICE OF REDEMPTION

Amsterdam-Rotterdam Bank N.V.

US\$125 million
10½ per cent. Notes 1983 due 1990

Notice is hereby given to the Holders of the above-mentioned Notes - in accordance with paragraph 7(b) of the Terms and Conditions of the Notes - that Amsterdam-Rotterdam Bank N.V. has elected to redeem the full amount of the loan at 10½ per cent. on August 1, 1988.

The Notes will be payable at the offices of the Paying Agents listed below:

Principal Paying Agent
Amsterdam-Rotterdam Bank N.V.
257 Herengracht
1017 CE Amsterdam

Swiss Bank Corporation
1 Avenue des Casernes
4002 Basle

Manufacturers Hanover Limited
8 Prince Street
London EC2P 2EN

Manufacturers Hanover Luxembourg S.A.
38 Boulevard Prince Henri
Luxembourg

Amsterdam-Rotterdam Bank N.V.
June 22, 1988

SANWA AUSTRALIA LEASING LIMITED
A\$100,000,000
Guaranteed Floating Rate Notes Due 1993

In accordance with the conditions of the notes, notice is hereby given that for the three-month period 17th June 1988 to 19th September 1988 (94 days) the notes will carry an interest rate of 12.895 p.a. Relevant interest payments will be as follows:

Notes of A\$100,000 - A\$3,320.90 per coupon.

THE SANWA BANK LIMITED
Agent Bank

Citicorp Finance PLC
£150,000,000
Guaranteed Floating Rate Notes Due December 1997
Unconditionally Guaranteed by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 9.4125% and that the interest payable on the relevant Interest Payment Date, September 21, 1988 against Coupon No. 11 in respect of £10,000 nominal of the Notes will be £236.60.

June 22, 1988, London
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

U.S. \$40,000,000
BANCA SERFIN, S.R.

Subordinated Floating Rate Serial Notes Due 1985-1989

For the six months 22 June, 1988 to 22 December, 1988
In accordance with the provisions of the Notes notice is hereby given that the rate of interest has been fixed at 6¾ per cent, and that the interest payable on the relevant interest payment date 22 December 1988 against Coupon No. 13 will be U.S. \$63.24.

Agent Bank:
Worpar Trust Corporation of New York, London

Banca Nazionale dell'Agricoltura S.p.A.
(Incorporated with limited liability in the Republic of Italy)
London Branch
(a licensed deposit-taker)
ECU 100,000,000
Floating Rate Depository Receipts due 1993

Notice is hereby given that the rate of interest has been fixed at 6¼% for the period 21st June, 1988 to 21st December, 1988.

The interest amount payable on 21st December, 1988 will be ECU 343.13 in respect of each receipt for ECU 10,000 and will be ECU 171.56 in respect of each receipt for ECU 5,000.

Agent Bank:
Lloyds Merchant Bank
27th June, 1988

Korea Exchange Bank
£50,000,000
Floating Rate Notes due 1995

In accordance with the provisions of the above Notes, notice is hereby given that for the three months from 17th June 1988 to 19th September 1988, the notes will carry an interest rate of 9¼% per annum.

The interest payable on each £5,000.00 and £50,000.00 Note on the relevant interest payment date, 19th September 1988, against Coupon 13 will be £118.78 and £1,187.84 respectively.

Agent Bank:
Lloyds Merchant Bank

Sabena widens joint venture talks

BY DAVID SUCHAN IN BRUSSELS
SABENA, the Belgian airline group, said yesterday it was talking to five different European airlines...

Brussels' key position in Europe, preserve the Belgian airline's identity but protect its profitability in a more competitive, deregulated European air transport industry.

Pininfarina cuts back on Cadillac production

By Alan Friedman in Milan

THE PRODUCTION OF Cadillac car bodies by Pininfarina, Italy's top car designer, has fallen short of expectations.

The Turin-based company, which was to have shipped 8,000 car bodies a year for the \$65,000 Allante two-seater model...

The sharply reduced output - Pininfarina is making 12 bodies a day rather than the 35 originally planned - is affecting the designer's annual revenues...

Last year, Pininfarina made a £7.5bn net profit on £360bn of turnover.

The company said it hoped to reach sales of £300bn this year, some 17 per cent below the 1987 level.

Pininfarina said yesterday that it derived 48 per cent of its annual turnover from the Fiat group, 41 per cent from General Motors and 9 per cent from Peugeot.

The Allante model, which is flown by special jumbo cargo jet from Turin to Detroit, "has encountered difficulties in the American market," according to the company.

Mr Sergio Pininfarina, the company's chairman, is also the president of Confindustria, Italy's confederation of industrialists.

Ericsson buys phone parts maker

By Our Stockholm Staff

ERICSSON, the Swedish telecommunications group, has acquired majority control of Radiosystem Sweden, a maker of mobile telephone components...

Ericsson, through its Radio Systems subsidiary, is a leading manufacturer of cellular telephone systems claiming a 40 per cent share of the world market.

Ericsson said the acquisition of Radiosystem would give it a 40 per cent share in the supply of radio base stations for the Nordic Mobile Telephone system...

Radio system will be merged with Magnetic, an Ericsson subsidiary, which produces approximately as many stations of this type as Radiosystem.

Radiosystem announced yesterday profits of SK13.5bn for the year ending April 1989, an increase of 27 per cent over the previous fiscal year.

Ericsson said completion of the deal would depend on it acquiring 90 per cent of the equity in Radiosystem, Ericsson has more than 90 per cent of the voting rights and 70 to 75 per cent of equity, but it foresees no difficulty in buying outstanding shares.

Profits at Co op rise by 21%

BY HAIG SIMONIAN IN FRANKFURT

PRE-TAX profits at Co op, one of West Germany's biggest retailing groups which substantially broadened its shareholders' base last year, rose by almost 21 per cent to DM204m (€120m) last year before extraordinary items.

After-tax earnings fell to DM65.2m against DM104m in 1986, when earnings were boosted by extraordinary items.

The group, which since 1987 has taken the form of an ultimate holding company, Co op AG, and three main operating subsidiaries, is raising its dividend by DM0.50 to DM4.50 a share.

Sales rose by 2.7 per cent to DM10.4bn last year, excluding value added tax. A further increase to well over DM12bn is being forecast for this year, according to Mr Bernd Otto, Co op's chief executive.

The group plans to spend about the same amount this year, with some two-thirds going into Co op Handels, the main retailing operation.

The group plans to set up a small bank, based in Frankfurt, which it said will offer a full range of services, but specialise in areas of established expertise such as investment policy.

However, sales have been partly depressed by the group's continuing rationalisation of its smaller outlets in favour of big-value added stores. As a result, the average size of Co op stores again increased while large stores continued to take a growing share of sales.

Co op, which has a market capitalisation of around DM2.9bn, invested some DM300m last year, excluding acquisitions, representing 2.9 per cent of turnover, well above the sector's average of 2.3 per cent.

The group plans to spend about the same amount this year, with some two-thirds going into Co op Handels, the main retailing operation.

Mr Rafaelghem noted before the annual meeting that net profit last year fell by half to BF770m (\$1.06m) as the volume of freight business fell by 5.4 per cent, offset somewhat by a 7.4 per cent increase in passenger business.

Last year, the Sabena parent company created several new subsidiaries - Sabena Building, Sabena Skyshops, Sabena Technics and Sabena Leasing. As part of this decentralisation, and to facilitate a possible air transport joint venture with a foreign airline, Mr Rafaelghem announced plans to create Sabena World Airlines.

Sabena is majority government-owned and such a move would require government approval.

Flotation for KIO Madrid property unit

BY TOM BURNS IN MADRID

PRIMA IMMOBILIARIA, the fast-growing Spanish property company controlled by the Kuwait Investment Office, is to float about one-third of its equity on the Madrid stock market in July.

Details of the share offering have still to be finalised but Madrid brokers handling the deal expect to place a third of the stock with investors outside Spain, principally in the UK, France, Switzerland and West Germany.

KIO took a majority interest in Prima Imobiliaria last year and the company has since been a pace-maker in Spain's big city property boom.

It has acquired in recent months prime sites on Barcelona's prestige Paseo de Gracia boulevard as well as a major building on Madrid's central Alcalá Street.

The company also owns 56 per cent of a second property concern called Urbanor, which is to build two large office blocks in north Madrid, the capital's main business area, on a site that is estimated to be worth £20m.

Urbanor was acquired by KIO from the Madrid construction entrepreneurs Mr Alberto Alconer and Mr Alberto Cortina, owners of Construciones y Contratas (Conycon), in a keynote agreement that enabled the creation of Cartera Central, a KIO-Conycon joint venture portfolio company that has been buying stock in Banco Central, Spain's largest bank.

Cartera owns 13 per cent of Central's shares and is at the centre of a legal wrangle over the bank's proposed merger with Banco Espanol de Credito (Banespa).

Madrid market watchers believe KIO is looking for outsider participation in order to improve its image and acceptability.

For the first five months of the current year, group sales rose by a further 16 per cent, due almost entirely to internal growth.

For the year as a whole, turnover is expected to increase to around SF880m with "above average" growth in cashflow and profits. Capital spending is expected to rise by SF11m to some SF90m, excluding acquisitions.

Capital spending is expected to rise by SF11m to some SF90m, excluding acquisitions.

Capital spending is expected to rise by SF11m to some SF90m, excluding acquisitions.

Capital spending is expected to rise by SF11m to some SF90m, excluding acquisitions.

Capital spending is expected to rise by SF11m to some SF90m, excluding acquisitions.

Sika earnings ahead 31%

BY JOHN WICKS IN ZURICH

SIKA, the Swiss building chemicals group, booked a 31 per cent rise in net earnings last year to SF226.8m (€15.6m) following a 7 per cent increase in turnover to SF794.5m.

The company proposes to pay dividends of SF100 per bearer share, SF125 per registered share and SF170 per participation certificate on increased capital.

First-half rise for Landis & Gyr

BY OUR ZURICH CORRESPONDENT

LANDIS & GYR, the Swiss electrical engineering concern, reported a 21 per cent rise in turnover for the first half of 1987-88 to SF1903m (€145m). New orders increased by 24 per cent to SF1.07bn.

These increases were due partly to the acquisition last autumn of the Powers, a US company which is a leading manufacturer of air conditioning, heating and ventilation equipment.

At the previous year's exchange rates and excluding the Powers operation, sales would still have been up by 7 per cent.

The board of the Zug-based company said it expected good results to be the same as the SF84.2m shown in the previous year.

Court rules in favour of Midi

By George Brabant in Paris

THE FRENCH court yesterday decided in favour of Compagnie du Midi, the insurance finance group, and froze half of the Midi stake held by the leading Italian insurer, Assicurazioni Generali.

Generali had infringed a banking regulation by not asking for authorisation from the French committee of credit establishments when it exceeded a 10 per cent stake in Midi.

The Italian group will therefore only be able to vote with a 10 per cent stake at today's Midi shareholder meeting, plus a stake estimated at around 2 per cent held by its associate, the merchant bank Lazard Freres, and is therefore unlikely to be able to block the proposed merger of Midi's insurance operations with the Axa group.

The Italian group will therefore only be able to vote with a 10 per cent stake at today's Midi shareholder meeting, plus a stake estimated at around 2 per cent held by its associate, the merchant bank Lazard Freres, and is therefore unlikely to be able to block the proposed merger of Midi's insurance operations with the Axa group.

Kellogg's advertisement including logo and tender panel facility details, listing various banks and agents.

Large advertisement for Stol Tankers and Terminals (Holdings) S.A. featuring a large 'S' logo, share information (6,000,000 and 1,200,000 shares), and a list of underwriters from Shearson Lehman Hutton and others.

Advertisement for Shotton Paper Company plc, including financial figures (£161,143,108), loan and guarantee facilities, and company details.

An excellent situation has just been created in London for Scandinavians.

Merrill Lynch are aiming to expand the services we provide to Private Clients and in particular to Scandinavian nationals.

We are looking for a highly motivated registered representative to work in one of our London offices.

Are you Scandinavian or a fluent speaker of either Swedish, Norwegian, Finnish or Danish? Do you have at least 2 years experience in banking, securities or insurance with good Scandinavian contacts, earnings of around £25,000 and the necessary work permit?

Are you organised, assertive, self-motivated, goal orientated and able to take direction?

Would you like to work for one of the largest and most creative global firms in the industry, which provides training and a wide range of relevant products and services with an involved, strong, non-competing and motivating management?

If so, contact Ramiro Penaherrera between 9am and 7pm on 01-493 7242.



BENCHMARK BANK PLC



LENDING EXECUTIVE

The bank's property Lending Department is seeking to recruit a qualified lender to join a highly motivated team of young professionals. Candidates, male or female, should be aged 27 to 35 with proven ability in a secured lending environment, have a banking or surveying background and a flair for new business development.

Excellent career prospects and an attractive remuneration package are offered.

Please reply with a detailed C.V. including a contact telephone number to The Personnel Department, Benchmark Bank PLC, Henrietta House, 9 Henrietta Place, London W1M 9AG

METALS & MINERALS RESEARCH SERVICES

International Metal Market & Business Analysis ● Senior Consultant ● Mining Analyst

our clients include international mining companies, financial institutions and government agencies. We are currently seeking consultants who can make a contribution to our work on in-depth commodity market and business analysis.

Applications will be considered from individuals with a number of years experience in mining, metallurgy and/or metals research, as well as more recent graduates.

If you think you have the ability to match our high standards and you are an effective communicator, please write enclosing full C.V. to:

Huw Roberts Metals & Minerals Research Services 222/225 Strand, London, WC2R 1BA

FINANCIAL OPPORTUNITIES

CONVERTIBLE BOND HEDGE ARBITRATOR This major International House is currently considering applications from candidates with experience in this area. They are offering a top package for the right person. For further details, in the strictest confidence, call Richard Ward now. SENIOR PORTFOLIO MANAGER This opening at Director/Partner level would ideally suit a successful person with their own substantial client base. Our client, a major UK House is offering excellent prospects. A partnership will be available to the right person. Call Richard Ward for further details. TRADERS Experienced traders with a successful track record in Euro's and US Treasury are sought by this major City company. You must have at least 24 years involvement in the field and language would be an advantage. Call Richard Ward now for more information. SALES A number of our clients are urgently looking for candidates with experience in the following: Fixed Income (Euro-denominated, UK and European), White (East 8 department), Van Rand sales (min 5 years exp); Senior Bond Sales; Manager - UK Equity Sales (Europe); USA/Canadian Equity sales; Manager - Japanese Equity sales. Call Sue Kaczmarek for further details.

01 377 5486 Cambridge Appointments 232 Shoreditch High Street



UNIT TRUST PROMOTION

Birmingham

£19,500 - £23,000

West Midlands Enterprise Board, the development agency for the West Midlands, is seeking to make a new appointment to promote the West Midlands Regional Unit Trust (WMRUT), an exempt unit trust jointly managed by WMEB and Lazard Securities. WMEB (a member of IMRO) wishes to increase subscriptions from pension funds into this high performing Unit Trust which is currently valued in excess of £10 million. The post will also entail acting as company secretary of WMRUT and marketing the other financial services of the WMEB.

For further details contact Roger Dicker, Assistant Chief Executive, WMEB, 31-34 Waterloo Street, Birmingham B2 5TJ. Telephone: 021 236 8855 ext 224. Application forms must be returned by 18th July 1988.

WMEB is an equal opportunities employer

SENIOR MARKETING OFFICER £35,000-£40,000 Major Merchant Banking Group currently seeks a Senior Marketing Officer to provide a marketing role for securities, debt, exposure management and investment instructions to financial institutions. Educated to a high standard with a thorough knowledge of corporate finance you will have a minimum of five years' experience in a financial environment coupled with well developed interpersonal skills normally associated with such a position. FINANCIAL CONTROLLER £35,000 Our client, a leading European Bank, seeks to recruit a Financial Controller, Reporting directly to the General Manager, responsibilities will include company strategies, management information systems, manager selection and accounting controls. It is essential they are a qualified Accountant from a leading institution and have to move into a more creative and challenging environment. MARKETING OFFICER £30,000-£35,000 A wide product knowledge together with solid marketing experience is sought by expanding Marketing Department. Establishing new and maintaining existing relationships with medium to major UK Corporates, you will ideally have experience in high client contact. JUNIOR MARKETING OFFICER TO £20,000 Major European Bank offers the opportunity to a young Credit Analyst to move to a full marketing role, in-depth training and support will be given. However they expect the successful candidate to be 'up and running' in the near future. Previous International Marketing banking experience together with a degree are essential requirements.

JOSLIN ROWE RECRUITMENT CONSULTANTS

Non Executive Chairman / Director City man 35 years experience. For 10 years a Director of major P.L.C. and Chairman of a number of companies, seeks appointment as Non Executive Chairman or Director of a medium sized company with profits in excess of £1 million. Ideally would like to be associated with a young executive team who have recently brought out or formed their own business, where his good reputation and experience of development, mergers, take-overs and public company activity would be of value. The appointment is specific, enthusiastic and believes that a sense of humour is an essential ingredient of corporate life. Best Number 0095; Financial Times, 10 Canine Street, London EC4P 4BT

U.K. EQUITY SALES To £100,000 + Benefits

We are experiencing significant demand for generalist UK equity salespeople. Our clients, including major UK and US stockbrokers, are particularly keen to meet executives, aged 30-40, with a minimum of 5 years sales experience, a strong UK institutional client base, and an impressive track record gained with a recognised house.

U.S. TREASURY SALES £20-£25,000 + Benefits

Our client, the merchant banking subsidiary of a major US commercial bank, is seeking a young individual with 1-2 years experience in sales or sales support on the US treasury desk. Interested applicants will be ambitious and have the flexibility to handle retail accounts and to trade when required.

These positions represent excellent opportunities for career progression. To discuss them further, in strictest confidence, please contact:

Christopher Lawless, Stuart Clifford or Julian Fox on (01) 583 0073 (day) or (01) 874 9417 (outside office hours).

16-18 NEW BRIDGE STREET, LONDON EC4V 6AU.

BADENOCH & CLARK RECRUITMENT SPECIALISTS

UNIVERSITY OF DUNDEE DEPARTMENT OF ECONOMICS HONOR CHAIR OF APPLIED ECONOMICS

Applications are invited for the Honor Chair of Applied Economics, which is to fall vacant upon the retirement of Professor C. Blais. The University is seeking applications from candidates with an interest in any area of applied economics but will be particularly pleased to receive applications from those with an interest in finance or industry.

The University wishes to make an appointment from the 1st October 1988 or as soon as possible thereafter. Salary will be within the normal Professorial range. Potential candidates wishing to make informal contact with the Department are invited to contact Mr C. D. Rogers, Head of Department, or Professor M. P. Taylor.

Further Particulars from, and applications, with C.V. (6 copies or if posted overseas, one copy in a format suitable for photocopying) and the names and addresses of three referees to, the Personnel Office, The University, Dundee, DD1 4HN by 12 July, 1988. Please quote reference ES7/20/88/77.

Italiani!

A highly exceptional level of remuneration, almost complete independence and a close involvement in the world's financial markets will all be rapidly available to the successful applicant to become a trainee U.S. institutional equity broker with us.

We need an Italian mother-tongue, confident, extremely articulate individual between 22 and 30 with at least a year's commercial or sales experience. He or she must be willing to bring a dedication commensurate with the job's rewards.

Please send your curriculum vitae together with a covering letter in English to: Box No. A0923, The Financial Times, Brackley House, 30 Cannon Street, London EC4P 4BY.

At a career crossroads

We are looking for mature people aged 22-55 with an industrial or professional background to be trained to offer a wide range of financial services to businesses, professional intermediaries and individuals (income is limited only by your own ability and determination, we offer an attractive package as well as commission).

Telephone Ray Swayer on 01 895 0156

PENSION ADMIN. STOCK BROKERS £12K + SUB MORT

A major City Stock Brokers with a solid reputation requires a person with experience of administering large company pension schemes while assisting Fund Managers. Sal £12K + sub mort. BUPA, bonus, pension etc. Tel: Angus Watson 01-929-1281 Monument Personnel Consultants, Peak House, 20 East Cheap, London EC3

FREELANCE FX DEALER

Experienced Spot Dealer seeks contract work, either short or long term. Banks, Corporates or private individuals considered. Write: Box A9924, Financial Times, 10 Cannon Street, London EC4P 4BY

CREDIT ANALYST

with knowledge of German is required by European bank. A minimum of 2 years' experience of credit analysis and the ability to work well in a small team. Salary £16-18,000 p.a. + excellent prospects. Please tel, Shalagh Arnold 01-635-1461 or send CV to 425B Tottenham Court Road, London, W1P 0LP

International Appointments

Swiss bank is expanding its Professional Money Management Group for large international accounts. There are opportunities in:

ASSET ALLOCATION EQUITY MANAGEMENT FIXED INCOME MANAGEMENT

We are seeking professionals with some years experience in the investment management community. They will possess a sound financial or economic background, combined with strong analytical skills. They will be familiar with modern portfolio management practice and feel challenged by participating in a team effort to go beyond the current state of the art. German language skills would be an asset. Compensation and benefits are competitive and attractive.

We are looking forward to receiving your application under Box 44-91790, Publifonts AG, Neumühlequai 6, CH-8021 Zurich.

JURISTE INTERNATIONALE

les mutuelles du mans

Vous travaillez avec les USA, l'éclaircissement des dossiers de litiges et contentieux, la rédaction de recommandations données à l'avocat américain que vous avez choisi, l'application des sinistres et de leur règlement sont votre lot quotidien et bien sûr, c'est vous qui concluez la transaction quand c'est nécessaire. Le reste de votre temps est consacré, dans le cadre de la Direction des Affaires Internationales, à approfondir notamment des dossiers de création, fusion, rachat de sociétés à l'étranger.

Après d'une trentaine d'années, avec une solide formation universitaire en droit international (DEA), la maîtrise parfaite de l'américain, vous avez, par exemple, une expérience de 5 ans au moins dans un cabinet d'avocats français ou américain, dans un service contentieux d'une compagnie d'assurances américaine ou européenne... Vous savez « vendre » vos conclusions : le sens de la négociation est un de vos points forts. Vous aimez sur place, vous voyagez donc beaucoup. En fait, votre compétence est reconnue et notre Groupe vous permettra de la rendre encore plus performante. Habiter Le Mans vous conviendrait fort bien.

Envoyer lettre manuscrite, CV, photo et rémunération en précisant la réf. FT 1300227 à notre Conseil: RESOUDRE 50, rue St-Gobin de la Brasserie 75004 PARIS.

RESOUDRE LES PROFILS D'AVANCE

METROPOLITAN BOROUGH OF WOLVERHAMPTON Finance Department West Midlands Metropolitan Authorities Superannuation Fund SENIOR INVESTMENT MANAGER This vacancy has arisen in the Investment Division of the Finance Department which manages the Superannuation Fund. The Fund, which is managed predominantly in-house, is valued at approximately £1.4 million and is expected to continue to expand significantly in the future. The post of Senior Investment Manager ranks second in the division and the person appointed will need to have extensive relevant investment management experience. The postholder will undertake some direct portfolio management responsibilities, as appropriate, together with a range of non-portfolio duties including deputising for the Investment Manager. Salary is payable in accordance with a scale with a maximum of approximately £25,000. For further information please write (quoting code number 94/84) to the Director of Finance, Civic Centre, Wolverhampton WY1 1RL or telephone (0902) 512091. Closing date 28th July 1988. Wolverhampton Metropolitan Borough Council is an equal opportunity employer and positively welcomes applications from all sections of the community irrespective of an individual's sex, ethnic or national origin, colour, age (up to 65 years), disability, sexual orientation or responsibility for dependants.

WOLVERHAMPTON

FINANCIAL FUTURES TRADER

Due to the expansion of the London Branch's dealing room, a vacancy has arisen for a Financial Futures Trader to complement a dealing team of six staff. The ideal candidate will have approximately 2 years experience and be aged between 25-35 years.

He or she will have traded the short term markets in financial futures in both sterling and U.S. dollar contracts. A knowledge of U.S. treasury bond and gilt market futures contracts will be a distinct advantage, along with experience of technical and hedging strategies involving options on futures. A working knowledge of currency option trading is also desired.

The candidate will be expected to show dynamism and the ability to work unsupervised within broadly defined guidelines, and also provide support to the other members of the dealing room who all report directly to the Treasury Manager - Chief Dealer.

A full package of benefits will be provided. Reply, enclosing C.V., to - Treasury Manager - Adrian E. Smith, Banque Worms, 15 St. Swithins Lane, London EC4N 8AN, Telephone: 626 7245



Banquiers Privés à Genève

désirent engager un

GERANT de FORTUNE

Formation universitaire 30-35 ans 5 années ou moins d'expérience de l'analyse financière ou de la gestion de fortune. Suisse ou permis d'établissement.

Les qualités déterminantes seront:

- Professionalisme Dynamisme Initiative Flexibilité Sens des responsabilités.

Entrée immédiate ou à convenir.

Les personnes intéressées sont priées d'adresser leurs offres manuscrites, avec curriculum-vitae, au chef du personnel de MM. BORDIER & CIE, 16, rue de Hollande, 1211 GENEVE 11

La discrétion la plus stricte est assurée.

Appointments Wanted

British Sales/Marketing Executive

with 12 years worldwide petrochem related experience. Seeks challenging position in Europe/Asia. Presently located in USA-no ties. Can speak German and fully conversant in Swiss/German affairs.

For more information, please call (713) 996-9775 USA or 33 43 4823 (Switzerland)

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Dollar issues rise above interest rate doldrums

BY STEPHEN FIDLER AND DOMINIQUE JACKSON

INTERNATIONAL BOND markets yesterday reacted to the gloom about rising global interest rates which have beset them since Thursday...

This was despite confirmation by the Bundesbank of an expected 1/4 point rise in West-German market interest rates. The US dollar markets reacted positively to the smaller-than-expected rise in US consumer prices during May...

INTERNATIONAL BONDS

domestic markets significantly because it had been so widely expected. Prices of longer dated government bonds actually gained up to 1/4 point in a technical recovery from recent depressed levels...

Japanese buyers are reputed to be particularly interested in five-year paper these days, and said to be more interested in absolute yield than in yield premiums to US Treasuries...

Wall Street firms move back into profit

By Janet Bush in New York

THE New York Stock Exchange's member firms returned to profit in the first three months of this year after a dismal performance at the end of the last year...

According to NYSE figures, member firms which do business with the public reported first-quarter earnings after tax of \$745m compared with the record loss in the period from October to December of \$1.48bn.

Before tax, the first quarter profit was \$1.15bn compared with a loss of \$2.25bn in the final quarter of 1987. Despite the overall improvement in profitability...

Another worrying element of the first-quarter figures was the small decline in membership firms' expenses despite far-reaching cutbacks and thousands of redundancies in the months after the October crash.

According to the NYSE, member firms' expenses dropped only 2.7 per cent to \$1.1bn in the first quarter, the fifth highest level ever.

Dominique Jackson reports on an options conference in London Futures chiefs predict co-operation

IF THE PUBLIC statements of the leaders of the financial futures and options business are anything to go by, an era of co-operation is replacing an age of competition in their industry.



Brian Williamson: options contracts 'jealously guarded'

It is clear, however, that these industry leaders, not noted in the past for a desire to cobble blissfully with their competitors, are still groping for a vision of the "future of futures."

At a conference in London organised by the Futures Industry Association and the specialist magazine, Futures and Options World, senior industry figures yesterday united to urge for a new era of closer co-operation between disparate international futures and options exchanges...

Most market operators see the advent of some kind of screen-based automated trading network for futures and options as inevitable. The delay in producing a type of transmission mechanism for futures, similar and perhaps complementary to the systems already in place in international foreign exchange and money markets, is thought to be hampering a second stage in the sophistication and development of their proposed joint automated 24-hour trading system.

Although futures and options trading is still dominated by the three Chicago exchanges, US regulatory authorities are pressing for more stringent controls of the industry.

A similar system for the futures industry would increase transparency and reinforce the position of the established exchanges which are currently threatened by the rapid growth of a thriving over-the-counter market in derivative products...

Ancor launches A\$100m convertible

BY DOMINIQUE JACKSON AND MAGGIE URRY

ANCOR, THE Australian pulp and paper producer, launched yesterday a A\$100m convertible Eurobond with no final maturity. The bond is being offered to investors through the Sydney Stock Exchange...

The bond, which will be fixed within the next five business days, is indicated at 9 per cent annually. The lack of a final maturity has certain tax advantages for the borrower. The bonds are convertible into Ancor shares over a 10 year period...

French seek bank ratios change

BY GEORGE GRAHAM IN PARIS

FRANCE'S banking authorities hope to win further changes in the detailed proposals for international bank prudential ratios at the final meeting of bank supervisors next week.

The Bank for International Settlements committee chaired by Mr Peter Cooke, of the Bank of England, is due to meet next week to put the finishing touches to its report, which will then be submitted to central bank governors in July.

The French banking representatives are expected to press for modifications to the treatment of mortgage loans, and also for some clarification of the treatment of debt exposure to public sector institutions, whose status varies widely from country to country.

Horten sells its headquarters

By Our Financial Staff

HORTEN, the West German retailer, has sold its headquarters to two subsidiaries of the Dutch pension fund Pensioensfonds Voor de Gezondheidszorg, the Mantschappelijke Belangen.

The company declined to reveal the purchase price or the book value of the 55,000 sq m property built in 1961 on the outskirts of Düsseldorf.

FT INTERNATIONAL BOND SERVICE

Table with columns for US DOLLAR, YEN STRAIGHTS, DEUTSCHE MARK STRAIGHTS, SWISS FRANK STRAIGHTS, CONVERTIBLE, and FLOATING RATE. Includes bond names, yields, and prices.

Flotation for Worms insurance unit

By Our Paris Staff

PECHELBRONN, the holding company of the Worms financial group, is to float its insurance subsidiary, Preservatrice Foncière Assurances (PFA), on the French second market next week.

PFA, the third largest French private sector insurance company behind Victoria and Midl, although only eleven in size if the state-owned and mutual groups are included, will place 5 per cent of its capital on the market next Wednesday.

The French banking authorities are expected to press for modifications to the treatment of mortgage loans, and also for some clarification of the treatment of debt exposure to public sector institutions...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

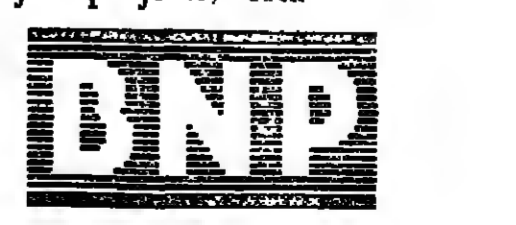
The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

The French banking authorities have already diverged somewhat from their counterparts in the UK, which are expected to press for modifications to the treatment of mortgage loans...

Advantage BNP in Europe

As a top-ranking European bank firmly established among the world's leaders, BNP offers you the power and efficiency of its worldwide network.

With offices in 74 countries, BNP monitors major world markets 24 hours a day, gathering and analysing up-to-the-minute data in the service of its clients.



With a specialized international teleprocessing facilities and one of Europe's most advanced trading rooms, BNP provides optimal solutions based on fast reactions and market knowledge.

For financing major projects, establishing export credits or for access to the money markets, BNP enables you to take full advantage of the very best commercial opportunities.

Banque Nationale de Paris. World banking is our business.

UK COMPANY NEWS

Safeway helps Argyll to 64% rise

BY MAGGIE URRY

Argyll Group, the supermarket company, showed the first fruits of its \$681m acquisition of the Safeway food retailing chain in February 1987 by revealing a 64 per cent improvement in pre-tax profits to £132.1m for the year to April 2.

Sales rose by 60 per cent to £3.24bn. The period included 53 weeks from the old Argyll business and 54 weeks from Safeway.

Profits more than doubled to £176.6m, roughly in line with City expectations, before an exceptional debit of £43.5m, relating to costs of converting some of Argyll's Presto shops to the Safeway format.

The exceptional costs, predicted a year ago, included £24.5m of fixed assets written off, a non-cash cost which the Inland Revenue has not allowed for tax purposes. Thus the tax charge

was a high 41.6 per cent of the post-exceptional profit figure. Mr David Webster, finance director, said this would revert to normal in the current year.

Mr Alastair Grant, deputy chairman, said that further exceptional costs would amount to about £26m in the current year, and £20m divided over the subsequent two years.

Argyll also announced that Mr Jimmy Gulliver, the chairman, would retire at the end of this month, rather than the planned date of the annual meeting in September. Mr Grant will become chairman and chief executive.

Mr Grant said that operating margins for the group had risen from 3.9 per cent to 5 per cent. In the second half, the group margin was 5.2 per cent, which

suggested that margins in the more profitable Safeway chain were running at over 6 per cent.

The programme of converting Presto shops to Safeway outlets had been accelerated, Mr Grant said. During the past year seven conversions were made, and in 1988-89 another 60 Prestos would be converted. After the conversions the former Presto stores increased sales by more than 50 per cent and doubled their profit contribution, he added.

By 1991 Argyll plans to have 400 Safeway stores, making 85 per cent of group turnover. The smaller Presto shops not suitable for conversion to Safeway would become Lo-Cost discount stores, of which there would also be 400.

Towards the end of the development period Argyll would look at diversification moves, probably sticking to food retailing, but

in another country.

Profits were helped by a £19.3m turnaround on interest to a receivable figure of £13.7m. Last summer's rights issue had left the group with £180m of net cash at the year end. Capital expenditure rose to £288m this year.

The group lacked profits from the food and drinks businesses sold, which contributed £900,000 compared with £13.5m.

Earnings per share after the exceptional costs and an actual tax charge fell 27.3 per cent to 8.5p. However, excluding the exceptional item and on a 35 per cent tax charge earnings rose 12 per cent to 13.1p.

A final dividend of 3.5p is proposed giving a total of 5.3p, a 17.3 per cent increase.

See *Lex*

C E Heath raises board salaries

BY MICK BUNKER

C E Heath, the medium-sized Lloyd's insurance broker, has revealed in its annual report that 109 of its 2,345 employees were paid more than £30,000 in 1987/88, a year when the group's profits fell tax and exceptional items before 13 per cent to £22.25m.

The wage bill, just for the group's main board directors, totalled at least £355,000. That figure includes six members of the

board who received salaries of more than £95,000 each.

Heath - which is only just emerging from a deeply-troubled period - has also dramatically increased the money it pays to its chairman since its merger with rival broker Fielding Insurance in late 1986.

Mr Richard Fielding, who took the Heath group's chair on January 1 1987, earned £170,830 last year or about 70 per cent more

than his predecessor Mr Derek Newton, who was paid £100,214 in 1986.

One striking feature of the group's remuneration figures however is the high number of middle-ranking staff who earn salaries of more than £20,000. In all, 79 members of staff other than main board directors earned last year between £20,000 and £50,000, compared with 67 staff

who were in that salary bracket in 1986-7.

On average, however, Heath's employees are a long way from being the highest paid in the insurance broking sector, which has long had a reputation for large rewards. Salaries per employee at Heath averaged only £13,218 in last year, compared with £19,700 at its biggest rival, Sedgwick Group.

Watson & Philip up 49%

Watson & Philip saw strong growth in profits and sales in its first half. Taxable profits in the six months to April 29 rose 49 per cent from £227,000 to £1.36m on turnover ahead 28 per cent at £112.86m.

The interim dividend is being raised to 2.65p (2.3p) on earnings per 10p share of 5.9p (4.7p).

The directors said organic growth and acquisitions made at the end of the last financial year offset the intense competition in the Scottish cash and carry operations.

The lease of the Edinburgh cash and carry warehouse had been acquired and a 40,000 sq ft replacement for the Kirkcaldy cash and carry depot was in hand.

Brierley reveals stake in Gibbs Mew

BY LISA WOOD

SIR RON Brierley, the New Zealand entrepreneur who has declared a stake in Gibbs Mew, USM-quoted family-controlled brewer. He announced yesterday that his stake had increased from just under five per cent to 5.16 per cent.

In addition, Sir Ron's IEP Securities was understood yesterday to have increased its stake in Vanx, the Sunderland-based brewer from 2.2 per cent to 2.6

per cent. Earlier this week, IEP Securities sold its 5.5 per cent stake in Scottish & Newcastle Breweries to Elders IXL, the Australian brewer, lifting Elders' holding to 8.9 per cent.

Mr Roger Gibbs, secretary of Wiltshire-based Gibbs Mew, said IEP had built up the holding of just under five per cent over a period of time.

He said Sir Ron's increased

interest was the largest stake after holdings held by the family and its trusts which exceeded 50 per cent. "We have not received a takeover approach from Sir Ron Brierley," he said.

Over the years, Gibbs Mew, which has been quoted on the USM since 1984, had received takeover approaches just like other brewers, Mr Gibbs stated.

In the half-year to end-September, Gibbs Mew saw beer volumes fall slightly with pre-tax profits increasing slightly from \$583,000 to \$589,000.

Analysis was unable to suggest credible reasons for Sir Ron's stake although one said family-control had not inhibited takeovers in the drinks industry - for example Seagram's takeover of Martell.

Golden oldies buy for Pickwick

Pickwick Group is acquiring Old Gold Records. The initial consideration of £280,000 is to be satisfied by the allotment of 354,387 new shares. The price may be adjusted dependent upon results for the periods up to December 31 1987.

Old Gold, which re-issues original hit records, made pre-tax profits of £147,000 on turnover of £1.56m in the year to June 30 1987.

MEYER

ANOTHER RECORD YEAR - PRE-TAX PROFITS UP 40%

Summary of results for the year ended 31st March 1988:-

	1988	1987	
■ TURNOVER	up 15%	£712.5M	£616.3M
■ PRE-TAX PROFITS	up 40%	£63.1M	£45.1M
■ TAXATION	up 47%	£19.9M	£13.5M
■ EARNINGS PER SHARE	up 36%	44.4p	32.7p
■ TOTAL DIVIDEND	up 36%	9.5p	7.0p

Chairman, Oscar DeVille, CBE, comments:-

"The re-shaping of the Group continues by investment in the UK and overseas. All UK Divisions have contributed to the improvement. The trading outlook remains good, turnover for the first two months being 12% ahead of last year.

The final dividend is increased by a record 46% to 7.10p (4.85p) making a total dividend for the year of 9.5p (7.0p), an overall increase of 36%."



Copies of the Annual Report & Accounts will be available from the Secretary, Meyer International plc, Villiers House, 41-47 Strand, London WC2N 5JG from the 4th July 1988.

Raleigh group buys Royal Worcester

By Philip Coggan

Derby International, the private company established last year to acquire the Raleigh bicycle manufacturing group, has emerged as the buyer of Royal Worcester Spode, the fine china manufacturer.

The Worcester and Spode companies were founded in the mid-18th century and joined forces in 1874. The combined group is currently the third largest UK fine china manufacturer behind Wedgwood, part of Waterford Glass, and Royal Doulton, part of the Pearson group which owns the Financial Times.

Royal Worcester's current owner, London International Group, the consumer products and services group best known for its condoms, announced that it was discussing the sale of the china company earlier this month. LIG had hoped to build up a substantial china business but an attempted bid for Wedgwood in 1986 was thwarted when it was referred to the Monopolies and Mergers Commission.

LIG subsequently decided that it was too difficult to build up a position of international leadership in china on the basis of Royal Worcester alone. In the year to March 31, Royal Worcester made an operating loss of £1.3m on sales of £27.8m.

Derby was established in 1987, with the backing of a group of international investors, to acquire Raleigh for the £1.1m. Bicycles and china do not seem likely products for synergy but Mr Alan Finden-Crofts, Derby's chief executive, said yesterday that he had had Royal Worcester Spode were strong international brand names. "We believe that we have the ability to manage international consumer brand names," he said.

LIG said that Royal Worcester Spode has recently been experiencing difficult trading conditions. But Mr Finden-Crofts was confident of Derby's ability to improve the company. "If you've got very strong brands and your products are good, why the hell can't you make money?" he said.

The total consideration for the purchase will be £17.4m, including the paying off of £10.6m of debt owed to LIG and £10m of external debt.

Reverse takeover at J. Michael

By Philip Coggan

John Michael Design, USM-quoted design company, has acquired a majority holding in J. Michael (textiles) Ltd, an eight months after it announced plans for a capital reconstruction organised by Hillsdown Investment Trust.

The deal with the investment subsidiary of Hillsdown Holdings, food-to-furniture group, fell through, as did a subsequent reverse takeover plan. But now, Capital and Investment Securities, a private company backed by financial services group, UTC, is to acquire control of JMD via a reverse takeover.

JMD will issue 17.85m shares to acquire JCS, which has net assets of £2.1m in cash. As a result, JCS's vendors will own 68.2 per cent of the enlarged equity.

Mr Keith Moss, who was previously a director of Gerson Trust and has previously been involved in financial services groups such as BWD Securities and Palmerston Securities will become chief executive of the enlarged group. "I want the company to expand into related areas such as sales promotion and media communications" he said yesterday. The group will change its name once a merger is effected.

JMD slumped into loss in the first half of the year to March 31 and the company said yesterday its performance had continued to deteriorate in the second half. Significant losses for the full year will shortly be reported.

The company said its problems arose from poor costs control and the ill health of Mr David Calcott, chairman and joint managing director. Mr Calcott is stepping down as chairman, although he will remain an executive director after the merger.

JMD's shares are currently suspended.

Ossory acquisition

Ossory Estates has acquired Aranmore Developments, a private property development and dealing company, for £1.44m, representing Aranmore's net asset value at June 24 1988.

Consideration will be satisfied by the issue of 7.21m new Ossory Sp ordinary shares. A further payment may be made relating to profits from a land disposal.

David Waller on Tomkins' Murray Ohio purchase

Transformation through the acquisition trail

Tomkins is typical of a breed of companies which have sprung up since the turn of the decade: run by chartered accountants and graduates of the Harvard Business School, it is an earnings per share machine fashioned out of a former metal-basher.

Modelled on BTR and Hanson, Tomkins - in more sleepy days known as F B Tomkins - has been transformed over the last five years into a broadly-based industrial conglomerate with a market capitalisation approaching £400m.

Yesterday's \$224m (£180m) agreed bid for Murray Ohio - which saw off a hostile bid from the Swedish group Electroflux - follows last June's acquisition of Smith & Wesson, the hand-gun manufacturer, and doubles the proportion of group profits coming from the US.



Greg Hutchings, Tomkins' chief executive

The purchase of the Tennessee-based manufacturer of lawnmowers and bicycles is not quite classic Tomkins, on two counts. This is the first time that Mr Greg Hutchings, the 41-year old Tomkins chief executive and possessor of a Harvard MBA, has sought to buy a company with a significant loss-maker in its midst (the bicycles business doubled its losses last year to \$7.58m).

Moreover, this is the first acquisition where there has been any synergy with an existing business (Tomkins bought Hayters, a UK mower business, in December 1984, supplemented by the purchase of Beaver Equipment last autumn). But, in all other respects, the latest transaction bears the familiar hallmarks: the target company operates in

stable, middle-tech manufacturing markets and appears to have been "undervalued". The hope is that it will respond to the Tomkins treatment.

In line with business school orthodoxy this requires the application of strict financial controls and the introduction of performance-related bonus schemes for managers. These are rigorously applied to companies acquired over the period, have helped Tomkins increase pre-tax profits from £1.6m in 1983 to £46m forecast yesterday for the year to April.

According to Mr Hutchings yesterday, there are synergistic benefits to be derived from the cross-sourcing of products, technology and distribution between the US lawnmower business and Hayters in the UK - but these are not the principal reasons for the acquisition.

Located in Brentwood, Tennessee, Murray Ohio derives some 75 per cent of its turnover (which amounted to a total of \$48m last year) from sales of walk-behind and ride-on power motors. This gives the company some 20 per cent of the US market, a market which is relatively invulnerable to import penetration (foreign manufacturers had only a 1 per cent share last year). It was this which inspired Electroflux to make its hostile bid as part of its strategy of boosting its business in "outdoor products".

Turnover in power motors surged from \$27.7m to \$36.8m last year, and operating profits from \$9.5m to \$6.4m after three years on a plateau of around \$2.4m. Tomkins attributed this upswing to a combination of new products and manufacturing efficiencies. The news has not been so positive on the bicycles side of the business, where turnover has dwindled from \$11m in 1983 to \$11.3m last year. Bicycles contributed \$11m to profits in 1983, but moved into the red in 1988.

Murray, which makes about a third of all the bicycles manufactured in the US, has suffered from an onslaught of imports over recent years. In the second half of last year, however, sales rebounded and it is expected that bikes will make a profit in the fourth quarter of the current year.

Tomkins' new-found willingness to tackle such problems was welcomed by analysts yesterday. The acquisition is expected to enhance its earnings in the current year, and leaves the company with gearing of 10 to 12 per cent.

Acquisitive Blacks recovers to £4.76m

BY NIKKI TAIT

Blacks Leisure, camping equipment, sportswear retailer and fashion goods manufacturer, yesterday unveiled pre-tax profits of £4.76m in the year to February 27. Sales were £43.6m.

Blacks, which was hauled back from impending receivership by a 19m consortium package in late-1986, made a number of acquisitions during the year. All but one of these have been merger-acquired; the exception was S Eker, the textile converter and merchant, which was bought for a mixture of cash and shares last July, and was acquisition-accounted.

Accordingly, Blacks has restated its 1988-87 figures, to give comparable pre-tax profits of £222,000 and sales of £35.2m. The original reported figure for 1988 - 87 was a pre-tax loss of £2.44m.

Yesterday, Blacks said that had Eker been included for the entire period, the pre-tax figure for 1987 - 88 would have been £5.76m. There was no contribution from the West 6 sports shop chain, which was acquired after the year-end.

Following a tax charge of £1.54m (22 per cent), earnings per share worked through at 0.56p. The company, meanwhile, is celebrating its return to full-year profits by paying off three years of preference share dividend arrears, and making a 0.1p a share payout to ordinary shareholders for over four years.

Yesterday, Mr Bernard Garboz, chief executive, said about 20 per cent of profits came from retail operations, with all 27 ongoing Blacks stores now profitable.

met, or slightly surpassed, warranted profit levels and perhaps the better news was that the Blacks chain itself, now slimmed down to 27 outlets, contributed just over £400,000 to the profits total compared with its previous losses. But the major question is where Blacks goes now. The company is confident that current market conditions need not halt acquisitions - pointing out that it now has no need to buy in further management. Even so, bull market paper sprees are a thing of the past and, in the meantime, Blacks' asset base - about £7m - is still thin. With West 6 chipping in this year, analysts seem to think £5m before tax is in sight, which makes the respective multiple about 15. That is still a premium to the sector, and reflects expectations that the company will do more than grow organically. The current year may be more testing - but so far, so good.

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Div (p)	%	P/E
230	185	Ass. Brit. Ind. Ordinary	230	0	8.7	3.8	8.6
230	186	Ass. Brit. Ind. G.I.S.	230	0	10.0	4.3	
46	25	Armstrong & Wharfedale	46	0	2.1	3.9	8.5
57	50	OBS Delta Group (USM)	57	0	3.3	2.1	22.5
142	135	Barton Group	142	0	6.7	6.0	
112	100	Barton Group Cons. Pref.	112	0	5.2	3.7	10.2
146	137	Borg Technologies	146	0	11.0	10.3	
107	100	Broughall Cons. Pref.	107	0	12.5	4.5	4.1
272	246	DL Group Ordinary	272	0	14.7	10.0	
147	134	DL Group 11% Cons. Pref.	147	0	10.3	9.6	8.2
151	129	Carbo P&O	151	0	3.7	1.4	7.1
112	100	Carbo 7.5% Pref. USD	112	0	3.4	3.2	11.1
257	147	George Blair	257	0	10.4	5.2	13.1
94	80	HS Group	94	0	8.0	2.5	2.4
106	87	Justus Group	106	0	3.7	3.8	2.2
340	245	Multiplex NY (AmSD)	340	0	10.4	5.2	13.1
52	40	Robert Jenkins	52	0	8.0	2.5	2.4
310	284	Scrutton	310	0	3.7	3.8	2.2
228	219	Timber & Carbon	228	0	3.7	3.8	2.2
95	56	Travian Holdings (USM)	95	0	2.7	3.0	9.9
110	100	Unilever Europe Debt Pref.	110	0	0.0	7.3	
285	283	W.S. Yates	285	0	16.2	5.7	7.9

Securities designated (SD) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

These Securities are dealt in strictly on a market buy-sell basis. Neither Granville & Co nor Granville Davies Ltd are market makers in these securities.

Granville & Co. 1 Leves Lane, London EC2R 6EP Telephone 01-422 1212 Member of T.S.A.

Granville Davies Limited 1 Leves Lane, London EC2R 6EP Telephone 01-422 1212 Member of The Stock Exchange & T.S.A.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Committee (Irish) and to the Council of The Stock Exchange for the listing of Ordinary shares and the issue of new Ordinary shares in connection with (1) the acquisition of J. T. Mun (Workshop) Limited and J. T. Mun (Sweep) Limited, (2) a placing for cash and (3) a capital reconstruction of Seafield p.l.c. ("the Company") to be admitted to the Official List (Irish) and the Official List. Application has also been made to the Committee (Irish) for the listing of 11 p.c. Unsecured Loan Stock 1976/96 in the Company to be admitted to the Official List (Irish). The Ordinary shares, the new Ordinary shares and the Loan Stock are expected to commence on Monday, 27th June, 1988.

SEAFIELD p.l.c. (Incorporated in the Republic of Ireland on 9th July, 1946 under the Companies Acts 1908 to 1924—No. 11558)

Admission to Listing

Share capital
Authorised £25,200,000
Ordinary Shares of IR25p each
Issued and to be issued fully paid IR5,185,245

Seafield p.l.c. and its subsidiaries provide short and long-term warehousing services and operate as haulage contractors.

Copies of the listing particulars relating to the Company are available in the statistical services of Encl Financial Limited, and copies may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 6th July, 1988 from the registered office of the Company at 4 Lapp's Quay, Cork, Ireland and from the following addresses:-

- Lawrence Pernet & Co. Ltd. 27 Finsbury Square London EC2A 1LP
- Builer & Brelacoe 3 College Green Dublin 2

Copies of the listing particulars are also available, for collection only, during normal business hours from the Company Announcements Office. The Stock Exchange, 46-50 Finsbury Square, London, EC2 up to and including 24th June, 1988.

UK COMPANY NEWS

Nestlé extends £2bn bid for Rowntree

BY DAVID WALLER

Nestlé, the Swiss foods company, yesterday went through the formality of extending its £2.1bn bid for Rowntree, the York-based chocolate company which is also being stalked by Jacobs Suchard, another Swiss company.

Powerscreen shares hit by setback on solid fuel side

BY CLARE PEARSON

SHARES IN Powerscreen, whose core business is quarrying equipment, fell 18p to 96p yesterday after results for the year to end March showed worse-than-expected losses in its solid fuels side.

The sale of the fuels distribution business, which incurred a loss of £783,000 and reduced group pre-tax profits to £9.04m, should be complete by next week, the company said.

Only in the second half of the year, after the resignation of most of its senior management, did the full extent of its problems emerge, said Mr Pat Dougan, chairman.

The solid fuels distribution businesses were inherited by Powerscreen when it effectively acquired British Benzol in a reverse takeover in November 1986. The company's name was changed to Powerscreen last July.

The sale is expected to raise £2.1m, £780,000 above book value. Mr Roger Taylor, chief executive of the solid fuels division, has tendered his resignation from the board.

The pre-tax profits figure compared with £9.04m last time, of which £780,000 was contributed by British Benzol. The 1986-87 figure included a 15-month period for Powerscreen, although the extra three months fall within the normally depressed winter period.

Turnover was £48.92m (£50.58m), breaking down into a 10 per cent advance at Powerscreen to £41.4m, and a 20 per cent fall in British Benzol activities to £7.51m.

On a fully-diluted basis, earnings per share were 10.1p (8.9p). The recommended final dividend is 2.5p giving a total of 3.5p (2p) for the year.

comment Powerscreen directors have not exactly courted the City during their brief careers as managers of a public company, and what reputation they have established has probably been shot to pieces by yesterday's nasty shock.

Followers of the company had been expecting pre-tax profits as high as £11.5m. Mr Dougan had, however, given an indication that things were not well with the fuel distribution side at the interim stage, at that time he said a sale might be "imminent".

Some very unattractive sale-and-leaseback arrangements on some of the outlets have, however, impeded Powerscreen's effort to get shot of it. These problems aside, the high-margin core businesses continue to thrive — although the company's enthusiasm for its new Commander screening equipment led some analysts yesterday to speculate that some other of its lines might have been looking a bit elderly lately.

Fully-diluted earnings per share may come out about 18p this year, after pre-tax profits of £12m. This puts the shares on a prospective p/e of under 7.5, but who is going to say they are cheap?

British Airways interested in acquiring stake in LanChile

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

British Airways is interested in acquiring a stake in LanChile, the Chilean national carrier, which is in the process of being privatised.

LanChile has become one of the most dynamic carriers in Latin America, earning profits last year of \$5m on income of \$60m. British Airways would be permitted to hold an initial stake of up to 35 per cent of the 49 per cent offer to the public.

British Airways yesterday said that it was not its policy to comment on potential purchases. However, in Santiago officials at the Corporacion de Fomento de la Produccion (CORFO), the state holding company responsible for the Government's privatisation programme, confirmed BA's interest.

They said the offer of a one-third stake to a foreign operator in LanChile went out in May and was open for 90 days. At least 12 per cent would be offered to the remainder would be sold on the Santiago stock exchange, they added. Eventually the Government intends to retain only 40 per cent of the equity.

Last year Ansett Worldwide Aviation Services (jointly owned by Mr Rupert Murdoch's News group and Sir Peter Abeles' TNT) paid \$10m in a complex debt-swap and lease deal, acquiring a 25 per cent stake in Ladeco, the second Chilean carrier.

LanChile's search for a foreign partner reflects the view that small national carriers without direct government backing will face an increasingly tough future operating alone. The same view is shared by Aerolineas Argentinas, the Argentine state airline, which is being privatised and earlier this year sought a tie-up with SAS.

In spite of LanChile's small fleet, it has an interesting route structure and traffic rights, including a Pacific route via Easter Island and Tahiti to Australia. However, BA's main interest would be to integrate with LanChile's Latin American routes where its own world network is weakest.

In South America, BA only flies to Caracas, Bogota and Rio de Janeiro. The cancellation of flights to Buenos Aires as a result of the 1982 Falklands conflict and the ensuing Anglo-Argentine diplomatic deadlock is denying to BA the London-Buenos Aires route, traditionally the most profitable one.

If the deal were to go through, it is expected to be financed by one of several debt conversion packages that have made Chilean assets so attractive to foreign investors. In the past three years Chile has completed debt conversion deals worth \$3.9bn, the largest amount in Latin America.

structure and traffic rights, including a Pacific route via Easter Island and Tahiti to Australia. However, BA's main interest would be to integrate with LanChile's Latin American routes where its own world network is weakest.

In South America, BA only flies to Caracas, Bogota and Rio de Janeiro. The cancellation of flights to Buenos Aires as a result of the 1982 Falklands conflict and the ensuing Anglo-Argentine diplomatic deadlock is denying to BA the London-Buenos Aires route, traditionally the most profitable one.

If the deal were to go through, it is expected to be financed by one of several debt conversion packages that have made Chilean assets so attractive to foreign investors. In the past three years Chile has completed debt conversion deals worth \$3.9bn, the largest amount in Latin America.

BLACKS LEISURE GROUP plc

An outstanding year

	Pro-forma 1988† £000	1988 £000	1987† £000
Turnover	50,193	43,573	35,251
Profit before tax	5,758	4,762	292
Earnings per share	1.00p	0.86p	(0.33p)
Dividend per share		0.1p	—

* Major turnaround in original core business

* Excellent performance by newly acquired companies

* First ordinary dividend since 1984

"These results show a complete transformation in the fortunes of the Group. We are now well poised to continue a programme of successful growth and progress."

Bernard Garbacz
Chairman and Chief Executive

† The figures for the year to 26 February 1987 have been restated under the principles of merger accounting. ‡ The pro-forma figures for the year to 27 February 1988 have been calculated by treating all acquired companies as wholly-owned throughout the year.

The contents of this statement, for which the directors of Blacks Leisure Group plc are solely responsible, have been approved for the purposes of section 57 of the Financial Services Act 1986 by Sky Hayward as authorised persons. The company is required by the rules of The Securities & Investments Board to state that past performance is not necessarily indicative of future performance.

Builder joins main market with £21m tag

BY PHILIP COGGAN

The Builder Group, a business magazine publisher, is joining the main market via a combined placing and offer-for-sale which values the group at £20.6m.

The group can trace its origins back to 1943 when Mr Joseph Hansom, the inventor of the Hansom cab, founded The Builder magazine. Until recent years, the group's main business was the publishing of that magazine, which changed its name to Building in 1966.

The company has expanded its range in the 1980s, principally by joint ventures with professional and trade bodies such as the Royal Institution of Chartered Surveyors.

As is common with magazine publishers - advertising revenue makes up a substantial part of the group's income; last year, the proportion was around 92 per cent. Advertising revenue is ahead of last year's levels so far this year and the directors say they are encouraged by the forecasts of activity in the building sector.

Pre-tax profits have grown from £542,000 in the year to March 31, 1984, to £1.85m last year.

Samuel Montagu is placing 2.4m shares with institutions and offering 1.2m shares to the general investing public. At the offer price of 125p, the shares are on a p/e of 5.6 based on the actual tax rate paid, but on a nominal tax rate of 35 per cent, the fully diluted p/e rises to 16.

Applications for a minimum of 200 shares must be received by June 28.

comment Specialist publishing can be an extremely lucrative business if you find the right niche and exploit it for all it is worth. Builder has done its best in recent years to expand on its core magazine, but the problem remains; what happens to a heavily advertising-based company when the construction sector moves into reverse? For the moment, Builder, which has 149 years experience, sees no sign of such a downturn, but it could happen in two years or so just at the time when the company is losing the tax credits from its Docklands development.

Those considerations and the likely limited marketability of the stock seems set to ensure that the shares will go to a modest, rather than a substantial, premium when they begin dealings.

OEM shares drop after losses rise to £4m

BY FIONA THOMPSON

SHARES in Office and Electronic Machines dropped 20p to finish at 126p last night after the company reported pre-tax losses worsening from £439,000 to £4.02m. An extraordinary debit of £4.01m takes the net loss to £8.03m.

"It has been a horror story, a legacy of many years of neglect and a lack of strategic vision," said Mr Brian Schneider, a non-executive director of OEM appointed as part of a boardroom shuffle in January. At the same time Mr Douglas Hawkins was appointed managing director, moving from electronics industry research at stockbroker James Capel.

OEM is the sole agent in the UK for the distribution of the Adler, Imperial and Triumph ranges of electronic typewriters, word processors and related equipment.

In January, Price Waterhouse was commissioned to carry out a full review of the group due to the inadequate state of the financial information. This review indicated net borrowings in excess of £3m and a cash outflow of £100,000 per week. Action was taken to stem the outflow - three sites closed with 160 job losses - and net borrowings now are £2.2m, said Mr Schneider.

The £4m extraordinary debit followed the scrapping of its "AT Plus" dedicated word processor which failed. "We thought it would be our salvation but it became a black hole," he said.

HAMBROS Results



HIGHLIGHTS OF THE STATEMENT BY THE CHAIRMAN, MR. CHARLES HAMBRO

Strategy maintained.

Our strategy to develop all of our banking activities but not to make markets in gilts or equities has produced steady growth in banking profits at home and abroad.

Limited impact of stock market crash.

The main impact was on our non-banking results and most of these activities contributed higher profits.

Advantages of diversification.

These results show the benefits of our broad spread of activities in banking and retail financial services.

Further new ventures including Hambro Guardian Assurance.

The new life insurance company which Hambro Countrywide has started with Guardian Royal Exchange will be launched under this name in the autumn.

Fifth successive year of profit and dividend growth.

RESULTS FOR THE YEARS ENDED 31st MARCH

	1984	1985	1986	1987	1988
Profit before tax and minorities					
Profit from continuing group activities (£m)	20.5	26.6	40.0	59.0	72.5
Overall profit (£m)	20.5	27.3	43.4	60.8	69.8
Profit after tax and before extraordinary items (£m)	12.4	17.3	20.5	37.0	39.2
Total Dividend per 20p Ordinary Share	5.51p	6.17p	7.09p	8.20p	9.00p



HAMBROS PLC

The annual report for the year ended 31st March 1988 will be despatched to shareholders on 30th June. If you would like a copy please write to: The Company Secretary, Hambros PLC, 41 Bishopsgate, London EC2P 2AA.

This advertisement has been issued by Hambros PLC and approved for issue by Hambros Bank Limited, a member of IMRO and TSA. It must be stressed that the value of investments can fall as well as rise, and that the past is not necessarily a guide to the future.

Table with 5 columns: Company Name, Current Payment, Date of Payment, Current Dividend, Total Dividend. Includes companies like Amber Industrial, Argyll Group, Blacks Leisure, Blich, Buxton Invest, Cape Industries, Freshbake Foods, GEI Int, Meyer Int, Lookers, Powerscreen Int, Reliance Soc, Sterling Ind, Watson & Philip.

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. §Unquoted stock. ¶Third market.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Dates of meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisionation of shares are based solely on last year's financials.

Table listing board meetings for various companies including Anglo Television, Bankers Inv Trst, Greenwith Resources, Kemp Pl, Arthur Lea, Safes, Midway Office Equipment, etc.

LLOYDS MERCHANT BANK LIMITED has been appointed by THE SECRETARY OF STATE FOR EMPLOYMENT to offer for sale by private tender PROFESSIONAL & EXECUTIVE RECRUITMENT LIMITED. Includes contact info and a small logo.

UK COMPANY NEWS

South African mines report record capex, employment and ...



BRIGHTER SIGNS ON LABOUR FRONT

This is an abridged version of the address given by Mr T J Steenkamp at the 98th Annual General Meeting of the Chamber of Mines held in Johannesburg on June 21, 1988.

Despite record capital investment and employment levels the South African mining industry has entered what may prove to be one of the most difficult periods in its history. Persistent double-digit inflation affects all mines, our coal-mining industry has been hit by both a weakening world market and economic sanctions; and there was a major strike last year involving many of our mines. For these and other reasons our earnings from mineral sales in 1987 fell only the second time this has happened in more than four decades of steady earnings growth.

The major mining groups therefore all agree that in the interests of our shareholders, of our employees and of Southern Africa as a whole, we must now gather our forces and strengthen the basis for the long-term survival and progress of our industry. We have agreed that we must find an enduring formula for coping with our changing economic and industrial relations environment.

The mining industry is applying rigorous controls on expenditure, both on the mines and at head offices, while looking for greater efficiency and productivity through improved mining technology and a better educated and more stable workforce.

The scope for this is considerable, as South Africa's collieries have shown by increasing their productivity by no less than 76 per cent in the period 1978 to 1987 - due almost entirely to a switch from hand-got mining methods to mechanisation.

Tracked mining and research being conducted into a number of other key areas are steps towards greater efficiency and productivity; so too are moves to utilise people of all races to the best of their ability. The latter has been made possible by the progressive removal of discriminatory laws and work practices.

The practical effect of this is that there are now on the mines over 5000 blacks, coloureds and Asians employed in jobs previously reserved for whites only. This equates to about 12 per cent of the skilled workforce and 17 per cent of all apprentices in training, and the process is continuing.

Here I must make a special mention of amendments made to the Mines and Works Act during the year which will enable people of all races to acquire blasting and certain other certificates of competency, thus overcoming a racial prohibition on the acquisition of these certificates which dates back to 1973.

Last year the National Union of Mineworkers initiated a costly three-week strike involving close on 40 per cent of the industry's workforce on the Chamber's member gold and coal mines. The industry sought to view and handle the strike as an industrial dispute, but an evident underlying aim with the strike was to demonstrate wide worker support for an agenda ranging from sanctions to seizure of control of the national economy.

Resentment has been engendered by the loss of jobs resulting from the strike and from sanctions; by the NUJ's advocacy of further punitive measures, such as the desire expressed by the NUJ president on foreign television to see the country's gold mines closed down; and by the often vicious reprisals against individuals who refused to support the strike - all of these have strengthened a counter-reaction with which management must now also deal.

There may be grounds for hope that the union leadership has sensed the mood of reaction prevailing in the workforce, reflected by the relative peace enjoyed by the

industry lately, and particularly the virtual non-participation of the mining industry's workforce in the June stay-aways. Our negotiations with the NUJ on the 1988 review of wages and other conditions of service have so far also progressed on more conventional lines and I would like to believe that good-faith bargaining will win out this year.

The mining industry remains a major provider of work and income for the people of the sub-continent. During 1987 the size of the total workforce in the South African mining industry grew to 759,000, an increase of 3,000 over 1986 and an all-time high for the industry. It is worth for the people of Southern Africa to evidence from the more than R2 billion that finds its way back to the source communities.

Capital expenditure is running at record levels, reaching R4.9 billion last year. That represents 15 per cent of total gross domestic investment. In the period under review some 16 gold and six base platinum ventures of varying sizes have come into production or have been approved. Between now and the end of 1990 capital investment in gold mining alone has been estimated to total R13 billion.

This must be seen against the decline over the past four years of real investment in the South African economy, while mining has registered a real increase of some 31 per cent. It is clear that South Africa will continue to rely on mining as the major generator of wealth.

A measure which will impact directly on industrial relations in South Africa is the controversial and widely discussed Labour Relations Amendment Bill which was published for comment in September 1987, and republished on 16 May this year, following amendments by the Standing Committee on Manpower and Mineral and Energy Affairs.

It is our view that this new legislation will not impose the kind of trade unionism to achieve their objectives of negotiating improved wages and other conditions of employment for their members, as is currently claimed by the unions and some other industrial relations specialists. Many of the objections raised by the Congress of South African Trade Unions to the first Bill were in fact addressed in the final Bill published on 16 May 1988. The new Bill is without doubt an improvement on the first Bill and its provisions are essentially in line with labour legislation in Western countries.

Since the final Bill was published the South African Employees' Consultative Committee on Labour Affairs, of which the Chamber is a member, has been having discussions on the Bill with COSATU and in the future these discussions may bear fruit. It is also understood that COSATU will soon for the first time have direct discussions on the Bill with the Minister of Manpower and Public Works.



The full text of this address is available from: The General Manager, Chamber of Mines of South Africa, P.O. Box 809, Johannesburg 2000.

SOCIETE GENERALE DE BELGIQUE

GENERALE

GENERALE MAATSCHAPPIJ VAN BELGIE

1987 DIVIDENDS

Dividends, net of withholding tax, of BEF 115 on ordinary "part de reserve" shares and BEF 143.65 on AFV "part de reserve" shares will be paid from 22 June 1988 at any of the following banks, against remittance of coupon No 21 from the 1986/87 old ordinary "part de reserve" shares and the 5.171.702 AFV "part de reserve" shares.

BELGIUM:
Generale de Banque - Generale Bank, Banque Indosuez Belgique, Banque Belgo-Canadienne (Banque Paribas)

UNITED STATES OF AMERICA:
European-American Bank and Trust Company, EAB Plaza, New York, N.Y. 11555

FRANCE:
Generale de Banque Belge (France), 12, rue Volney, F-75002 Paris
Banque Indosuez, 96, boulevard Haussmann, F-75008 Paris

UNITED KINGDOM:
Banque Belge Limited, 4, Bishopsgate, London EC2N 4AD

LUXEMBOURG:
Banque Generale du Luxembourg, 14, rue Aldringen, Luxembourg

FEDERAL REPUBLIC OF GERMANY:
Generale Bank & Co., 14-22, Zeughausstrasse, Postfach 10 02 04, D 5000 Köln 1

SWITZERLAND:
Credit Suisse, 8 Paradeplatz, CH - 8001 Zurich
Societe de Banque Suisse, 1, Aeschenborsch, CH - 4051 Bale
Union de Banques Suisses, 45 Bahnhofstrasse, CH - 8001 Zurich

IFO-YOKADO CO., LTD (CDRs)

The undersigned announces that on 30th June 1988 K&F Associates N.V., Sole Agent for IFO-Yokado Co., Ltd. in the Netherlands and of Generale de Luxembourg S.A. in Luxembourg (the "Company") is offering to issue to the public in the Netherlands 35 (thirty-five) million CDRs of the Company. The CDRs will be payable with US\$ 3.72 per CDR, repr. 8 Dec. 88 of 10 1/2% each, US\$ 3.20 per CDR, repr. 30 Dec. 88 of 10 1/2% each, US\$ 1.60 per CDR, repr. 100 Dec. 88 of 10 1/2% each, (div. per record-date 29.12.1988 : gross Jan 11 - Jan 11) after deduction of 25% Japanese tax = Yen 62. = \$ 6.80 per CDR, repr. 30 Dec. 88, = \$ 6.80 per CDR, repr. 30 Dec. 88 of 10 1/2% each, Yen 180 = \$ 20.00 per CDR, repr. 100 Dec. 88 of 10 1/2% each, Without an Affiliated 20% Japanese tax = Yen 172 = \$ 19.11 per CDR, repr. 30 Dec. 88, of 10 1/2% each, Yen 1,700 = \$ 19.11 per CDR, repr. 60 Dec. 88, = \$ 19.11 per CDR, repr. 60 Dec. 88 of 10 1/2% each will be debited. After 30.06.1988 the dividend will only be paid under deduction of 20% Japanese tax with \$ 1.44 net per CDR repr. 30 Dec. 88 of 10 1/2% and \$ 1.44 net per CDR repr. 30 Dec. 88 of 10 1/2% and \$ 1.44 net per CDR repr. 30 Dec. 88 of 10 1/2% in accordance with the Japanese tax regulations.

Amsterdam, 14th June 1988
AMSTERDAM DEPOSITORY COMPANY N.V.

SSA CONGRATULATES IBM UK

21 JUNE 1988

IBM ANNOUNCED THE AS/400

SSA is the world's largest independent vendor of application software for the IBM System 3X mid range computers. The product line is known collectively as Business Planning and Control System (BPCS), a family of products which cover a comprehensive integrated range of distribution, manufacturing, financial and decision support offerings already in use by over 2,700 customers throughout the world.

21 JUNE 1988

SSA ANNOUNCED BPCS/400

Running native on the new IBM system NOW.

For more information contact:
Richard Morgan Evans, Sales Director
System Software Associates Limited
Primley Business Park, Camberley,
Surrey GU16 5SC Tel: 0276 692111

The Authors of **BPCS** System Software Associates, Inc. **SSA**

Meyer profits advance 40% to over £63m

BY FIONA THOMPSON

Meyer International, the importer and distributor of wood products which owns the chain of Jewson building merchants, yesterday reported a 40 per cent increase in pre-tax profits, from £45.12m to £63.06m, in the year to March 31 1988. This includes a £5.8m profit on property disposals.

Earnings per share rose to 44.4p (33.7p) and the directors recommended a final dividend of 7.3p, making a total for the year of 51.7p (37.7p).

Group turnover increased from £656.22m to £712.5m. The Jewson merchants division was particularly successful, the company said, with profits up 46.3 per cent to £24.25m on sales 21.5 per cent ahead at £345m. Jewson now represents 49 per cent of group business and at the year end there were 157 branches in the UK. "So far this year two more branches have opened, two others are in the pipeline and we plan to open another eight", said Mr Bruce

Wright, financial director. "Our target is one a month".

Forest products performed well, increasing profits by 22 per cent to £20.17m on sales of £282.59m (£294.26m). This division has 29 companies operating in the UK, importing and distributing softwoods, hardwoods and panel products.

The manufacturing division has been undergoing rationalisation but Crosby Doors and Crosby Kitchens showed good returns. Manufacturing profits rose to £7.42m (£5.48m) on sales of £44.44m (£40.77m).

The picture was not as rosy overseas, with profits on sales of £1.63m to £1.43m although sales increased to £46.51m (£30.25m). "We had particular problems with our trading company in the US", said Mr Wright, and in Australia the costs of integrating a new business were higher than we expected."

Currency translations shaved £130,000 off profits. An extraordinary credit of £941,000 (£1.66m

credit) resulted from business disposals. Tax took £19.95m (£13.48m).

comment

Meyer's results were in line with or better than expectations but profit taking saw the shares fall 6p to 389p last night. The strong UK performance was helped by the favourable conditions of a construction boom and temperate final quarter weather. Overseas there was not much return from £60m turnover but Australia should do well in the next couple of years and the base has been laid for US growth. Far more important this year will be the full contribution of the Dutch Pont-Meyer acquisition, which could contribute about £200m to sales. Jewson goes from strength to strength, though there is further scope for improving margins. Analysts are looking for pre-tax profits this year of about £75m, which puts the shares on a prospective p/e of just over 7, not expensive.



Mr Peter Goldie (left), chief executive, and Mr John Gunn, chairman, of British & Commonwealth Holdings, financial services group, after their annual meeting yesterday where a few dissenting voices were raised over the company's decision to donate up to £100,000 to the Conservative party. "It is quite wrong for political parties to be funded by major corporations or trade unions" said one shareholder, to scattered applause. But the vote to back the donation was carried easily with only a sprinkling of hands against. One or two shareholders also objected to the size of the board's and Mr John Gunn's remuneration - the chairman earned £998,000 last year. Only one shareholder voted against Mr Gunn's reappointment. Mr Gunn said he was hopeful of shortly announcing some news about the sale of the wholesale money broking division of Mercantile House.

Baby carriage buy for Hestair

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

Hestair yesterday added to its transport interests - previously confined to garbage trucks and buses - with the £12.9m purchase of Andrews MacLaren, Britain's leading baby buggy maker.

The mini-conglomerate, which had been searching for consumer product companies to balance the recent growth in its employment agency business, said the deal would be largely funded by a vendor placing.

Of 3.92m shares to be issued, 597,425 will be retained by MacLaren's owners, with the remainder placed conditionally with institutions at 250p a share. The balance of £1.5m will be covered by a 7 per cent unsecured loan stock.

MacLaren, which claims 40 per cent of the UK pushchair market, made pre-tax profits of £1.2m in 1987 on sales of £20.2m. It expects to make £1.5m in the current year to end-August on turnover of £21m.

The acquisition will form part of Hestair's consumer products division, which currently includes Kididcraft pre-school toys and Hope educational supplies and stationery. Hestair said it saw room for improvement by pushing Kididcraft work though MacLaren's under-used plastics mouldings capacity.

Hestair has evolved during the 1980s from a specialist vehicle maker into a conglomerate which draws more than half its profits from employment agencies in Britain and the US.

Mr David Hargreaves, chairman, said that the company was still on the takeover trail in the US, and aimed to push turnover up to \$400m (£255m) as quickly as possible. Sales were currently running at about \$38m a year.

Hestair's sales in the first four months of the current year were 75 per cent higher than in the comparable period last year, Mr Hargreaves told the annual meeting yesterday.

Cape Inds rises 72% to £9.55m

By Graham Collier

Improved contract management and the success of efforts to turnaround previously loss-making group companies enabled Cape Industries to lift taxable profits by 72 per cent to £9.55m in the 12 months to end-March.

The building products and industrial services group achieved the profits growth on turnover some 14 per cent higher at £146.48m (£128.61m).

Mr Jeffrey Herbert, chairman, said the current year had started well with healthy order books.

Development of new products and acquisition opportunities - heightened by the group's success in defending a High Court action brought by US asbestos victims - was high on Cape's list of priorities, Mr Herbert added.

The provision for industrial disease compensation, again taken above the line, amounted to £1.25m (£1.45m).

Mr Allan Petrie, finance director, said the charge "certainly shouldn't rise" in future.

He said that the group's calcium silicate asbestos substitutes operation, part of the building products division, had made "a good step forward". The Washington-based business had achieved further growth despite the lack of major contracts in the power generation sector.

The group should benefit as contracts in the sector moved away from a maintenance to a replacement basis, he added.

Cape's building products operation lifted profits 23 per cent to £9.5m on turnover 14 per cent ahead at £98.48m. Performance was helped by the mild winter and the buoyant market conditions in the UK building sector, Mr Herbert said.

The marked improvement from Cape Contracts prompted more-than-doubled profits of £2.08m from the industrial services side. Turnover in the division expanded by 12 per cent to £78.93m.

Tax took £998,000 (£532,000), and 12 months of £22,900 (£51,000), left earnings of 17.7p (14.1p) per share.

A final dividend of 4p is proposed, for a total of 5.5p (3.5p).

PML acquires Alan Lee

PML Group, which designs knitwear and sells clothes and ancillary products to the Japanese sportswear trade, has acquired the Alan Lee Group for £2.35m.

Initial consideration is £1.75m in cash plus 1.11m ordinary 5p PML shares.

Alan Lee's subsidiaries include designers and importers of women's fashionwear. An additional profit related payment may be made, to a maximum of £2.5m, and will be satisfied by the issue of loan notes.

GEI up 58% to £5.28m

A STRONG set of results have been announced by GEI International for the year to March 31 1988 and the directors of this specialist engineer said the level of orders at the year end were its highest ever.

The taxable figure rose 58 per cent from £3.35m to £5.28m on turnover of £61.9m (£63.98m).

A maintained final dividend of 3.91p is proposed, for an unchanged total of 5.65p. Net earnings came out at 9.5p (5.7p) per 20p share.

SHAREHOLDERS

At yesterday's annual meeting, the ever-ebullient Mr Maxwell told shareholders that his well-publicised and lofty targets for the company - "one of the ten largest information and communications companies in the world" by the end of the decade, coupled with "an ambitious acquisitions strategy" - would not require further taps on their funds.

"How will we finance it all?" demanded Mr Maxwell, rhetorically. His answer centred on a £2bn credit line set up with eleven banks, on the possibility of making further bond issues on the euro-markets, on disposals and cash-flow.

Aside from the change in the borrowing limit, shareholders also approved the cancellation of the share premium account, a scrip dividend scheme and gave the company the power to buy in up to 91m shares - just under 15 per cent of the total equity.

Of the 150-odd people at the meeting, only a couple of shareholders had questions. One said that he was delighted that the emphasis was switching away from printing shares, but felt that it was wrong that the company was switching into borrowings. Could it spell out the number of shares in issue and the gearing ratio more prominently?

That's a good suggestion, Mr Maxwell said, and an accommodating Mr Maxwell.

On current trading, the chairman was ultra-truthful, if unprecise. "What can I say?" he questioned, before launching into a 20-minute address. "Things are going brilliantly."

FINANCIAL TIMES SEMINARS ON BUSINESS INTELLIGENCE

The Financial Times has built up an invaluable database of business information. This is available electronically via a wide range of products.

These free introduction seminars cover the type of information available and how applying this resource in your organisation will help ensure your competitiveness and profitability in the market place.

Market intelligence is not just a crisis management tool. It should be an ongoing and integral part of every level of management planning.

The Financial Times is renowned worldwide for its commitment to providing authoritative business and financial information. The same investment has been made in its commercial electronic publishing activities.

Each seminar consists of two identical sessions - 10.00 am to 12.30 pm or 2.00 to 4.30 pm. To reserve your place or to receive further information please complete the coupon below.

Please complete the coupon indicating the seminar(s) you wish to attend and return to: Jill Gunn, Financial Times Electronic Publishing, 126 Dernly Street, London SW1Y 4JW or telephone 01-925 2134.

I would like to attend the following Business Intelligence Seminar(s) (indicate morning or afternoon session). Please send me details.

4th July am pm 11th July am pm 18th July am pm

I am unable to attend but would like to receive details of FT Electronic Publishing products.

I currently use the following online systems:

Name:

Position:

Organization:

Address:

Tel. no.:

Business:

UK and European Company Intelligence Monday 4 July

Information Technology Management Monday 11 July

Sales, Marketing and the Media Monday 18 July

UK COMPANY NEWS

INCREASE ACHIEVED DESPITE £5M IMPACT OF MARKET CRASH

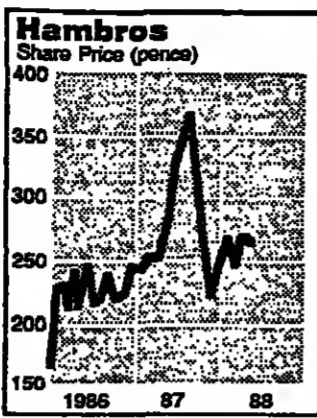
Estate agents move Hambros up to £69.8m

BY DAVID LASCELLES, BANKING EDITOR

Hambros, the London financial services group, boosted pre-tax profits by 15 per cent in the year to March 31. The biggest part of the increase came from its 82 per cent stake in Hambro Countrywide, the estate agency company formed two years ago which is evolving into one of the most important segments of the group. But results were also hurt by the market crash in October.

Pre-tax profits rose from £90.5m to £289.5m. Mr Charles Hambro, chairman, said the results "demonstrate that the group is continuing to progress despite the severe difficulties in financial markets. However, in our case the impact of the stock market was limited, highlighting the benefit of our broad spread of activities in banking and retail financial services."

Profits from the merchant banking business were £28.7m, up from £21.4m. Mr Chips Keswick, the director in charge of banking, said there were "no real flops" among the bank's nine streams of business. But the bank had done particularly well



of 24.9p (25.9p). The decline was due to new shares issued to acquire estate agency businesses. Excluding Strauss, earnings were 26p per share, up from 25.2p.

As a result of the reorganisation of Strauss Turnbull Hambros' stake will fall to 17 per cent and this will be treated as an investment from now on. Mr Sporborg said that Hambros' interest in Strauss, acquired at the time of the Big Bang in 1985, "was never part of our main-stream strategic thrust."

The Hambros group is continuing to develop links with Continental banks as part of its plan for a network of European ties. Sir Adam Ridley, a director, said there were "honeymoons" going on with potential partners in Greece, France, Belgium, Holland and Portugal, but he declined to identify them.

comment

The initial scepticism about Hambros' rather oddball corporate strategy of expanding into the estate agency business at a

time when its rivals were investing heavily in the securities business, has largely disappeared and the relative strength of the shares over the last year reflects a growing belief that the group's long-term strategy may be more sensibly based than that of most of its peers. That said, the full-year figures are mildly disappointing. Despite its efforts to distance itself from the securities industry, the crash cost about £5m, the relative contribution from corporate finance has almost halved, and a 3 per cent rise in earnings per share reflects the not inconsiderable cost of buying highly priced estate agents with paper. This year the group should be able to earn about £80m, but a prospective multiple of a shade below 10 times earnings, when combined with the modest dividend increase, means that the shares are unlikely to outperform the market, although they could still do well relative to the merchant bank sector.

Strauss Turnbull reorganisation, Page 27

Wellman profits nearly doubled to over £2.6m

Pre-tax profits were nearly doubled at Wellman in the year to March 31 1988 from £1.3m to £2.63m. Turnover was up 12 per cent from £36.98m to £41.26m.

Interest charges were sharply lower at £194,000 (£230,000) aided by the rights issue in September.

The directors of this engineering group, which experienced heavy losses up to 1985, said all operating companies, except the UK automotive business and the furnace division in the US, had met or exceeded expectations. It had been decided to withdraw from these furnace operations and this together with action to reduce costs, should improve the position in North America.

Group borrowings had been eliminated by strong positive cash flow and the rights issue. The directors propose to begin reducing the preference dividend arrears by paying a dividend of 32.12p per share. Earnings per share were 8.06p (5.72p) basic and 6.1p (4.3p) fully diluted.

Caravan surge boosts Burndene

A strong contribution from its caravan manufacturing and park operating division helped Burndene Investments increase profits, by 33 per cent in the 26 weeks to March 26 1988. The taxable figure of £1.66m compared with £1.25m previously and was scored on turnover up 31 per cent from £10.51m to £14.19m.

The interim dividend is raised to 2p (1.5p) on earnings per 5p share were 8.06p (5.72p) basic and 6.1p (4.3p) fully diluted.

Blick expands to over £2m in first six months

AN INCREASE of 18 per cent in taxable profits was reported at Blick, Swindon-based supplier of clothing-in equipment and radio pagers, where turnover rose 23 per cent to £9.2m for the half year to March 31 1988.

This gave rise to pre-tax profits of £2.14m (£1.52m), and earnings per 5p share were 1.56p (8.23p). The interim dividend is raised to 2p (1.5p) on earnings per 5p share of 10.51p (8.18p).

Profits, although interest rates were lower than last year.

Mr Alan Elliot, chairman, said the board had decided to distribute a higher proportion of post-tax profits for the year and as a first step was paying an increased interim dividend of 2p (1.5p). The current level of trade was encouraging and he was confident of continued progress.

Reliance Security up 12%

IN ITS first full set of results since joining the USM Reliance and Security Group has increased pre-tax profits by 12 per cent, from £1.55m to £1.74m. Turnover in the year to April 5 advanced 28 per cent from £23.94m to £30.62m.

Mr Brian Kingham, chairman, said Reliance, which came to the USM last March, had achieved substantial geographical expansion and invested in new management information systems. He also announced the opening of an operations centre in Leeds and a commitment to developing the Scottish market by establishing a presence in Glasgow.

The success of specialist security services, particularly for the retail sector, had led to the setting up of a new division.

A final dividend of 3.25p is proposed, bringing the total for the year to 4.75p per 5p share. Earnings came out at 10.9p (11.4p).

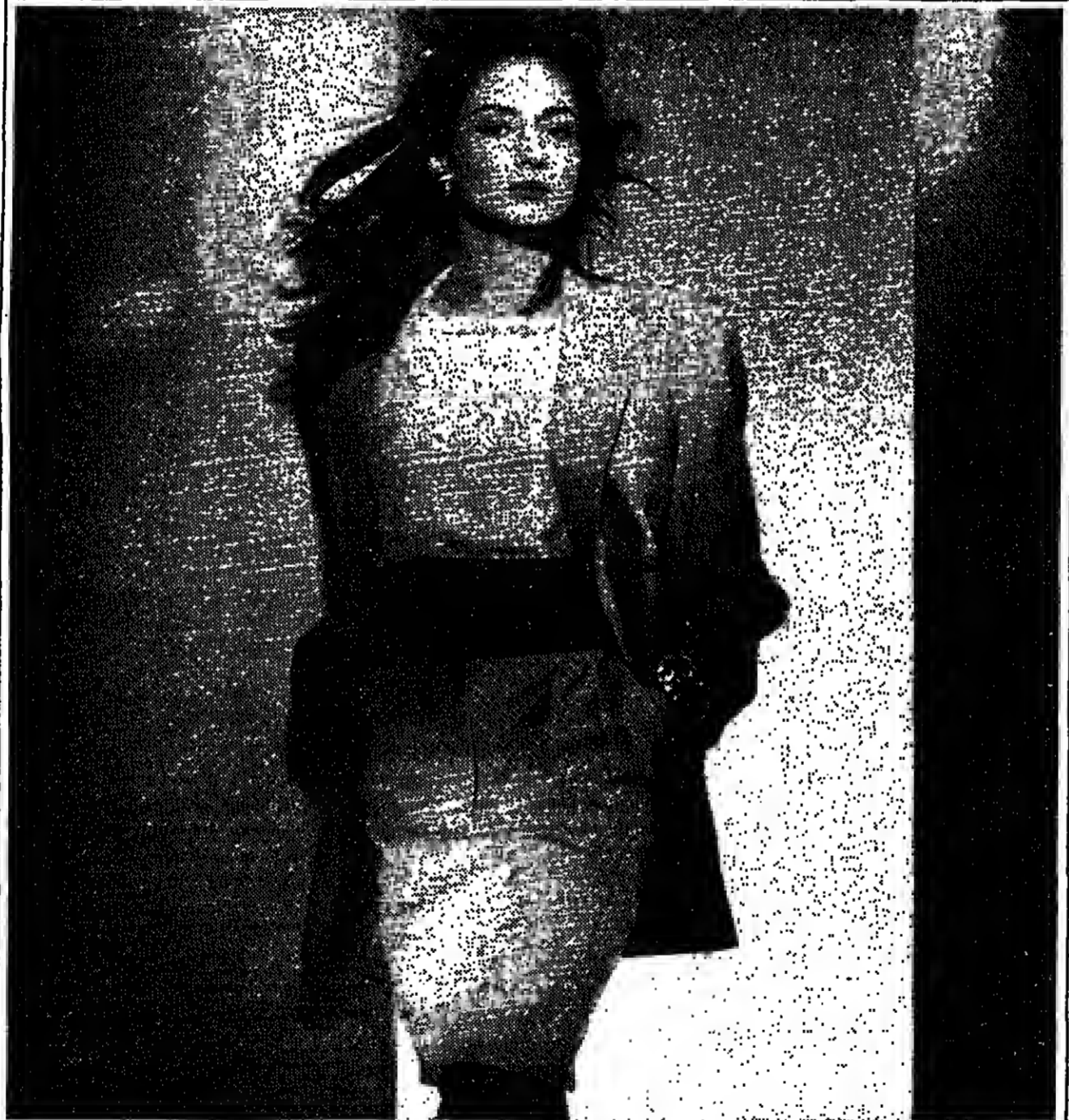
Sterling static at £0.8m

Sterling Industries' light engine, revealed virtually unchanged pre-tax profits of £880,000 for the year to end-March, on turnover 5 per cent higher at £3.48m against £3.305,000 against £307,000, leaving earnings per 2 1/2p share of 5.11p (4.86p). The directors propose a final dividend of 2.4p - up from 2.3p last time - making 3.4p (3.1p) for the year. There was an extraordinary debit of £290,000 (£123,000).

Growth continues at Amber

Amber Industrial Holdings continued the steady growth shown at the mid-way stage, and in the full year to end-March lifted pre-tax profits by 14 per cent from £1.07m to £1.22m.

The result was posted on turnover up from £9.18m to £10.06m. After tax of £461,000 (£396,000), earnings per 10p share rose to 28.3p, compared with 25.9p last time. The directors recommend a final dividend of 7.75p, making 11p (10p) for the year.



MARKS & SPENCER

Group Performance

In the last year, Marks and Spencer Group sales increased by 8.5% to £4,557.6 million. Profits exceeded £500 million for the first time, increasing by £69.6 million - up 16.1%. Overall profitability went up from 10.2% to 11.0%. Dividend per share increased from 4.5p to 5.1p and earnings per share were up 17.3% from 10.4p to 12.2p.

UK Sales

Our UK store sales increased by 9.6% to £4,173.6 million, 7.6% being volume growth. Clothing sales showed particularly strong growth in the second half of the year and increased by 7.8% to £2,016.0 million. The sales of the Homeware and Footwear Division increased by 8.7% to £486.3 million as expansion of the ranges continued. Food sales increased by 12.0% to £1,671.3 million, significantly ahead of national retail food sales.

Store Development

During the year, £125 million was invested in store development. Selling space increased by 545,000 sq. ft and a further 2 million sq. ft were modernised. We plan to add over 400,000 sq. ft of selling space in the coming year and modernise a further 1.5 million sq. ft.

The year saw the redevelopment of our premier store at Marble Arch completed and the opening of our second edge of town store at Cheshunt.

Investment in Technology

£40 million was invested in developing information technology and we became the first major UK retailer to introduce electronic cheque writing.

We have opened a computer centre employing 450 people to deal with the developments and to support our company's growth into the 1990's.

Financial Services

There are now over 2 million chargecard holders and sales on chargecard increased by 47% to 13.4% of turnover.

International

European sales increased by 13%, with profits up by 50.6%. A particular highlight was the opening of our fourth store in Paris and we are continuing to seek further opportunities for expansion.

Overall, sales in Canada were disappointing and reflected poor levels of consumer spending generally. However, the D'Alairds Division maintained its satisfactory rate of profitability.

The recent acquisition of Brooks Brothers, together with certain preferential and exclusive rights for food and clothing retail sites will give us an important introduction into the USA. And our expansion plans will continue in the Far East where we successfully opened our first store in Hong Kong.

We are confident that our current growth and investment plans will ensure that our shareholders, our staff and our suppliers will continue to share in our success.

Group Turnover (excluding Sales Taxes) £m	
1988	4577.6
1987	4220.8
1986	3734.8
1985	3208.1
1984	2862.5
1983	2509.9

Group Profit (before Taxation) £m	
1988	501.7
1987	432.1
1986	365.8
1985	304.1
1984	279.3
1983	239.3

We are pleased to announce that both Moody's and Standard & Poor's have recently reaffirmed our rating for long term debt as AAA. This is particularly important after our recent acquisition of Brooks Brothers. We are still the only retailer in the world with this rating.

If you would like to receive a copy of the Marks and Spencer Annual Report please complete and send the coupon.

To: Marks and Spencer plc, Cater House, 2 Cater Road, Bishopsworth, Bristol BS13 7TW.
Please send me a copy of your latest Annual Report

NAME _____
ADDRESS _____
POST CODE _____

MARKS & SPENCER

JUNE 1988

ASIAN OCEANIC GROUP

AND ITS SHAREHOLDERS
CIGNA CORPORATION,
BLISS OCEANIC HOLDINGS LIMITED AND
KUWAIT FOREIGN TRADING CONTRACTING &
INVESTMENT COMPANY (S.A.K.)

ARE PLEASED TO ANNOUNCE THE PARTICIPATION
OF
NISSHO IWAI CORPORATION AND
ORIENT LEASING COMPANY LIMITED
WHO HAVE EACH SUBSCRIBED TO APPROXIMATELY 10% OF
THE ENLARGED CAPITAL OF
ASIAN OCEANIC HOLDINGS LIMITED

ASIAN OCEANIC GROUP
HONG KONG NEW YORK SINGAPORE
MANILA JAKARTA ISTANBUL

NOTICE OF PREPAYMENT

ECU50,000,000

Negotiable Floating Rate Certificates of Deposit
Due 30th January, 1990

Notice is hereby given that in accordance with the conditions of the above Certificates of Deposit (the "Certificates"), Banca di Sicilia, (the "Bank") will prepay all the outstanding Certificates on 27th July, 1988 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Office of the Paying Agent, Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE.

Interest will cease to accrue on the Certificates on the Prepayment Date.

Morgan Guaranty Trust Company of New York, London.
Agent Bank

22nd June, 1988

COMMODITIES AND AGRICULTURE

IPE votes down crude oil permits plan

THE INTERNATIONAL Petroleum Exchange's members yesterday voted against their board's proposal to issue special trading permits for the crude oil contract being launched tomorrow.

Deborah Hargreaves on the grain trade's response to the record-breaking US heatwave Soya hits 10-year peak as drought continues

SOYABEAN FUTURES prices on the Chicago Board of Trade soared to 10-year peaks yesterday as the drought in the Midwest continued to worsen.

Very little trading was done on Monday as the markets stayed locked at their upper price limits all day.

In response to the increased volatility in the grain contracts, the CBOT also raised margin requirements yesterday for speculative traders.

normal, according to Mr Garren Benson, agronomist at Iowa State University. Soybeans are better able to withstand drought, but yield prospects are dropping with each sweltering day and both crops need above average rainfall for the rest of the summer.

day's trading. Stocks of maize have not run as low as those of soybeans and the US Government still has some eight months supply in storage.

EC seeks to break farm price deadlock

KEY TALKS are to be held in Brussels today in an effort to break the deadlock over European Community farm prices for the current year.

nobody expected his insistence on a devaluation of the Green drachma beyond the 10 per cent which had been offered immediately and the additional 4.5 per cent which was on the table from the start of next year.

EC officials and diplomats said yesterday that a meeting had been scheduled between the European Commission and the Greek farm delegation following Friday morning's dramatic veto by Athens of the "final" compromise package.

This provided for a 3.2 per cent point devaluation in the green currency of Britain, 2.5 per cent for Italy, 1.5 for France, 1.55 for Ireland, 1 per cent for Denmark and 1 per cent for Spain (in the sheepmeat sector only) to come into effect at the start of 1989.

Kuala Lumpur palm oil prices mirror Chicago gains

PALEM OIL prices in Malaysia have surged to a 5-month high, once again breaching the 1,200 ringgit (250) a tonne level, on reports of drought damage to the US soyabean crop.

ringgit at 1,244 ringgit a tonne. For the second day running the August, September, October and November positions all closed with 76 ringgit permissible limit gains.

Floods in Malaysia were also influencing the market then. Traders said prices in the coming weeks would depend very much on the extent of damage to the US soyabean crop.

however, palm oil prices could fall back to around 1,000 ringgit a tonne, particularly in view of surging Malaysian output.

August purchases were believed to have reached only around 18,000 tonnes.

Canadian coal sales soar

SURGING Japanese steel production and labour troubles in Australia are contributing to a dramatic gain in Western Canada coal exports.

The Association sees the global oversupply of coal easing, with the prospect of firmer prices. Between 1982 and 1987 prices in Canada fell by 37 per cent and the industry has been forced to become more efficient.

Nicholas Woodworth on an ambitious rehabilitation project Ghana sets course for a cocoa revival

WHEN COCOA farmers in a small village near Sunyani in western Ghana read recently that Ghanaian boxer Marvelous NanaYaw Konadu was to have a crack at the World Boxing Council flyweight title this September, there was no doubting that these were a proud and patriotic people - cheers for Ghana's greater glory broke out all around.

road system in the western border areas - which include some of Ghana's richest and most intensively-farmed cocoa producing lands - are hopelessly inadequate as collection and transportation routes.

UK's Overseas Development Association, the African Development Bank and the Arab Bank for Economic Development in Africa (Badan). Together they will provide 75 per cent of the project's costs.

According to Mr Rajendra Sharma, World Bank senior economist, over half of the total amount will go to developing the western areas' road systems to ensure better access to and transportation from cocoa producing areas.

with credit facilities. In 1986 Cocobod introduced a credit system for the purchase of insecticides and spraying machines.

Finland blocks whalemeat

FINLAND WILL interrupt a shipment of whalemeat to return it to Iceland. The move follows publicity campaign by members of Greenpeace, the international environmental movement, who discovered a total of 19 tonnes of frozen whalemeat in the port of Helsinki Monday and fastened themselves to the containers.

transportation but not with the decision to return it to Iceland. The organisation is worried that Ireland will now look for other routes to ship the meat to Japan.

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets)
ANTIMONY: European free market 99.6 per cent, 2 per lb, in warehouse, 2,080-2,120 (2,100-2,160).

So sophisticated has the smelting system become that some Ghanaian farmer's cocoa crops are pre-financed by Ivorian interests in a shadowy sort of local cocoa futures market.

All this and more should change in the near future as Ghana's Cocoa Marketing Board (commonly known as Cocobod) begins implementing its ambitious Cocoa Rehabilitation Project, due to be launched next month.

Other Cocobod policies will lead to further commercialisation. Under pressure from the World Bank, it has begun phasing out the state subsidy on fertilisers, and allowed greater private sector involvement in the distribution of inputs.

In the 1960s Ghana grew 500,000 tonnes of cocoa a year and was the world's leading cocoa producer. With the country's devastating economic slide in the 1970s the figure dropped as low as 150,000 tonnes.

How much of this total will end up in the Ivory Coast is not certain, but quantities of smuggled cocoa are reported to diminish over time. With the new rehabilitation project the cocoa farmers of Western Ghana are going to lose in trans-border business.

The Business Section appears every Tuesday + Saturday. For further details please contact James Pascal on 248-8000 Ext 3524.

COMMODITIES PRICES

LONDON MARKETS

Table with columns for Commodity, Close, Previous, High/Low. Includes sections for ALUMINIUM PRICES, SPOT MARKETS, and various metals like Tin, Lead, Zinc, Copper, Nickel, Silver, Gold, Platinum, Palladium, and Wheat.

COCOA Close

Table with columns for Date, Close, Previous, High/Low. Lists cocoa prices for various dates from July to May.

LONDON METAL EXCHANGE

Table with columns for Commodity, Close, Previous, High/Low. Lists prices for various metals like Aluminium, Cash, 3 months, 6 months, 9 months, 12 months.

POTATOES Close

Table with columns for Date, Close, Previous, High/Low. Lists potato prices for various dates from Nov to Feb.

LONDON BULLION MARKET

Table with columns for Commodity, Close, Previous, High/Low. Lists bullion prices for Gold, Silver, Platinum, Palladium.

US MARKETS

Table with columns for Commodity, Close, Previous, High/Low. Lists US market prices for Precious Metals, New York, and Silver.

CRUDE OIL (Light) 42,000 US galls 3/Barrel

Table with columns for Date, Close, Previous, High/Low. Lists crude oil prices for various dates from Jul to Sep.

Chicago

Table with columns for Commodity, Close, Previous, High/Low. Lists Chicago market prices for Soybeans, Sugar, Wheat, Corn, and Live Cattle.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar stays in narrow range

THE DOLLAR finished below its best level in currency markets yesterday, but showed little movement after a 37 cent...

lyng rate of overall production. This was highlighted by a 5 p.c. increase in construction - largely due to new housing.

The US unit slipped against the D-Mark to DM1.7575 from DM1.7500, but was unchanged against the Swiss and French francs at SFR1.4625 and FF8.8300 respectively.

Despite the rise in the Bundesbank's repurchase rate, the differential between Euro-Swiss francs and Euro-Mark was only marginally wider at 0.5 p.c. in the D-Mark, despite an increase in differentials created by the rise in West German rates.

FINANCIAL FUTURES

Prices show mixed reaction

STERLING BASED contracts showed a mixed reaction to the Bank of England's decision not to signal a rise in base rates.

Underlines, and were consequently disappointed that the authorities did not appear to be acting visibly to contain any possible rise.

and moved up to a high of 90.30 before finishing at 90.29. US Treasury bond futures improved steadily, after a fall in oil prices and a lower than expected rise in US consumer prices.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Currency, Unit, and Rate. Includes entries for Belgium Franc, Dutch Guilder, French Franc, etc.

STERLING INDEX

Table with columns for Date, Index, and Change. Shows index values for June 21 and 22.

CURRENCY RATES

Table with columns for Currency, Rate, and Change. Lists various international exchange rates.

EURO-CURRENCY INTEREST RATES

Table with columns for Currency, Term, and Rate. Shows interest rates for various Euro-currency deposits.

OTHER CURRENCIES

Table with columns for Currency, Rate, and Change. Lists rates for currencies like Argentine, Brazil, Canada, etc.

LIFFE LONG BILLY FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows options data for Long Billy futures.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows options data for US Treasury Bond futures.

LIFFE FT-SE INDEX FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows options data for FT-SE Index futures.

LIFFE US OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows US options data.

LIFFE EURO-DOLLAR OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows Euro-Dollar options data.

LIFFE SHORT STERLING

Table with columns for Strike, Call, Put, and Price. Shows Short Sterling options data.

PHILADELPHIA 65 S OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows Philadelphia 65 S options data.

LIFFE 65 S OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows Liffe 65 S options data.

LIFFE 65 S OPTIONS

Table with columns for Strike, Call, Put, and Price. Shows Liffe 65 S options data.

LONDON (LIFFE)

Table with columns for Contract, Price, and Change. Shows Liffe London market data.

CHICAGO

Table with columns for Contract, Price, and Change. Shows Chicago market data.

AMSTERDAM (EURO)

Table with columns for Contract, Price, and Change. Shows Amsterdam market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH STERLING

Table with columns for Contract, Price, and Change. Shows 3-month Sterling market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

3-MONTH EURO-DOLLAR

Table with columns for Contract, Price, and Change. Shows 3-month Euro-Dollar market data.

MONEY MARKETS

Bundesbank acts

THE WEST German Bundesbank announced an increase in its sale and repurchase rate yesterday in Frankfurt to 8.50 p.c. from 8.25 p.c.

FT LONDON INTERBANK FIXING

Table with columns for Contract, Price, and Change. Shows FT London interbank fixing rates.

MONEY RATES

Table with columns for Contract, Price, and Change. Shows various money market rates.

LONDON MONEY RATES

Table with columns for Contract, Price, and Change. Shows London money market rates.

EUROPEAN OPTIONS EXCHANGE

Large table with multiple columns showing European options exchange data, including series, volume, and price.

BASE LENDING RATES

Table with columns for Bank, Rate, and Change. Shows base lending rates for various banks.

Advertisement for Chartwell Land, featuring the text 'It's one of the top ten property companies. And you've never heard of it.' and contact information.

MONEY MARKETS

Bundesbank acts

THE WEST German Bundesbank announced an increase in its sale and repurchase rate yesterday in Frankfurt to 8.50 p.c. from 8.25 p.c.

FT LONDON INTERBANK FIXING

Table with columns for Contract, Price, and Change. Shows FT London interbank fixing rates.

MONEY RATES

Table with columns for Contract, Price, and Change. Shows various money market rates.

LONDON MONEY RATES

Table with columns for Contract, Price, and Change. Shows London money market rates.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Alford Unit Trust, and others, including their names, managers, and performance metrics.

Table listing unit trusts such as Alford Unit Trust, Alford Unit Trust, and others, including their names, managers, and performance metrics.

Table listing unit trusts such as Alford Unit Trust, Alford Unit Trust, and others, including their names, managers, and performance metrics.

Table listing unit trusts such as Alford Unit Trust, Alford Unit Trust, and others, including their names, managers, and performance metrics.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 725/5699. Reuters Code: IGIN, IGI0.

JOTTER PAD FT CROSSWORD No.6,662 SET BY GRIFFIN. Includes crossword puzzle grid and clues.

FT CROSSWORD No.6,662 SET BY GRIFFIN. Includes crossword puzzle grid and clues.

Table listing unit trusts such as Alford Unit Trust, Alford Unit Trust, and others, including their names, managers, and performance metrics.

Table listing unit trusts such as Alford Unit Trust, Alford Unit Trust, and others, including their names, managers, and performance metrics.

Table listing unit trusts such as Alford Unit Trust, Alford Unit Trust, and others, including their names, managers, and performance metrics.

Handwritten text at the bottom of the page: "م. احمد التشل"

FT UNIT TRUST INFORMATION SERVICE

Prudential Northern Life Ltd 101-129-6652	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134
Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134	Prudential Northern Life Ltd 01-429-2134

هنا اصل النص

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Type, and other details.

Table of LONDON SHARE SERVICE, including sections for BRITISH FUNDS, FOREIGN BONDS & RAILS, AMERICANS, and LOANS.

Table of Money Market Trust Funds and Money Market Bank Accounts, listing various financial products and their details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like American Express, American International Group, American Overseas Corp.

CANADIANS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Alcan, Bell Canada, Canadian National Railway, Imperial Oil.

BANKS, HP & LEASING

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Bank of America, Citicorp, Citicredit, Citicount.

BEERS, WINES & SPIRITS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Anheuser-Busch, Carlsberg, Heineken, Interbrew.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Bechtel, Bovis Lend Lease, Bovis Lend Lease Group.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Bovis Lend Lease, Bovis Lend Lease Group, Bovis Lend Lease International.

CHEMICALS, PLASTICS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Akzo, BASF, Celanese, Celanese Chemicals.

DRAPERY AND STORES

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Debenhams, Debenhams Group, Debenhams International.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Bovis Lend Lease, Bovis Lend Lease Group, Bovis Lend Lease International.

DRAPERY AND STORES - Contd

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Debenhams, Debenhams Group, Debenhams International.

ELECTRICALS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

ENGINEERING - Contd

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

INDUSTRIALS (Misc.) - Contd

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

INDUSTRIALS (Misc.) - Contd

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Includes companies like Balfour Beatty, Balfour Beatty Group, Balfour Beatty International.

Handwritten text in Arabic script: "مركز البحث"

LONDON SHARE SERVICE

LEISURE - Contd. Table listing various leisure companies and their stock prices.

PAPER, PRINTING, ADVERTISING - Contd. Table listing companies in the paper, printing, and advertising sectors.

TEXTILES - Contd. Table listing various textile companies and their stock prices.

TRUSTS, FINANCE, LAND - Contd. Table listing companies in the trusts, finance, and land sectors.

OIL AND GAS - Contd. Table listing various oil and gas companies.

MINES - Contd. Table listing various mining companies.

MOTORS, AIRCRAFT TRADES. Table listing companies in the motor and aircraft trades sectors.

PROPERTY. Table listing various property-related companies.

TOBACCO. Table listing tobacco companies.

TRUSTS, FINANCE, LAND. Table listing companies in the trusts, finance, and land sectors.

OVERSEAS TRADERS. Table listing overseas trading companies.

MISCELLANEOUS. Table listing various miscellaneous companies.

COMMERCIAL VEHICLES. Table listing commercial vehicle companies.

PROPERTY. Table listing various property-related companies.

TRUSTS, FINANCE, LAND. Table listing companies in the trusts, finance, and land sectors.

FINANCE, LAND, ETC. Table listing companies in the finance, land, and other sectors.

PLANTATIONS. Table listing plantation companies.

THIRD MARKET. Table listing companies in the third market.

NEWSPAPERS, PUBLISHERS. Table listing newspaper and publishing companies.

PROPERTY. Table listing various property-related companies.

TRUSTS, FINANCE, LAND. Table listing companies in the trusts, finance, and land sectors.

FINANCE, LAND, ETC. Table listing companies in the finance, land, and other sectors.

MINES. Table listing various mining companies.

REGIONAL & IRISH STOCKS. Table listing regional and Irish stocks.

NOTES. A section containing various notes and footnotes regarding the stock market data.

LONDON STOCK EXCHANGE

Equities rebound sharply in absence of base rate rise but Gilts still nervous

Account Dealing Dates
Option
First Declaring Date
Last Dealing Day

"It seems clear that the Bank of England is monitoring rates very closely," observed a US bank trader, "and may decide to raise rates as soon as sterling trends easier".

FINANCIAL TIMES STOCK INDICES
Table with columns for Government Secs, Financial, Ordinary, Gold Mines, Ord. Div. Yield, Earnings Yld. % of 0, P/E Ratio (Ord), SEAG, Equity Turnover (Gm), Equity Turnover (M), Shares Traded (m) and various indices like 1988 High, Low, Close, and S.E. Activity.

Dealers remain a good buy being relatively cheap against the sector. Dealers spoke of a substantial traded options business in Amstrad - mainly in calls - and the underlying shares moved up sharply on turnover of 2.5m to close a net 6 higher at 205p.

rumours of a bid, despite the directors saying they knew of no reason for the sudden upsurge in the share price. The long-awaited but much-predicted news from the EC that property developers would have to pay VAT on new buildings was brushed aside by an untrifling major fallers.

3.6m shares. Heir lost 8 to 20p after it announced the \$12.8m acquisition of baby-buggy manufacturer Andrews MacLaren, while Tomkins released details of a merger agreement with US bicycle and lawnmower specialist Murray Ohio and saw its shares drop 2 to 234p.

At the close, the FT-SE 100 Index was 161.1 up at 1580.1, helped along by gains in Unilever, Glaxo and ICI. Bot the market spent much of the day yawning with boredom, and a turnover of 380.2m shares leaned heavily on a few sectors.

Yesterday, one block of 1.5m shares was traded at 400p and another of 500,000 at 403p. Royal Insurance, where Adsteam holds a discloseable stake, jumped 7 to 424p after rumours of a fresh burst of European buying swept through the market; there has been considerable speculation recently that French insurance company Group Victoire is about to announce a tie-up with Royals.

Unilever added 16 to 475p in what dealers described as good two-way trade. A hesitant opening was left behind when an upbeat presentation to brokers lifted sentiment, and Wall Street's mood confirmed the rise. British Gas remained the outstanding performer in the oil and gas sector with the latest flurry of buying interest boosting the stock 4 more to 182p on turnover of 8.7m. Marketmakers reported sustained buying from many of the leading securities houses.

Traders also mentioned takeover speculation in GRE. News that the EC will not impose VAT on private housing gave a major boost to housebuilders. Gains ranging from 4 to 8 were common to George Wimpey, 233p, Countryside, 315p, Berridge, 182p, Crest Nicholson, 223p, and Federated Homes, 286p. Elsewhere, a BZW "buy" recommendation lifted Ithaca 5 to 173p. Talk of a broker's visit to the company's operations triggered persistent buying of Wilson Bowden, 13 higher at 247p.

Storehouse was the main feature of a quiet stock sector, rising 5 in the morning on rumours that HongKong Wharf would announce a bid for Sir Terence Conran's empire at a hastily arranged meeting in Hong Kong. In the event such talk proved groundless but the momentum was maintained as store shares in general firmed in the afternoon and Storehouse closed up 6 at 273p on turnover of 4.3m.

Food shares saw some interest, as speculators continued to look for a move on Cadbury Schweppes either by General Cinema or Jacobs Suchard. The reverberations of General Accident's purchase of 51 per cent of NZL, the New Zealand financial services group, continued to resound through the composite insurance sector.

Commercial Union, one of the UK's biggest composite insurers, touched 404p before closing unchanged at 400p with turnover in the stock reported at 5.1m. Hard on the heels of Monday's gains that Adsteam subsidiary GA Duane has upped its stake in CU to over 8 per cent, dealers reported further aggressive buying of the stock and there were suggestions that another - separate - buyer had picked up a near one per cent stake in CU.

Life assurances continued to suffer from profit-taking in the absence of any of the much-rumoured takeover bids in the sector. In dwindling turnover Abbey lost a couple of pence to 322p, and Legal & General 3 to 287p. Numerous "switch" recommendations affected composites where Guardian Royal Exchange advanced 13 to 940p, after 942p.

Other features were Woolworths, 5 harder to 291p on very thin volume (245,000), Dixons 4 better at 182p, and Burton, up 6 to 234p. The latter, according to

Leisure presented several good features with Marina Developments up 60 at 355p on

Business picked up in the Traded Options Market, with a total of 37,703 contracts traded during the day, of which 24,804 were calls and 13,187 puts. However, business in FTSE stocks was slow, with only 1,359 calls and 2,289 puts traded. Once again, British Gas proved the most popular stock, notching up 6,580 calls and 4,422 puts, while Royal canals a distant second with 1,584 calls and 917 puts.

Traditional Options

First dealings June 13
Last dealings June 24
Last dealings June 25
For Settlement Sept 24
For rate indications see end of London Shares Service

TRADING VOLUME IN MAJOR STOCKS
Table with columns for Stock, Volume, and Stock, Volume.

RISES AND FALLS YESTERDAY
Table with columns for British Funds, Corporations, Dominion and Foreign Bonds, Industrial, Financial and Properties, Oils, Miscellaneous, and Others.

LONDON RECENT ISSUES

Table with columns for Issue Price, Amount, Latest Date, 1988 High, Low, and Stock.

FIXED INTEREST STOCKS

Table with columns for Issue Price, Amount, Latest Date, 1988 High, Low, and Stock.

"RIGHTS" OFFERS

Table with columns for Issue Price, Amount, Latest Date, 1988 High, Low, and Stock.

FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Tuesday June 21 1988, and Year 1988 (approx).

FIXED INTEREST

Table with columns for PRICE INDICES, and AVERAGE GROSS REDEMPTION YIELDS.

LONDON TRADED OPTIONS

Table with columns for CALLS and PUTS, and various stock options like Allied-Lynx, B.P., British Gas, etc.

NEW HIGHS AND LOWS FOR 1988

Table with columns for NEW HIGHS (1988) and NEW LOWS (1988).

* First yield. Highs and low records, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Brazner House, Cannon Street, London EC4A 3DF, price 15p, by post 35p.

WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Netherlands, Sweden, and Canada. Columns include stock names, prices, and changes.

CANADA

Table of Canadian stock market data, including Toronto and Montreal indices and individual stock prices.

Table of Japanese stock market data, listing various companies and their stock prices.

OVER-THE-COUNTER

Table of over-the-counter market data, including Nasdaq national market closing prices and various stock listings.

INDICES

Table of financial indices, including Dow Jones, S&P 500, and other market indicators.

Table of New York active stocks, listing stock names, prices, and volume.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table showing price changes for various commodities and currencies in London.

TOKYO - Most Active Stocks

Table of most active stocks in Tokyo, including company names and trading volumes.

Advertisement for Financial Times, featuring the headline 'Have your F.T. hand delivered in Norway' and contact information for Oslo.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

2pm Prices June 21

Main table containing stock prices, organized in columns with headers for High, Low, Stock, etc. Includes various stock symbols and their corresponding price data.

Continued on Page 43

Handwritten text at the bottom center: "مركز الاستثمار"

Financial Times Wednesday June 22 1988 NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'Continued from previous page' and 'U-U-U-U'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

OVER-THE-COUNTER

Table of Over-the-Counter prices with columns for stock symbols, prices, and changes. Includes a note: 'Stock prices are weekly Yearly Highs and Lowes reflect the previous trading day...'.

Advertisement for 'Have your F.T. hand delivered in Germany' with contact information for Frankfurt (0130-5351).

Advertisement for 'Have your F.T. hand delivered in Switzerland' with contact information for Geneva (022) 311604.

AMERICA

Unease over interest rates continues to hit trading

Wall Street

TRADING IN US financial markets was subdued again yesterday amid unease about international interest rate policy, writes *Janet Bush in New York*. At 2pm, the Dow Jones Industrial Average stood 2.32 lower at 2,081.61 after a fall of more than 20 points on Monday. Volume remained low with about 86m shares having been traded by mid-session.

US Treasury bonds started higher, building on their gains on Monday, but then weakened in late morning trading. By mid-session, prices were quoted as much as 1/4 point lower and the Treasury's 30-year benchmark issue was down 1/2 point to yield 9.08 per cent.

The key word for both markets is uncertainty. Confirmation of a 1/4 point increase in the Bundesbank's security repurchase rate to 3.50 per cent from 3.25 per cent had little impact on the market as the move was widely expected.

Now the focus has shifted back to domestic monetary policy with speculation growing that the US Federal Reserve is in the middle of another tightening move. Fed Funds have traded above 7 1/2 per cent all this week compared with what many believed to have been the most recent target of 7 per cent.

Bond economists now believe the Fed is targeting Funds at 7 1/2 per cent.

Yesterday's release of con-

sumer prices figures for May had little impact. The rise in the consumer price index in May was 0.3 per cent, somewhat less than the consensus of forecasts which had looked for a 0.4 per cent rise. Nevertheless, over the past three months, as economists at Griggs & Santow note, prices ex-food and -energy have risen by an average of 0.4 per cent or an annual rate of 4.8 per cent.

Another cloud hanging over financial markets is the terrible state of the savings and loans industry. News of the scale of the difficulties has only seeped out gradually and the problem does not appear to have started having a direct negative effect on markets. However, it is another fact adding to uncertainty.

US press reports said that the Federal Home Loan Bank Board would announce that the industry had lost more than \$8bn in the first three months of this year.

The one bright spot for markets has been the steady performance of the dollar which was quoted at Y126.25 and DM175.43 at mid-session yesterday.

Among featured stocks on the equity market, Murray Ohio Manufacturing slumped 8 1/2% to \$55.47 after news that it had accepted a takeover offer of \$56 a share by Tomkins of Britain, which bettered an earlier offer of \$52 a share by Sweden's Electrolux.

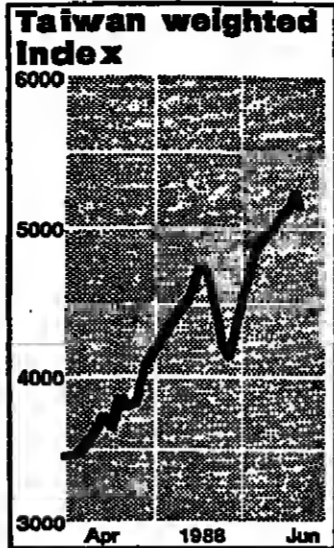
Bank of New York and Irving Bank shares were again in focus on renewed speculation that

Banca Commerciale Italiana might sweeten its offer to take control of Irving. Irving rose 3/4% to \$71.14 and Bank of New York added 3/4% to \$83.74.

Visual Graphics rose 3 1/2% to \$114 on the American Stock Exchange after the company said it was in preliminary talks with an unnamed suitor about a possible \$13 a share offer. Also on the Amex, Vanguard Technologies surged 3 1/2% to \$18.4 after the company said it was in talks with a company listed on the New York Stock Exchange about a possible takeover bid.

Gillette added 3/4% to \$37. The company said that Kohlberg, Kravis, Roberts and Forstman Little had both proposed buying large stakes in the company to help it fend off any takeover attempt by Coniston partners, which recently lost a proxy fight for board seats.

Texaco was unchanged at \$46 1/4 as the volume continued to be counted in the proxy fight with investor Mr Carl Icahn.



Champagne corks fly as Taiwan stocks soar

By Bob King in Taipei

CHAMPAGNE corks hit the ceiling, drove the index, and sent the Taiwan stock market into a paroxysm of activity on June 9 as the Taiwan stock index broke yet another record and coasted through the 5,000 mark for the first time in its 26-year history to close at 5,070.18.

Now, almost two weeks later, the euphoria continues as the index maintains its rise - though in fits and starts - and analysts predict that the market will stay bullish through the rest of the year.

The Taiwan stock index closed yesterday at 5,167.87, continuing a small correction after reaching a high of 5,264.55 late last week. Jitters, bargain-hunting, and profit-taking aside, though, sufficient support probably exists to carry the market upwards well throughout the summer, say analysts.

Much of the support is the fact that which has buoyed the market since the beginning of the year. Simply put, most of Taiwan's major economic and political anxieties are out of the way, significant and positive changes are coming, and the entry of new stock-broking firms and listed companies will probably draw more investors into equities.

The market continues to outperform, in terms of daily turnover and capitalisation, its fellow exchanges in Hong Kong and Singapore. The index now stands at 2.2 times the level of 2,340 at the end of last year.

Excess liquidity, as well as investor confidence and enhanced company prospects, continue to drive the market.

A series of recent defaults by underground investment houses, which had over the past year or so absorbed more than US\$80m of idle capital by offering interest rates of as much as 60 per cent annually, have also forced investors to put their money into shares.

Taiwanese equity investors remain somewhat limited in their choice: of the 141 listed stocks, about 130 are actively traded, and with excess liquidity chasing stocks, a limited number of stocks, prices are inevitably forced upward.

Other potent forces are also at work, and conditions boosting investor confidence have in fact never been better over the past four decades.

The Government recently estimated, for instance, that real GNP growth for the year will probably exceed the targeted 7 per cent.

Furthermore, key political, economic, and social reforms proposed by the Government are increasingly likely to be achieved as the country approaches the 13th national congress of the ruling Nationalist Party.

Canada

GAINS in energy stocks and base metals issues helped push Toronto stocks higher in moderate trading, with the composite index up 1 1/2 to 3,406.9, after rising by 1 1/2 points in early trading.

Polymer Energy was the most actively traded stock, unchanged at C\$19 1/4. Dome Petroleum firm 1 cent to C\$1.38.

EUROPE

Bundesbank action cheers Frankfurt

London

THE EXPECTED rise in West German interest rates proved a boost rather than a dampener for share prices in Frankfurt yesterday, while elsewhere the trend was mixed amid a flurry of corporate developments, writes *Our Markets Staff*.

FRANKFURT gained ground after a weak opening, helped by the confirmation that the Bundesbank was raising its repurchase rate to 3.50 per cent from 3.25 per cent.

The announcement lifted the recent fall from the market and encouraged buying by both domestic and overseas investors, who had been holding back for interest rate news. There was some relief at the Bundesbank's decision to stick with a fixed rather than a variable rate tender system, one analyst said.

The good response in the bond market to the rate rise also spurred buying, and the FAZ index climbed 5.37, or 1.2 per cent, to 470.05. Share prices continued their climb after the market closed.

Turnover was estimated to be higher than Monday's DM3.5bn.

Banks saw good demand, particularly from London, after recent underperformance. Deutsche Bank added DM8 to DM434, Dresdner DM6.50 to DM248.50 and Commerzbank DM4.50 to DM293.50.

Retailer Karstadt, which announced a 5 per cent rise in five-month group sales, rose DM8 to DM908, but fellow retailers Kaufhof and Herten lost DM8 and DM1 to DM388 and DM192 respectively.

Bonds were fixed about 30 pps higher, with the 6 1/2 per cent 1998 unit yielding 6.61 per cent after 6.85 per cent on Monday.

PARIS ended little changed in moderate turnover, with most activity centring on situation stocks and option-linked shares. The market opened weakly, with the CAC General index showing a 2.3 decline to 343.8, but sentiment improved somewhat and the EFX 50 share index finished at 340.36, up just 0.01.

The end of the current monthly account was effectively moved forward a day to yesterday because the bureau unions plan another stoppage that is expected to disrupt activity today. The month-end coincided with the end of the three-monthly options account, so there was a fair amount of volume in underlying stocks such as Peugeot, up FRF11.147 and Thomson CSF, off FRF2 to FRF205.

Cie du Midi lost ground, falling

Germany



DEMAND for international favourites such as ICL, Glaxo and Unilever provided a bit of excitement in an otherwise boring market, with investors keeping an eye on the direction of interest rates.

The FT-SE 100 index climbed 18.1 to 1,860.1. Turnover reached 380m shares but focused on only a few sectors.

FR65 to FRF1,405, after reports that a Paris court had ruled in the company's favour to limit the voting rights of predator Assicurazioni Generali of Italy before today's key shareholders' meeting. The decision was seen as putting at least a temporary block on the takeover speculation that has driven Midi in recent months - even if the fight for control of Midi is far from over.

Céruis, the Paris-quoted holding company of Mr Carlo De Benedetti, the Italian financier, leaped FRF40.90, or 9 per cent, to FRF479.90 after rival Cie Financière de Suez said it was sure of reaching an agreement with the Italian financier over the future of target company Société Générale de Belgique. Suez was up FRF4 to FRF246.

Lyonnaisse des Eaux, the water supply company, was off FRF28 at FRF1,316 after announcing an agreed cash bid for Essex Water of the UK valuing it at about £47.6m.

BRUSSELS began the first day of its new trading account in good form, with shares closing

gium's Société Générale, and share prices closed marginally higher.

The MIB index edged up 2 to 1,087 in lower volumes than the L150bn worth of shares seen on recent days. Losses on Wall Street and in Tokyo hit sentiment and helped keep a rein on share price rises.

Carmaker Fiat, which confirmed that it was in talks with state industrial group IRI about an industrial accord, rose L70 to L8,240. It said, however, that the agreement was not imminent, contrary to local press reports.

ZURICH rose over the session to close slightly higher.

In foods, Nestlé bearers fell SF5 to SF8,670 after the company announced it was extending its takeover bid for Rowntree, the British confectionery maker, in July 4. Bearer shares of Jacoba, Sachavá, Nestlé's rival in the takeover, closed unchanged at SF7,700.

Among department stores, Glaxo bearers matched a part of their recent losses to close SF70 higher at SF7,650.

AMSTERDAM was helped by the farmer dollar, fixed at F1.978 against Monday's F1.974, and finished higher amid caution pending the release of the US consumer price index for last month.

When the news was released in the afternoon, showing a rise of 0.3 per cent in the US index, there was little reaction from investors, however, and the CBE all-share index ended the day up 0.8 at 89.2.

MADRID saw profit-taking in the wake of declines on Wall Street and in Tokyo, with chemicals and banks leading falls. The general index lost 1.64 to 286.22.

Food and consumer stocks moved against the trend, with Tabacalera up 10 percentage points at 1,100.

Motor Iberica fell a sharp 13 to 331 on heavy profit-taking after its recent strong run.

STOCKHOLM was listless, with many investors away for the midsummer holiday, and the ASEA-värdner index fell 0.7 to 855.0.

Electrolux, which said it was withdrawing its tender for Murray Ohio, a US maker of lawnmowers and bicycles, closed unchanged at SKR206.

Nobel Industries fell SKR2 to SKR205. Four former directors of its weapons manufacturing subsidiary Bofors were formally charged with smuggling millions of dollars worth of arms to black-listed countries.

ASIA

Fears fuel sharp falls for second straight session

Tokyo

WORRIES about the likelihood of higher interest rates in West Germany lingered in Tokyo yesterday and share prices fell sharply for the second day running, writes *Shigeo Nishiwaki of Jiji Press*.

The Nikkei average ended 213.46 lower at 27,925.57, its high for the day was 28,108.14 against a low of 27,915.16 and volume totalled 1.77bn shares compared with Monday's 1.2bn shares. Declines led advances by 541 to 373, with 150 issues unchanged.

A wait-and-see attitude became increasingly dominant because of continued concern over an interest rate rise in West Germany. Large-capital steels and ship-buildings, which had led bullish market activity in recent weeks, came under heavy profit-taking pressure.

With such issues losing popularity, demand shifted to small- and medium-sized steels. Nippon Steel topped the active list with 61.7m shares traded, rising 70 to Y850. Yodogawa Steel Works jumped Y100 to Y1,300, Tokyo Steel Y30 to Y450 and Pacific Metals Y32 to Y222.

Among the giant capitals, Kawasaki Steel, the second busiest issue with 60m shares traded, ended just Y1 higher at Y577. Nippon Steel, the third most active stock with 57m shares changing hands, fell 77 to Y545.

Sumitomo Metal Industries finished Y2 higher at Y514, while Mitsubishi Heavy Industries dipped Y6 to Y830 and Sumitomo Chemical Y20 to Y1,130.

Some foods continued to attract strong buying interest, helped by soaring soybean prices on the international commodity markets. Showa Sangyo added Y21 to Y836 and Nihon Nossan Kogyo Y39 to Y818. Reports from

Nissin Food Products that it has developed an antibody for AIDS boosted the share by Y230 to Y4,580.

But high-technology stocks dropped on a wide front. NEC dropped Y30 to Y2,060, Matsushita Electric Industrial Y20 to Y2,490, Sony Y80 to Y5,070, Hitachi Y20 to Y1,890 and Toshiba Y12 to Y896.

Financial issues were also out of favour, with Sumitomo Bank shedding Y70 to Y3,600, Tokio Marine and Fire Insurance Y20 to Y1,530 and Nomura Securities Y80 to Y3,890.

Bond prices rallied sharply, bolstered by a buying operation by the Bank of Japan.

In the morning, the central bank offered to purchase about Y50bn worth of three issues of long-term government bonds from seven financial institutions and three securities house dealers.

Buy orders worth tens of billions of yen placed on the bond futures market for short covering also gave a boost to the cash market.

As a result, the yield on the benchmark 6 1/2 per cent government bond, falling due in December 1997, fell to 4.745 per cent from 4.785 per cent at Monday's close. In inter-dealer trading later, the yield on the benchmark issue dipped further and then hovered around 4.710 per cent.

Osaka Securities Exchange prices closed lower for the first time in seven trading days. The 250-issue OSE stock average ended 81.94 lower at 28,032.67, on an estimated volume of 11.1m shares, down 9.7m shares from the previous day.

Osanum Gunai declined Y45 to Y940, while Kobe Cast Iron Works turned down, closing Y90 lower at Y1,060. Daido Sanko gained Y25 to Y810 amid rumours of speculative buying.

Australia

PROFIT-TAKING reduced most of the day's gains and the All Ordinaries index closed 16.2 lower at 1,802.0, after rising for the four previous sessions.

Resources led the way down because of easier commodity prices and CRA lost 30 cents to A\$8.20, while MIM fell 6 cents to A\$2.02.

The overnight fall in the bullion price took gold stock Resnick Goldfields' 20 cents to A\$8.70, Flacer Pacific 8 cents to A\$2.55 and Kidston 5 cents to A\$4.35.

Hong Kong

INTEREST rate fears and the overnight slide on Wall Street took equities lower, with the Hang Seng index falling 35.41, or 1.3 per cent, to 2,683.65.

Trading remained active, however, with turnover worth HK\$1.34bn, after HK\$1.75bn on Monday.

Tomet Industries started trading yesterday and rose to HK\$1.51, leading the active list.

There were also large orders for Ka Wah Bank, which is controlled by China International Trust and Investment, rising 2 cents to HK\$1.82. Wharf, due to hold a news conference after the market's close to announce an overseas acquisition, was steady at HK\$7.65.

Singapore

THE weaker overnight close on Wall Street and poorer finishes in other markets in the region wiped out early gains in Singapore and equities ended lower on a broad front. The Straits Times industrial index fell 14.2 to 1,058.07.

SOUTH AFRICA

GOLD SHARES responded only mildly to a slightly weaker bullion price, helped by a fall in the financial rand.

Trading was thin and uncertain as dealers adopted a wait-and-see approach to the conclusions of the summit of leading industrial nations in Toronto.

Vaal Reefs fell R5 to R250, Elandrand shed 50 cents to close at R16, and Freegold closed down 25 cents at R27. However Driefontein gained 40 cents to R32.40, and Kloof picked up 25 cents to R29.

De Beers was unchanged at R36.60 and Gencor level at R50.91.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JUNE 20 1988				FRIDAY JUNE 17 1988				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)
Australia (88)	150.35	+2.3	124.91	121.72	146.92	+2.2	122.17	120.10	150.35	91.16	135.00
Austria (16)	87.04	+0.1	72.32	79.36	86.99	+0.1	72.33	79.25	86.98	84.25	85.76
Belgium (63)	122.19	+0.3	101.51	111.49	122.19	+0.3	101.51	111.49	122.19	99.14	117.09
Canada (125)	125.87	+0.3	104.57	111.49	125.87	+0.3	104.57	111.49	125.87	107.06	127.07
Denmark (39)	129.18	+0.3	107.33	117.46	129.18	+0.3	107.33	117.46	129.18	111.42	119.61
Finland (25)	138.58	+0.2	115.14	120.87	138.58	+0.2	115.14	120.87	138.58	106.78	105.74
France (127)	95.45	-0.3	79.47	88.57	95.45	-0.3	79.47	88.57	95.45	92.22	100.23
West Germany (99)	75.61	-2.1	62.82	69.19	75.61	-2.1	62.82	69.19	75.61	67.78	96.50
Hong Kong (46)	109.13	-0.1	90.67	109.33	109.20	-0.1	90.67	109.33	109.20	84.90	124.37
Ireland (18)	138.72	-0.4	115.29	127.92	138.72	-0.4	115.29	127.92	138.72	107.83	112.28
Italy (102)	72.41	-2.4	60.16	70.57	72.41	-2.4	60.16	70.57	72.41	68.70	89.97
Japan (456)	172.72	-1.0	143.50	137.78	172.72	-1.0	143.50	137.78	172.72	133.61	146.30
Malaysia (36)	149.17	+1.4	123.93	147.99	149.17	+1.4	123.93	147.99	149.17	107.83	112.28
Mexico (14)	179.35	+4.0	149.01	149.80	179.35	+4.0	149.01	149.80	179.35	108.07	268.91
Netherlands (88)	105.01	-0.2	87.21	94.78	105.01	-0.2	87.21	94.78	105.01	96.23	120.25
New Zealand (21)	83.55	-0.1	69.41	61.27	83.55	-0.1	69.41	61.27	83.55	64.42	99.93
Norway (25)	123.39	+0.1	102.51	106.69	123.39	+0.1	102.51	106.69	123.39	98.55	139.99
Singapore (26)	122.27	+0.1	101.58	114.30	122.27	+0.1	101.58	114.30	122.27	97.99	143.04
South Africa (60)	130.76	+0.7	108.64	85.20	130.76	+0.7	108.64	85.20	130.76	118.16	154.32
Spain (42)	129.95	-0.4	132.88	140.88	129.95	-0.4	132.88	140.88	129.95	164.47	117.58
Sweden (35)	121.70	-0.5	101.11	109.81	121.70	-0.5	101.11	109.81	121.70	86.92	112.26
Switzerland (25)	81.13	-0.5	67.40	61.56	81.13	-0.5	67.40	61.56	81.13	86.75	75.60
United Kingdom (327)	136.76	-0.2	113.62	113.62	136.76	-0.2	113.62	113.62	136.76	141.18	145.15
USA (578)	109.58	-0.7	91.04	109.58	109.58	-0.7	91.04	109.58	109.58	99.19	126.68
Europe (1011)	108.47	-0.4	90.12	95.19	108.47	-0.4	90.12	95.19	108.47	97.01	119.81
Pacific Basin (673)	169.30	-0.9	140.65	135.83	169.30	-0.9	140.65	135.83	169.30	130.81	144.98
North America (1684)	144.97	-0.8	120.45	119.66	144.97	-0.8	120.45	119.66	144.97	147.53	124.95
Europe Ex. US (689)	110.45	-0.7	91.76	109.63	110.45	-0.7	91.76	109.63	110.45	97.83	126.70
Pacific Ex. Japan (217)	128.15	-1.3	106.47	111.42	128.15	-1.3	106.47	111.42	128.15	92.99	104.08
World Ex. US (1883)	144.20	-0.7	119.80	119.12	144.20	-0.7	119.80	119.12	144.20	117.51	129.00
World Ex. UK (2124)	130.25	-0.8	108.21	116.54	130.25	-0.8	108.21	116.54	130.25	116.72	131.55
World Ex. Japan (2005)	110.71	-0.7	91.98	104.58	110.71	-0.7	91.98	104.58	110.71	112.25	124.78
The World Index (2461)	130.82	-0.7	108.68	115.81	130.82	-0.7	108.68	115.81	130.82	113.37	131.70

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.792 (Pound Sterling) and 94.94 (Local).
Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987
Latest prices were available for this edition.

BANQUE GENERALE DU LUXEMBOURG

RESULTS THAT SPEAK FOR THEMSELVES

Millions of francs	1985	1986	1987
Balance sheet total	262,805	297,151	339,019
Total customers' deposits	166,112	184,408	219,324
Due to banks	68,205	77,294	81,300
Loans and advances	56,998	60,660	64,356
Own funds and provisions (*)	17,212	19,894	23,106
Cash-flow (gross) (*)	3,881	4,283	4,564
Net profit for the financial year	556	646	751
Dividends	231	265	330

(*) Including loan capital (subordinated loans)
(*) Net profit, taxes and allocations for depreciation and provisions released

Banque Générale du Luxembourg, one of Luxembourg's largest universal banks, continued to expand steadily during the 1987 financial year. It consolidated its strong position in the domestic market while at the same time successfully developing its international activities.

Customers' deposits increased at an even faster rate than in previous years. A growing number of investors sought the advice of the Bank's portfolio management specialists for the investment of their savings.

Numerous collective securities investment undertakings chose Banque Générale as act as domicile, accounting and administrative agent and depositary for their assets.

Banque Générale continued to play a key role in the Luxembourg capital market managing six public bond issues and thirty-two private placements. In the international bond markets it strengthened its position as a member of issuing syndicates and as paying agent and market maker on the Luxembourg Stock Exchange. In this capacity the Bank was called upon to handle 250 new bond issues in 1987.

The Bank remained an active participant in the secondary market in Euro-bonds, especially for a substantial number of issues denominated in ECUs, thereby helping to maintain the liquidity of this sector.

The Bank's securities trading activities showed remarkable growth in the wake of the upheaval in the stock markets. The securities department were able to satisfy customers' requirements at all times during the turmoil of those events.

With a view to 1992, Banque Générale du Luxembourg has accentuated the international character of its network by opening a representative office in Frankfurt. The Hong Kong office gives the Bank access to the rapidly growing markets in the Far East. Banque Générale du Luxembourg (Suisse) celebrated its fifth anniversary with a further year of expansion.

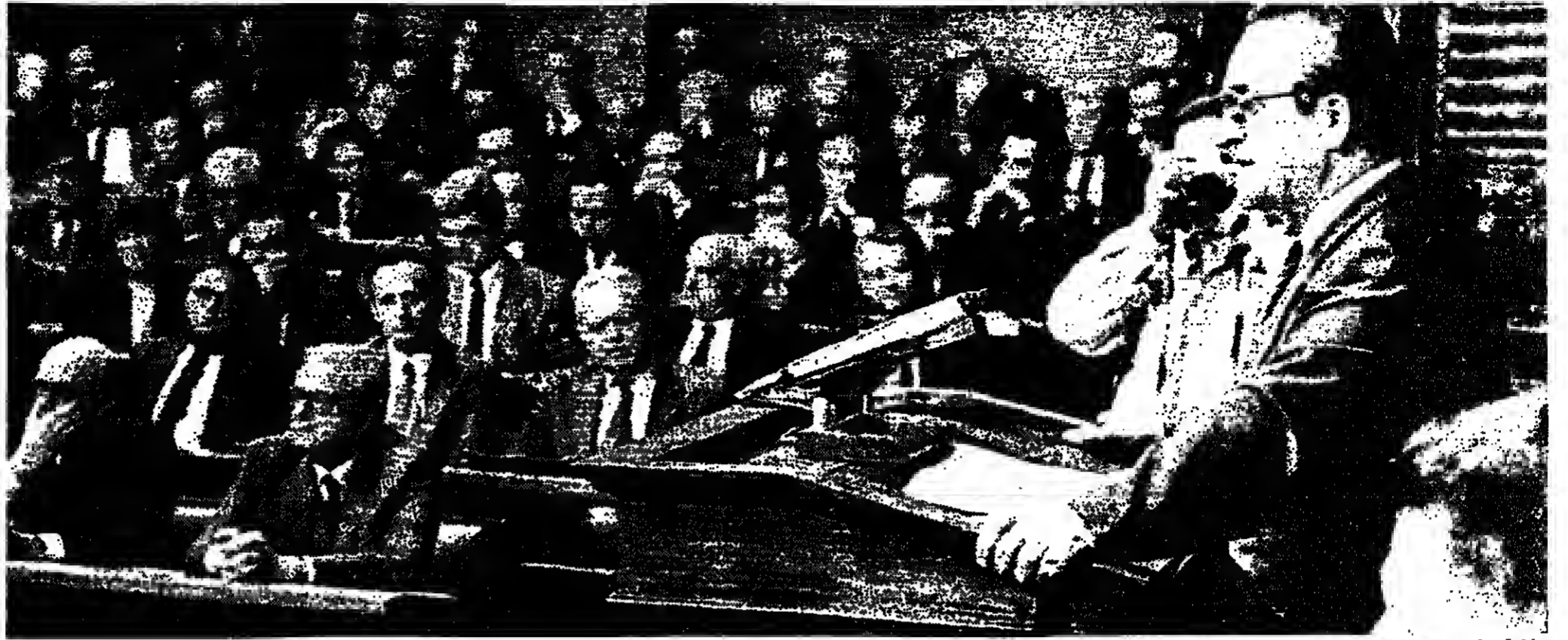
The Bank increases its share capital at regular intervals. In this way it ensures its future growth while at the same time preparing itself for the advent of the

SECTION III
**FINANCIAL TIMES
 SURVEY**



Attempts to achieve financial discipline continue to founder on the inability of the constituent republics to

unite in the face of increasing social tensions. And the current economic crisis has produced only the usual crop of good intentions, writes Margaret van Hattem.



Prime Minister Branko Mikulic delivers the account of his government's first two years to the Federal Parliament. The Yugoslavs have yet to find a way of making "market socialism" work in a country with a complicated constitution

Not waving but drowning

Yugoslavia

"I HAVE seen the future and it doesn't work," Mikhail Gorbachev no doubt mused, on his return home from Yugoslavia last year, to his second-in-command, Yegor Ligachev.

The Yugoslavs have restructured, decentralised, democratised, marketised, espoused all the theories that the more influential Soviet economists have persuaded their leaders to endorse. And yet their economy has gone from bad to catastrophic to worse.

After Tito's break with Stalin 40 years ago, Yugoslavia abandoned the rigid central planning of the Stalinist command economy, and devolved decision-making to enterprise managers and workers' councils. By the 1980s, the situation had started to get out of hand. Workers were awarding themselves higher wages than their enterprises could afford, and enterprise managers, desperate to secure scarce financial resources, were recklessly outbidding each other, offering higher interest rates than they could afford.

The solution, it was felt, was to allow supply and demand to determine interest rates, wages,

commodity prices and production levels. Hence the birth of "market socialism". Yugoslavia's unique contribution to socialist economic development.

But as Jan Mikardó, that stalwart of the socialist wing of the British Labour party, once observed, "market socialism is lecherous virginity." The Yugoslavs have yet to find a way of making it work.

Their problems were initially compounded by the fact that, in trying to separate the functions of the party and the state, they had, in effect, eight parties and eight states to contend with; so that any attempt to democratise the highly undemocratic structures of democratic centralism, which were their starting point, was doomed to end in a chaotic constitutional tangle.

Is the Soviet Union heading down the same path? The Soviet state is not an artificial creation in quite the sense that the Yugoslav state is.

Even before the relatively recent emergence of Moscow as the capital of a large empire, the pattern of tightly centralised Russian dominance over Ukrainians, Byelorussians, Georgians, Arme-

nians, Baltic, Central Asian and other nationalities was well established - to a degree that the Serbs have never achieved in relation to the Croats, Slovenes, Bosnians, Albanians, Hercegovians, Montenegrins and Macedonians.

In fact, fear of Serb dominance may yet turn out to be a potentially stabilising factor in Yugoslavia, if it is channelled and exploited to provide a catalyst for the sort of horse-trading and formation of working alliances between the separate republics that have been conspicuous mainly by their absence in post-war Yugoslavia; and that could at least provide a steering mechanism for a democratic decision-making process.

Yugoslavia has been on automatic pilot ever since Tito died, and seems incapable of schooling leaders who can drive the machine he constructed and bequeathed.

If Mr Gorbachev truly believes that democracy is an essential prerequisite for economic reform, Yugoslavia provided an object lesson to the rest of the Eastern bloc in how not to go about it.

The recent struggles of

Armenia, Estonia and Kazak nationalism to assert themselves within the USSR should be sufficient warning that Soviet attempts to devolve, decentralise, democratise and clean out corruption will have to be more clearly thought out and carefully controlled than has been apparent so far, if the Soviet Union is to avoid the ineffectual over-bureaucratised and uncontrolled administrative mess that the Yugoslavs have constructed for themselves.

This is the nightmare that has haunted conservatives in the Soviet Communist party ever since the 1950s, when they regarded as Khrushchev's "have-rats" schemes for reforming and relaxing the rigid Stalinist system so terrified them that they saw no option but to get rid of him.

Party leaders in Slovenia and Croatia, who include some of the more open-minded and less ideologically hidebound in the Federation, may well have felt more than a smacking sympathy for those Soviet conservatives last month, when they instructed their representatives in the Federal Assembly to push for a vote

of no-confidence in the Prime Minister, Mr Branko Mikulic, and his government.

It was not Mr Mikulic's reform programme, drawn up with a good deal of arm-twisting from the International Monetary Fund, in which they lacked confidence, but rather his ability to implement it more effectively than its many predecessor reform packages, which have come and gone without visible impact on the deteriorating economy.

Inflation is now heading, according to each of the four or five official yardsticks, for its second century; foreign debt is estimated at more than \$20bn; there is record unemployment, and a shortage of the newly-devalued dinar, now trading at roughly one third of its value a year ago.

So Mr Mikulic appeared before both chambers of the Federal Parliament to give an account of his government's first two years, and its failures.

This was a curiously flat occasion, with little sense of a government fighting for its life. Mr Mikulic addressed the half-empty semi-circles of seats, plunging stolidly through his 90 minutes of prepared text, which was circu-

lated to and impassively followed by the seated representatives.

Until they broke into polite applause at the end, the only sign of life came from the photographers and camera crews weaving ant-like across the floor.

Mr Mikulic's performance was that of a man not waving but drowning. There was nothing wrong with his government's policies, he insisted. They had, after all, the unanimous approval of the eight regional assemblies.

"But I cannot impose them," he cried. "Do you really think that a change of government alone will change anything?" He was, he confessed, more afraid of what would happen if the vote supported the Government than if it brought the Government down.

In the end, the delegates appear to have seen the logic of this and voted 125 to 64 against putting the confidence motion in the 220-member federal chamber, and 64 to 23 against in the 88-delegate chamber of republics and provinces.

The vote gave way to a lively and outspoken debate, shown on Belgrade television a few hours later, in which most of the 23

KEY FACTS

Population	23.27m (1986)
Area	256,000sq km
GNP per capita	\$2,842 (1986)
GDP	\$66.14bn (1986)
TRADE	
Exports	\$12.8bn (1987)
Imports	\$13.1bn (1987)
Current account balance	+\$1.1bn (1986)
STRUCTURE OF MERCHANDISE (Exports) 1987:	
Primary commodities	\$1.7bn (13.1%)
Chemicals	\$1.3bn (10.0%)
Mineral fuels & lubricants	\$0.3bn (1.9%)
Manufactured products	\$9.5bn (69.0%)
STRUCTURE OF MERCHANDISE (Imports) 1987:	
Primary commodities	\$2.0bn (15.0%)
Chemicals	\$2.1bn (16.0%)
Mineral fuels & lubricants	\$2.4bn (18.1%)
(Crude petroleum \$1.5bn)	
Manufactured products	\$6.6bn (50.7%)
Debt service as percentage of GNP	10% (1987)
Annual growth rate	3.6% (1986)
Annual rate of inflation	88% (1986); 121% (1987)

Contents

The economy	Industrial relations	4
Trade	Banking	
Industry	Agriculture	5
Politics	Wine	
Profile: three men who could make the federal system work	Transport	
Unemployment	Health	6
Self-management	Tourism	

Continued on page 3

INA

YUGOSLAVIA'S ENERGETIC GROUP

The INA Group is the association of oil dealing organization largest industrial and business system having the highest annual gross income in Yugoslavia. The INA Group associates almost all activities in the field of the oil industry ranging from the exploration and production of oil and gas and oil processing to marketing of finished products at home and abroad. It covers three quarters of the total production of Yugoslav oil and more than a half of the total production of natural gas; its refineries produce almost a half of domestic oil distillates; INA's petrochemical complexes apply up-to-date technologies for the production of fertilizers and basic petrochemicals; with its products INA covers almost a half of the total needs of the domestic market. The export of products and services has placed INA among the most important Yugoslav exporters. More than 36 thousand workers are employed with INA and five thousand of them are university graduates.

With its services and products INA is present on the international market. Besides the already established list of products for export as virgin naphtha, petrol coke, engine and industrial oils, lubricants, bitumen, aromatics and fertilizers, INA also offers petrochemical products, plastic materials, various types of carbon black, activated bentonite etc. The supply of fuels to planes and ships makes a considerable portion of the export of refinery products.

INA offers and performs the following services:

- service processing in modern process plants in its refineries;
- engineering services regarding the study of refinery, petrochemical or other chemical processes and/or construction of complete refineries or other process plants with all utility and off-site facilities. Such services include also personnel training, start-up, testing and commissioning of plants. If necessary, arrangements for normal running of the process plants and other management services can be made;
- complete services for the exploration, development and production of oil and gas;
- other services as: studies for planning and development of particular production, feasibility studies, market research, improvement of production and quality of products, debottlenecking, environmental protection, various laboratory researches, complete technical services for the application of fuels and lubricants. Successful activities in the field of tourism could be add too.

INA NAFTAPLIN

Zagreb, Šubičeva 29
 Telephone (041) 418-011
 Telex 21430

- Geological and geophysical exploration of oil, gas and geothermal energy
- Oil and gas reservoir development
- Drilling of exploration and production on- and off-shore wells
- Testing and completion of wells
- Construction of production and transportation systems
- Oil and gas production
- Gas refining
- Special services
- Laboratory research work
- Ethane and LPG production
- Production of ethylene

INA COMMERCE

Zagreb, Ksaver 200
 Telephone (041) 434-222
 Telex 21235

Subsidiary in the UK
 Inter-ina Ltd
 112 Jermyin Street
 London SW1Y 6LS
 Telephone 01-925 0125
 Telex 895 5536
 Fax 925 0418

- Export and import of crude oil, oil products, raw materials for petrochemical industry, equipment and spare parts.
- Agencies of foreign companies, international commerce brokerage (broker arrangements et al).

INA PROJEKT

Zagreb, Proleterskih brigada 78
 Telephone 533-444

- preliminary documentation (process studies, market research studies etc., as well as complete feasibility studies)
- design and as-built documentation
- procurement of the equipment and material
- construction organization, planning and supervision
- special services during the construction
- start-up and plant commissioning
- turn-key construction

INATOURS

Zagreb, Ševčeva cesta 41
 Telephone (041) 535-316
 Telex 22189

- Tour operating
- Joint ventures with Touristic industry
- Promotion of nautical tourism
- Promotion of hunting, fishing and health tourism
- Cooperation with other tourist organizations at home and abroad

INA
 GREATER THAN THE SUM OF OUR PARTS
 ZAGREB, Ulica Proleterskih brigada 78, Telephone (041) 517-230, telex 21223

We shorten distances.

Iskra, the biggest electronic and electrical company in Yugoslavia, manufactures complex telecommunication systems, classical and digital telephone exchanges, voice and data transmission systems, telephone and data terminals, and computers.

Iskra, 61000 Ljubljana, Trg revolucije 3, Yugoslavia.
 Tel. int.: +38 61 213213. Telex: 31356 yu iseksp.

YUGOSLAVIA 2

Economic danger is hardly noticed in the street

A crisis in the sun

HOW DOES the ordinary school teacher, doctor, civil servant, organise their day-to-day life...

attempts to control the money supply. The substantial earnings of workers abroad, especially in West Germany and largely held in Deutsche Marks...

under them, but cling tightly to their regional political prerogatives rather than throw their political weight behind implementation of reform measures.

Table with 5 columns: Price increases and cost of living (% April 1988), April 88/March 88, April 87, Q1 1988/Q1 1987, April 88/April 87.

Certainly there is little sign of panic in the federal capital, where shoppers and office workers weave their way through traffic jams and cars parked on pavements...

The substantial earnings of workers abroad also obstruct domestic demand

amid mounting rumours of an imminent devaluation of up to 60 per cent (in the end it was 24 per cent)...

recovery for which the Yugoslavs and their long-suffering foreign creditors are hoping.

The programme also includes a commitment to reduce inflation to a target rate of 90-95 per cent by the end of this year.

Though if this sounds like a neo-Darwinian rush back to the principles of natural selection and survival of the fittest...

So when Prime Minister Branko Mikulic, fighting off a vote of no-confidence in the Federal Parliament last month...

The point most baffling to outside observers is the unwillingness of the usually rational, competitive businessmen...

What is so precious to them that they risk sabotaging the entire Yugoslav economy in order to protect it?

5,349 points on the agenda, enactment of 216 laws, 970 decisions, 216 decrees, 732 "solutions"...

Externally, the increase in prices of non-ferrous metals and ferro-alloys helps Yugoslav producers...

Externally, the increase in prices of non-ferrous metals and ferro-alloys helps Yugoslav producers...

Second, socialist countries, and the Soviet Union in particular,

Second, socialist countries, and the Soviet Union in particular,

Second, socialist countries, and the Soviet Union in particular,

Margaret Van Hattem

Sound investors have their feet firmly on the ground

yet aim sky-high

We are well-equipped for sound action on multimillion civil engineering and building construction projects. We already have the necessary experience...

The headquarters of our enterprise are in Ljubljana, the capital of Slovenia, the republic linking Yugoslavia with the developed countries of the West.

What about another link. We are ready, are you?

Don't we already have something in common?



SCT

titova 38 61 000 Ljubljana yugoslavia

telex: 31 469 sct yu, telephone: (...) 38 61 319 273, faximile: (...) 38 61 319 389

Trade

Exports bring trade surplus

YUGOSLAVIA'S export performance remains one of the few bright spots in the economic picture.

In the first four months of this year, total exports increased by more than a quarter compared with the same period of 1987...

Coinciding with a levelling off of imports, this produced a trade surplus of \$140m, a surplus of \$162m with hard-currency countries...

However, the trend is not expected to last. Trade in visibilities is likely to run at a \$1.850m deficit for 1988...

But with imports expected to rise this year, the trade deficit could reach \$1bn, while the payments surplus has been estimated as high as \$1.3bn.

These surprisingly optimistic projections stem from the Government's efforts to restrict domestic demand, and its recent devaluation of the dinar...

Externally, the increase in prices of non-ferrous metals and ferro-alloys helps Yugoslav producers...

In the last couple of years there have been comparatively wide shifts in the regional composition of Yugoslav trade...

Second, socialist countries, and the Soviet Union in particular,

have been facing a shortage of foreign exchange, due to the fall of oil, gas and other energy and raw material prices...

Yugoslavia has accumulated large surpluses in its trade with those countries. The surplus with the Soviet Union alone exceeds \$1.4 bn...

Efforts are being made to collect dues, which would also help Yugoslavia to service its own debt, but so far results have been modest.

While the value of Soviet exports to Yugoslavia has been falling, the volume has remained the same, or increased.

One has the impression that little has been done in Yugoslavia to prepare for 1992 and beyond.

Technical talks have been under way for some time: EC standards, ways of marking, and papers accompanying goods have all been studied.

Another shift to be made this year is the reduction in various forms of barter and countertrade...

While that has contributed to statistically larger exports, it has also reduced foreign exchange inflows.

Exports and Imports: January-April (\$m)

Table with 3 columns: 1987, 1988, and sub-categories for exports and imports.



Industry

Output under pressure

HAVING emerged from a period of stagnation, industry has started to decline.

Last year, total output was only 1 per cent above that for 1986. First signs of weakness appeared in the autumn...

April output was 4.3 per cent below that of April 1987, and 8.6 per cent below that of March.

With interest rates approaching or exceeding inflation, and compulsory revaluation of inventories...

State support for the shipbuilding industry, which has been phased out in the most countries...

Order books of the six large Yugoslav maritime shipyards that make up the Jadranbord Association are virtually full...

All these ships, with the exception of five small vessels, were for foreign buyers...

the first of their kind to be built in Yugoslavia.

Shipyards are optimistic about the years after 1990, and expect to start getting orders soon.

Shipyards are optimistic about the years after 1990, and expect to start getting orders soon.

Heavy engineering in general performed badly last year. Except for shipbuilding...

Manufacturing industry plays a major role in the country's economy...

Order books of the six large Yugoslav maritime shipyards that make up the Jadranbord Association are virtually full...

All these ships, with the exception of five small vessels, were for foreign buyers...

3.MAJ is number 1 advertisement with technical details and contact information.

Jugometal advertisement with logo, list of services, and contact information.

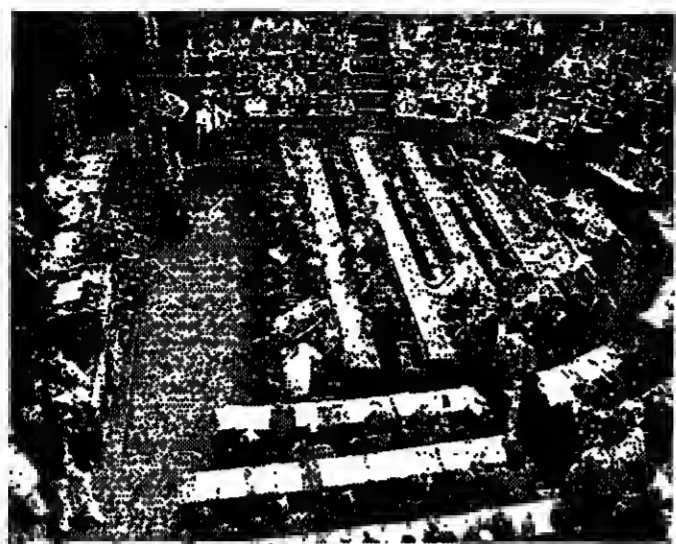
Handwritten text at the bottom of the page.

YUGOSLAVIA 3

The country's deep divisions are growing more visible

Political compromise harder

YUGOSLAVIA'S politicians are falling unsteadily into waters that have never been charted.



The Yugoslav parliament in session

As the country staggers through its debt crisis, the deep, interlocking divisions (old ethnic and religious ones, as well as newer ones based on economic interests and the generation gap) are growing more visible.

Inevitably, the dire state of public finances and the manifest failures of an entire economic system are forcing Yugoslavs to rethink the terms which the republics and two provinces sulkenly co-exist.

That may sound like a healthy process, given the paralysis of policy which often seems to result from the present decentralised system. But the economic crisis, because it affects different regions in different ways, is also sharpening Yugoslavia's internal contradictions and making compromise harder.

The latest untoward occurrence is the emergence into open verbal war of tension between federal authorities, including the army, and the Communist party of Slovenia.

The official youth movement of that prosperous republic has long been a standard-bearer of cheeky, free-wheeling ideas. Its anti-militarist, environmentalist line has prompted comparisons with West Germany's Greens. It has mooted the idea of a multi-party state.

Things came to a head after the Slovenian youth newspaper, Mladina, had accused the Army of preparing to crush liberalism in the republic through mass arrests. After a stream of angry denials from Belgrade, the Army did detain a number of young activists and a military officer, on suspicion of "betraying military secrets".

The growth-pains of the republic (in the form of the party leadership) demanded an explanation for the arrests, calling them "an exception in judicial practice".

Expressiveness in political practice, meanwhile, have been two a penny in recent months.

One of them occurred in May, when Mr Branko Mikulic, the Prime Minister, underwent what should have been a routine parliamentary scrutiny on completing half of his four-year term.

The event took on an air of melodrama after two republics, Slovenia and Croatia, had told their representatives in the Belgrade assembly to propose a motion of no confidence, on grounds of Mr Mikulic's failure to manage the economy.

This had never happened to a Yugoslav premier before. It was mutterous. Whatever the outcome, the reputation of Mr Mikulic had

suffered an irreversible blow, said persons with the thankless task of analysing Yugoslav politics.

As it turned out, legislators decided not to debate the no-confidence motion, and Mr Mikulic cut as convincing a figure as he could, full of determination to administer painful economic medicine. But there is no reason to think that the Prime Minister's detractors think any better of him, or that his position over the longer term is secure.

There was another unusual occurrence at a national conference of the Communist party three weeks ago. Amid much talk of corruption in unspecified quarters, a senior delegate did something very rude: he pointed a finger.

Mr Zvonimir Hrbar, head of the trade unions, called for an investigation into the holiday homes of senior politicians including the party's "preceding president." Nobody needed reminding that the man's name is Mr Milanko Renovica.

There were also calls from a minority of delegates for an immediate emergency party congress, empowered to make sweeping changes in the leadership.

Mr Slobodan Milosevic, the powerful Serbian party leader, was only slightly less menacing. He said he would favour an emergency congress in the autumn if economic reforms were not on track by then.

Interesting as it may be to experts who can decode the jargon, Yugoslavia's political debate has up to now had a surreal quality, with sahes loudly rattled, but not yet drawn.

The best explanation is that before any prizes can be fought over, there have to be prizes. And for the moment, prizes in a weak federal executive hold little attraction for the ambitious.

Under a theoretically ingenious system, federal power is no more than a thin membrane stretched over the body politic, while real power rests with the republics.

And federal institutions are often less than the sum of their provincial parts.

Many institutions, including the state presidency (which controls the armed forces), are weakened by a rotation system, with republics and provinces taking turns at heading them. But some time soon, it is widely believed, the game of musical chairs will have to stop. If Yugoslavia is to emerge from its internal crisis, federal institutions will have to be given teeth, and then they will be worth fighting over.

Rivalled only by "market economy" (everyone wants it), Yugoslavia's commonest catchphrase is "reform of the constitution."

After a long and bewilderingly verbose national debate, sweeping amendments to that unwieldy document are due to be laid before parliament at the end of November.

The constitutional proposals fall into two closely related baskets, which might be called "economic deregulation and political (in the sense of federal) regulation."

On one hand, enterprises would be freer: in a painful departure from hitherto sacrosanct principles (which lay down that firms are self-managed co-operatives, owned only by their employees), outsiders would be allowed to take equity stakes.

Concomitant with greater freedom for firms would be an increase in the power of federal government as guarantor of a level playing field, at the expense of the republics, and of the municipalities which are

widely accused of disastrous meddling in economic life.

Such changes, if successfully implemented, would strike at the very roots of the Yugoslav system. There can scarcely be a fiercer group that would not be profoundly affected.

No wonder, then, that political debate is intensifying. These are some of the recurring themes.

Non-Serbs fear that greater federal power will simply mean greater power for Serbia, the most populous republic, and for Mr Milosevic, whom some see as an authoritarian nationalist.

Slovenia and Croatia, as exporting regions with relatively healthy enterprises, favour economic reform, as does Mr Milosevic. But Slovenia is particularly fearful of Serbian political influence.

The prosperous north is wary of the more prosperous republics in economic aid to the south; being allowed to take over inefficient southern enterprises is one thing, say northerners, but throwing good money after bad is another.

Conversely, Macedonia wants to lock the more prosperous republics into providing aid which it now sees as more necessary than ever, if only to avert labour unrest.

The two autonomous provinces within Serbia (Kosovo, whose Albanian majority lives in chronic tension with local Serbs, and Vojvodina) want to preserve their independence from Serbia proper.

Throughout Yugoslavia, young people are disillusioned by what they see as graft and incompetence among older politicians, and increasingly disrespectful of the totems of Titism. In Bosnia, fighting between old-guard Muslim factions has been complicated by a youth-led reform drive.

The recent tensions in Slovenia, and an increasing number of strikes elsewhere, are harbingers of what could be a bitter power struggle between the country's interest groups.

Optimists say the debt crisis could force into existence a new "federal consciousness", a sense of national responsibility among politicians. If the coming struggle is to be kept within manageable bounds, they will need all the federal consciousness they can muster.

Bruce Clark

Judy Dempsey profiles three contrasting provincial leaders

Putting a very different stamp on the republics



Contrast in style: Slobodan Milosevic (above), Milan Kucan (centre) and Ante Markovic

IF THERE is one name on the tip of almost everybody's tongue in the Republic of Serbia, it is that of Slobodan Milosevic.

He is the base of the intellectuals and the inspiration of many economic reformers. He is loathed by the journalists but respected by the banking community.

He soothes the nationalist instincts of the Serbs, but worries liberals who fear his apparent Serbian chauvinism. In the words of one Yugoslav journalist, he is "a political authoritarian but an economic pragmatist."

Milosevic, born in 1941, made his way up through the party apparatus via the running of a large enterprise in Belgrade. He was elected president of the Belgrade city League of Communists (LC) in 1984.

From there, he moved up to the central committee of the Serbian LC in 1985 and later to the presidency. In a bitter row with Mr Ivan Stambolic, a liberal and old colleague of Milosevic, he gained control of the Serbian party in late 1987.

Since then, he has cleaned out many of the republic's newspapers, ridding them of soft liberal political views. Some journalists now say that Milosevic is backpedalling somewhat on his anti-intellectual campaign, realising that support without professional journalists and intellectuals is a

recipe for a coherent opposition.

His authoritarian political views are being further tempered by the impressive report drawn up by a cross-section of the economics community which form the Milosevic Commission. The report, unlike previous analysis, is succinct, well-written and a cogent presentation of the tasks and reforms facing the authorities if they want to come out of the present crisis in any reasonable shape.

If there's anyone who might just be strong enough to push through unpopular economic measures, which would mean reducing the power of the republics, it might be Milosevic. But alas, the individual republics do not relish a strong party leader whose power base is in Serbia. The last thing they want is to see the rise of an ambitious politician at the helm of a "greater" Serbia.

Mention Milan Kucan to a Slovene, or for that matter to intellectuals in Croatia and Serbia, and they will render a eulogy. Kucan is probably the equivalent of the Hungarian's Imre Pozsgay, who is anxious to push through economic, social and political reforms without reaching for the party's stick at every move.

What Kucan has tolerated and achieved in Slovenia is the envy

of many liberal Yugoslavs. He has allowed the burgeoning of several radical bodies, from peace movements, greens organisations and movements for religious freedom, to Lidit (a women's club) and Magnus, the homosexual equality and extremely critical students' magazine. Kucan, however, seems unperturbed by such a pluralism of views. He once remarked that the existence of these views reflected a severe criticism of the party.

Born in 1941, he made his way up through the party by working for the Socialist Alliance of Working People (Sawp), the communist-backed broadly-based political movement. He was executive secretary of the Sawp in 1975, and after a stint in the republic's assembly became a member of the central committee and of the presidency of the League of Communists of Yugoslavia (LCY) in 1982.

Since 1986 he has been president of the Presidency of the Central Committee of the League of Communists of Slovenia; in other words, party leader. He seems reluctant to move farther afield. For him, Slovenia is worth strengthening and protecting against the more conservative party leaders in the other republics. But he is not afraid to speak out and criticise the other republics.

His influence and stature led him to be chosen as prime minister of the Republic of Croatia from 1982-1983. That same year, he was elected a member of the central committee of the LCY. Although Markovic does not run the party organisation in Croatia, his presence has a considerable moderating influence.

ANTE MARKOVIC can show that even an old partisan can have liberal views too.

He was born in 1924, joined the partisans in 1941 and for the next 35 years worked in the Rade Koncar industrial works in Zagreb.

Fifteen of those years were actually spent as director of the large plant, where he built up enormous experience about how economics should be run. For several years, Markovic has been pushing for market forces. Like his neighbour, Milan Kucan, he believes that the Yugoslav economy requires a decent dose of economic decentralisation and more private enterprises.

Within Croatia, he is called "a pragmatist when it comes to economic affairs, and somewhere between a pragmatist and a liberal when it comes to political affairs." He hasn't the support, for the moment, to create the kind of "socialist pluralism" favoured by Kucan, but his popularity in Croatia is high, and respect for him from other republics is increasing.

His influence and stature led him to be chosen as prime minister of the Republic of Croatia from 1982-1983. That same year, he was elected a member of the central committee of the LCY. Although Markovic does not run the party organisation in Croatia, his presence has a considerable moderating influence.

Drowning not waving

Continued from page 1 speakers were savagely critical of Mikulic but conceded that the system was to blame and that, given the constraints of the Federal Executive Council, he had probably done as well as anyone could.

This debate has been continued in the Yugoslav press, with Slovenian and Croatian papers predictably the most outspoken in calling on Mr Mikulic to resign. Further calls for his resignation have come from both the Federal president, Bosko Krunic, and the Serbian party president, Slobodan Milosevic.

If any spur is to be effective in making the southern Slav nations stand on their own feet and work out what price they are prepared to pay for being left unmolested to lotus-land, surely it must be something like the present economic crisis.

Yet, once again, the IMF has given the Yugoslav authorities a

breathing space to the form of a one-year stand-by credit arrangement - perhaps a vote of confidence in the Federal Government's ability to stay afloat for a few months more, but in reality perhaps closer to a vote of no-confidence in the willingness of regional party chiefs to take the hard options and untie federal hands.

So far the present crisis has produced only the usual crop of promises, good intentions, draft legislation and muffled threats by military persons unnamed, to move into the power vacuum at the centre.

For years, Yugoslavs have been calling for a more market-oriented economy with more competition. But their definition of competition does not appear to include the concept of winners and losers.

Southern Yugoslavia already suffers the highest unemployment levels in Europe. Its enter-

prises are likely to be the hardest hit by the promised relaxation of protectionist or import controls.

But neither the federal nor the regional authorities apparently expect these measures to be implemented effectively - for they have made no special provision for the estimated 14,000 or more about to be thrown on to the labour scrap heap if enterprises unable to survive in the market are allowed to go to the wall.

Like the doe-eyed gypsy waifs who squat on Belgrade pavements outside the more expensive shops and restaurants, the Yugoslavs appear to have developed a talent for trading on their helplessness.

And like those same ragged gypsies, who take up the same positions day after day, they appear to have curiously little to show for their not-insignificant pickings.

A Yugoslav bank with international identity

Subsidiary in New York, affiliates in Frankfurt, London, Paris and Vienna, offices in 20 countries on five continents, 1200 correspondents worldwide

Accurate information could be crucial when planning your business in Yugoslavia. Why don't you contact us at any of our offices worldwide for a professional advice!

Table with Representative Offices: Ablejan, Belo Horizonte, Frankfurt, Milano, New York, Tokyo, Barcelona, Cairo, Glasgow, Moscow, Paris, Trieste, Beijing, Caracas, London, Nairobi, Singapore, Hebdon House, 149-151 Regent Street, London W1R 8HP. Tel: 01-734 7101 (9 lines) 01-734 8711/2/3. Telex: 28135, 24581 genex lon. Cables: GENEXLON.

ljubljska banka

BSE Genex. Yugoslavia's global expertise - 40 years in the UK - 1948-1988.

BSE Genex Co., amongst the 300 largest companies in Great Britain

Trade. Finance. Compensation & Barter. Tourist Industry.

We are the UK subsidiary of Generalexport, the giant Yugoslav international trading company with a turnover of more than US \$6 billion, covering a wide range of diversified global activities. Worldwide we handle no less than 13 per cent of all Yugoslav exports. In the UK we are responsible for more than 50 per cent of all Yugoslav exports to this country. In 1987 our turnover reached a record US \$700 million.

- Petroleum and derivatives
Ferrous and non-ferrous metals
Chemicals and plastics
Machinery
Civil engineering
Cars
Tyres
All types of vessels
Pharmaceuticals
Telecommunications
Livestock and meat
Food and drink
Textiles and clothing
Leather
Footwear
Crystal and china
Glassware and ceramics
Paper products
Furniture
Sports equipment
Consumer electronics

BSE GENEX CO LTD.

Hebdon House, 149-151 Regent Street, London W1R 8HP. Tel: 01-734 7101 (9 lines) 01-734 8711/2/3. Telex: 28135, 24581 genex lon. Cables: GENEXLON.

Advertisement for Yugo cars. Text: There are 46,000 Yugo cars on British roads and more and more every year. Includes image of a Yugo car. Zastava (GB) Ltd, Worcester House, Basingstoke Road, Reading RG2 0QB. Tel: Reading (0734) 866921. Telex: 849784 YUGO GB G.

Advertisement for Yugotours. Text: We now handle more than 300,000 holidaymakers a year which makes us the 6th largest tour operator in the UK. Includes image of a tour bus. Yugotours Ltd, Chestnut House, 150 Regent Street, London W1R 8ER. Tel: 01-734 7321. Telex: 263543 YUGOTUR G. Cables: Yugotours London W1.

Parent company:

Generalexport

International Trade Company 11070 Beograd, Yugoslavia, Narodnih Heroja 43, P.O. Box 636. Tel: (011) 691-512, 694-012. Telex: 11228, 11848 yu genex. Cables: Genex Beograd.

Yugoslav expertise in global trading

YUGOSLAVIA 4

More than 500,000 Yugoslavs work abroad

Growing jobless face life in black economy

IN 1967, when unemployment was far from the minds of any of the East European countries and hardly an issue in the West, a young Yugoslav student published what amounted to a sarcastic but perceptive article in *Tribuna*, a student's paper.

He wrote: "It is true, as Marx said, that unemployment is a proof that a society is incompetent, but this goes not only for the incompetence of a capitalist society. For the time being, we are forced to send our unemployed to work in precisely those states which do not recognise the right to work... We are sending them into capitalist slavery!"

"Surprisingly, we all gain from that: the worker, who earns more than at home; society, because the unemployment pressure is reduced; and the state, because of the improvement in the balance of payments..."

This remark still rings true in Yugoslavia more than 20 years later. More than half a million Yugoslavs work abroad, but at home unemployment is increasing, graduates find it difficult to get a job, and bankrupt enterprises are being forced to lay off thousands of people.

The official unemployment figure is over 1.1m, of which over 800,000 are under the age of 30. Recent press reports state that the figure could be much higher if the authorities had the political courage to close down enterprises that have little prospect of ever covering their debts. One report

Unemployment ranges from 2 to 40 per cent

even suggested that 12.5 per cent of the Yugoslav workforce is "unnecessarily employed."

As is to be expected, unemployment varies from republic to republic. In the under-developed autonomous province of Kosovo, in the south, the rate is well over 40 per cent. In Slovenia, one of the more prosperous republics in the north, it hovers around 2 per cent; there, the unemployed manage to "moonlight" in the thriving black economy.

But those who have no chance to find shelter in the black economy have even less chance of receiving unemployment benefits. Under the present system, in spite of years of growing numbers of people without a job, no federal or uniform system exists in which the unemployed can at least have some cash benefits to carry them over until they find another job.

What happens then to them? If an enterprise goes bankrupt, the management and the workers' self-management councils can agree to give the redundant workforce a "minimum wage."

This is based on what similar enterprises in the region are paying their employees. It is also up to the management to decide how long such wages can be paid.

This, however, is not the norm. An article in *Politika*, the Serbian daily, pointed out that "a financial compensation during unemployment is given only to 3 per cent of the people who are jobless."

Those, for instance, who have never had a job - which includes thousands of graduates and school-leavers - receive no benefits whatsoever. Instead, like the thousands of workers who are now without jobs, they receive free health insurance, have access to free medical care, and the pension contributions, for those who have lost their jobs, are financed by the individual republics.

"The unemployed receive benefits of a different kind," one Yugoslav economist explains. "All the fringe benefits are paid, such as free medical and dental care, but the unemployed do not receive a regular cash payment."

Yugoslav economists admit that introducing an unemployment benefit scheme would place additional strain on the already fragile economy. Equally, they admit that the free-spending policies of the individual republics during the 1980s and 1970s have contributed to the growing unemployment.

During that time, the individual republics, rather than assess the market, built "prestige" industries, such as steel mills and refineries. Often, one republic simply duplicated schemes in others.

But the political intentions were clear for all to see. In return for expanding job opportunities and keeping the local small industries content, the party bosses in the republics built up important political power-bases.

The cost has been enormous for the economy. The large sums of capital, besides adding to waste and inefficiency in cases where the infrastructure was incapable of sustaining or supporting these "prestige" projects, The Yugoslav authorities - and particularly the unemployed - are now bearing the brunt of these misguided policies.

However, two solutions could stem the unemployment problem. The whole concept of ownership and private plots could be revised.

At the moment, large-scale private enterprises are still shunned by the ideological guardians of self-management. The Republic of Slovenia has long favoured a more relaxed attitude towards expanding the private sector. It has also suggested increasing the size of the ludicrously small private plots of 10-12 hectares, which are permitted under the current law.

Any agreement to change, let alone actual changes in legislation, would take months if not years.

The unemployed, meanwhile, have little option but to live off the generosity of their families, to emigrate, or else work in the ever-increasing black economy. Whichever route they choose, the prospects are not bright.

Judy Dempsey

Self-management

System bogged down in bureaucracy

"THERE'S dogmatism by the party and the state bodies. There are too many people talking and not implementing the decisions. There's too many people who dabble in management when they know nothing about it. It's a mess..."

Such is the view of Mr Milim Tadic, a lively, outspoken official from the Minel company. His title says it all. He is the deputy chairman of the complex organisation of associated labour.

What he really has to do is keep the system of self-management ticking over. And under the present economic conditions, that means having enough money to pay the workers, making sure they don't go on strike, and keeping an eye on contracts with foreign companies.

Mr Tadic is critical of the system of self-management. "Not because it is a bad thing in itself," he says, "but because it is a highly colourful 'It's just that we are bogged down with bureaucracy and red tape."

"On top of it all, this economic crisis we are in doesn't really help the situation. We are told to practise self-management, but in reality we are not free to manage ourselves."

Minel is considered a successful Yugoslav company. It employs more than 13,000 people and has an annual turnover of \$250m. The company supplies equipment to the food and processing industry, as well as manufacturing equipment for bakeries, cold storage plants and batteries.

Hard currency sales account for 25 per cent of its turnover. But Mr Tadic feels that the company is hampered by two things: "We have no control over our own hard currency earnings, and second, we employ too many people."

If self-management really worked, then the workforce could actually have a say in how the hard currency earnings were invested in the company. But since the Government is hard-pressed for precious currency to repay the interest on its debts, Minel has to give to the state \$6 of every \$10 it earns.

"We can keep 40 per cent of our earnings, but even at that, we have to obtain the right to use

this money if we want to import goods from other Western countries. Restrictions of this kind have meant that Minel has found it difficult to meet some of its contracts. Since the company relies on importing certain components to manufacture its products, and since the endless bureaucracy and paperwork to grant the necessary hard currency takes ages, there are often delays in meeting the contract delivery dates on time.

"We either have to pay penalties or else come up with something like counter-trade," Mr Tadic says. His company has tried to get round the problem in the long term by opening a subsidiary company in Frankfurt, which means, in effect, that Minel can siphon off some of its foreign earnings into the company in West Germany rather than bring them back to Yugoslavia where they would be devoured by the state.

Mr Tadic knows that this weakens the principle of self-management. While the state continually professes the sanctity of the self-management system, it does not allow companies, particularly in the current economic crisis, to control their own financial destiny. Such is the price of living off foreign credit, says Mr Tadic philosophically.

But he is far from philosophical when it comes to running the company on a day-to-day level. Since it is split into 30 organisations of associated labour - in shorthand, branches - some of them are financially buoyant, while others are losing money. Mr Tadic reckons that in one of the 1,000 employees could be made redundant.

"They are superfluous. They cost us over 3bn dinars a year in terms of salaries, pensions, social security and holidays. That's a lot of money. But we cannot make them redundant - not yet."

Under the Minel system, since the company as a whole is doing well, the more successful branches will use their profits - a word which is not used in the Yugoslav accounting system - to bail out the less profitable ones. Mr Tadic realises that this is a waste of resources, but the last thing he wants is a strike.



Crowds at the opening of McDonald's in central Belgrade

"The key thing is that we continue to pay our employees' wages. Sure, the other branches help the less-making ones. But what's the alternative? A strike?"

Other companies cope differently. The self-management system at the Smederevo steel works, on the River Danube on the outskirts of Belgrade, took a decision last year in which self-management was suspended.

The company needed the freedom to restructure the company without the interference of bureaucracy, and a self-management system which puts wages and salaries far above investments, productivity and the long-term future. This, in effect, is what self-management means to most workers.

For the management, however, it is a highly bureaucratic system, in which decision-making is supposedly meant to work from the bottom up, but, which, over

the years, has become bogged down in interference from the local communes, the equivalent of local councils.

The communes have an interest in keeping the enterprises open, because it is the enterprises that, to a large extent, finance the commune. Thus the manager is torn between meeting the workers' demands for higher wages in order to match the ever-rising inflation, and keeping costs down. The latter often means strikes. Under such conditions, self-management becomes a bureaucratic stranglehold.

There is one solution in sight. Assuming that the state will not abandon the principle of self-management, some managers now argue for strict demarcation lines between the actual management of the company and the shop-floor. This is what McDonald's, the American fast-food chain, has done.

Last March, McDonald's, under a joint venture arrangement with Genex, one of the largest Yugo-

slav trading companies, opened a branch in Belgrade, the first in an East European country.

After an initial problem, when 40 staff walked out, unable to take the pressure, it has proved to be a huge success. The staff is well-trained, well-paid, and works hard. There is a bonus scheme and prospects of promotion.

Mr Predrag Dostanic, the managing director, a laid-back Serb with a reputation for organisational and management skills, knows what he wants from McDonald's. "Hard work and profits," he says.

And what about self-management? Mr Dostanic shrugs his shoulders. "The management looks after the books, and the unions look after the workers. We meet regularly, but we know what role each of us has to play..."

Judy Dempsey



Workers at the ITM factory near Belgrade cast their votes for the election of self-managing bodies.

Industrial relations

Strikes threat for government

IT MUST have been quite a sight. On May 25, more than 400 Bosnian miners from the Djurdjevik mine in Zivnice, Central Yugoslavia, trooped into the parliament in Belgrade, donned their helmets and declared: "We want the money we earned."

After meeting Mr Zvonimir Erabar, president of the Confederation of the Trade Unions of Yugoslavia, the miners marched across Marx and Engels Square in central Belgrade, carrying Yugoslav flags and a picture of the late President Tito whose enthusiastic borrowing led to many of the country's economic woes.

The miners had marched the 175km from their pits to Belgrade to protest against the new IMF-imposed economic policies of Mr Branko Mikulic, the Prime Minister. The demonstration suggests that Mr Mikulic's government will need more than a little luck in the coming months if it is to avoid a repetition of the wave of strikes that swept through Yugoslavia during the early months of 1987.

Those strikes were precipitated by wage cuts of up to 30 per cent, followed by a four-month wage freeze and the freezing of wages to productivity. This time, the

economic measures are even tougher.

The aim is to reduce inflation to 30-35 per cent. Wages will be frozen, or raised only slightly, while the freeze on prices will be lifted.

The economic package also involves a relaxation of import controls, abolition of the ban on retention of foreign exchange earnings, and a curb on bank lending.

But workers are uninterested in these details. They want an income indexed to inflation.

Many managers and officials doubt whether the workers will accept the package. Strikes are in the air but, unlike last year, the federal government has very little to offer the workforce in the short term.

"Work stoppages" - the term the Yugoslav authorities still prefer to "strikes" - are not strictly legal, nor are they banned. They are tolerated.

Over the years, there have been many such stoppages, but generally short, half a day or so, and confined to local grievances and issues. But last year's 1,685 strikes, involving 288,000 people, or 4.3 per cent of those employed

in the social sector, really shook the Government.

For one thing, they were on a national scale. For another, they lasted for several days in many of the enterprises. And, most important, the grievances were directed specifically against the Government's economic policies.

The authorities had little experience of dealing with this new strike profile, which clearly was more political in content than previous ones. The trade unions, which workers are expected to join, and which are under the umbrella of the Confederation of the Trade Unions of Yugoslavia, found themselves in a dilemma.

If they supported the strikes, then they risked the imminent closure of their enterprises, particularly if they were already making losses and if the management had no funds to pay the higher wages. But if the unions backed the authorities, they risked losing members.

Once again the unions face this dilemma. Recent Yugoslav press reports show that, over the past year, more than 500,000 workers have not paid their dues. The unions are losing revenue as well as credibility. Above all, the

whole mechanism of industrial relations is being undermined.

In normal circumstances, the local party organisation, along with the trade unions, intervenes or negotiates with the enterprise over strikes. But last year's strikes revealed such interventions as ineffectual. Prime Minister Mikulic was forced to re-think part of his economic austerity policy.

This time, the omens do not look good. The miners are not alone in their grievances. In the same week that the miners marched on parliament, transport workers went on strike in Tuzla, in the Republic of Bosnia and Herzegovina; and more than 500 textile workers walked out of their enterprise. The demands are the same. No one wants wage reductions, or wages that remain static, as the price freeze is lifted off many items.

But all Mr Mikulic has to offer is the hope that the new economic measures will benefit the country in the long term. His powers of persuasion may be fully tested over the next couple of months as the measures hit home.

J.D.


JAT make it their business to look after you when you're flying to Yugoslavia on business

And here's why. JAT runs over 40 scheduled services every week to nine Yugoslav airports, from Heathrow, Gatwick, Birmingham, Manchester and Glasgow.

And no one looks after the itinerant business person better than JAT. On our Adriatic Class, you'll be treated to an exceptionally comfortable trip with all the usual business class trimmings like free drinks, a good choice of in-flight cuisine as well as special check-in and executive lounges on the ground. Moreover, JAT's first class service doesn't stop at Yugoslavia. You can fly JAT from London to 19 destinations worldwide, including Athens, Cairo, Damascus, Dubai, Melbourne, Sydney, Calcutta, Peking and, from this Autumn, Bombay.

If you'd like to make sure you're aboard the most efficient and stylish way to travel to Yugoslavia and beyond, make sure you're booked on JAT next time you're booked to fly business or pleasure.

For more details on JAT international flights, call:



IT'S JUST GOT TO BE JAT
YUGOSLAV AIRLINES

Prince Frederick House, 37 Maddox Street, London W1R 0AO
Tel: Admin 01-629 2007. Ticket Office: 01-409 1544
Reservations: 01-493 9399. Telex: 261826

It's easier with a partner you can trust

The associated bank with a long record of providing a full range of banking services. Key offices in New York, London, Zürich, Frankfurt, Milan.



Koncar 206, 41000 Zagreb, Yugoslavia
Phone: 38 41 437222
Telex: 22280 000 yu

STOPANSKA BANKA SKOPJE - YUGOSLAVIA

In terms of its great potential, asset structure, specialist staff, high-tech facilities and well established business relationships with 400 banks worldwide, Stopanska Banka is today one of the leading banks in Yugoslavia, offering you complete banking services.

HEAD OFFICE:
11, OSEBNIH 01000 Skopje
Tel: (091) 255-111.
Telex: 51 140 51472. Fax: 282278

REPRESENTATIVE OFFICES ABROAD:
LONDON: Tel: 01-426 62234 Telex: 288314 mscst y
NEW YORK: Tel: (212) 867-78139 Telex: 043212 vntf yk
FRANKFURT: Tel: 069-285-79223 Telex: 07070 a bank d
Also in Sydney and Toronto



YUGOSLAV SHIPPING AGENCY
11070 BEOGRAD, BULEVAR LENJINA 165 a. P.O. B. 210
TELEPHONE: 130 086 (40 lines) TELEX: YU JUGENT 11748.
41 YEARS OF EXPERIENCE IN AGENCY BUSINESS

udružena beogradska banka

TRADITIONALLY RELIABLE BANKING PARTNER FOR FINANCIAL AND BUSINESS CO-OPERATION IN YUGOSLAVIA AND OTHER COUNTRIES THROUGHOUT THE WORLD

ADDRESS:
Knez Mihajlova 2, 11000 Beograd, Yugoslavia.
POB 955 Tel: (99-01038)-11 624-455.
Tlx: 11712, 12709 YU BGBANK

19 Basic Banks - Founders
500 Business Units all over Yugoslavia

Network of business units abroad: New York, London, Frankfurt/Main, Paris, Vienna, Zurich, Harare, Tripoli, Teheran, Milan, Moscow, Beijing, Stockholm, Amsterdam, Brussels, Munich, Hannover, Stuttgart, Cologne.

Agency New York: 635, Madison Ave., 10th Fl. Suite 1000, New York, N.Y. 10022
Tel: 858 5379, 835 3980 935 3992


Representative Office: 108, Fenchurch St. London EC3M 5JL
Tel: 01-488 3766, 481 1902
Telex: 857688

UDRUZENA BEOGRADSKA BANKA IS ONE OF THE SHAREHOLDERS OF SIX JOINT FINANCIAL INSTITUTIONS IN EUROPEAN AND AFRICAN COUNTRIES

Over the past 100 years, Split has established a worldwide reputation for building and fitting out all types of vessels as well as constructing a wide range of special purpose offshore drilling platforms and other marine equipment, including diesel engines under the M.A.N. - B & W licence. Over 260 vessels totalling almost five million dwt. have been delivered. Over 90 per cent to overseas buyers.

Today we are continuing that same tradition of quality and expertise. Designing even more sophisticated and complex ships. Building every conceivable type of vessel.

If you want to see a big difference from other shipbuilders, contact SPLIT.



BRODOSPLIT
SHIPBUILDING INDUSTRY "SPLIT"

Address: Pula Udrumka 19, P.O. Box 107, 56000 SPLIT, Yugoslavia.
Telephone (exchange): 521-222
Telex: 26 175, 26 113, 26 296. BROGR YU. Cable: BROSPLOT. Split.
President, tel: 522-380, 522-075. Sales Director: 522-668, 514-925.
A member of the Association of Shipbuilding Industry "Jadranski", Zagreb, Yugoslavia.

SPLIT. THE SHIPBUILDERS WITH A DIFFERENCE

YUGOSLAVIA 5

Small bank take overs are being blocked by local power brokers

Banks still handicapped by political influence

WHEN IS a bank not a bank? Like so many of the country's institutions, banks in Yugoslavia do not quite correspond to their Western counterparts.

For one thing, they are owned and controlled by their depositors, be they enterprises or individuals.

In practice, it is the commercial depositors who wield influence over credit decisions. And given that most enterprises have a close, if informal, relationship with republican and local authorities, banks are no exception to the Yugoslav rule that business, despite its theoretical independence, falls under heavy (and often irresponsible) political influence.

The say of provincial politicians over credit decisions might be lessened if more big banks swallowed up smaller ones: for exactly that reason, it is widely alleged, local power-brokers often block such moves. Conveniently for the politicians, Yugoslav law (which allows subsidiaries to disown their parents) makes takeovers unfeasible.

Allegations of an excessively cosy three-way relationship between enterprises, local banks and politicians were vividly highlighted by last year's Agrokomerc affair. The directors of a Bosnian food industry consortium employing 13,000 people were alleged to have issued 500,000 shares to their own firms, with the knowledge that they had insufficient assets to back them.

Apart from the effective collapse of the enterprise itself, the affair led to the closure of the local commercial bank, the detention of a former governor of Bosnia's national bank, and the weakening of one of Bosnia's political factions.

Some 25 people went on trial in connection with the Agrokomerc case last month, eight of them charged with "counter-revolutionary undermining of the economic system", which in theory carries the death penalty. Among the accused are the brother and nephew of late Yugoslav vice president, Hamdija Pozdarec, who was forced to resign over the affair.

The structure of banks in post-war Yugoslavia was carefully devised by Marxist theoreticians, but practice has fallen far short of theory. Hence banks are a prima target in the current debate over constitutional reforms that would bring Yugoslavia closer to a market economy.

Reformers feel that banks, true to Yugoslav form, are both too regulated (at the level of the republics, where powerful regional interests hold sway), and not regulated enough (at federal level). So they want to boost the Yugoslav National (Central Bank) (YNB) at the expense of the "national" or central banks of the republics.

"At the moment," complains Mr Branko Miljevic, president of the Association of Belgrade Banks, "the central bank is just a department of the Ministry of Finance."

Advocates of reform want the YNB Governor and his board to be appointed by and answerable to the Federal Assembly. Republican national banks would be subordinated to the YNB, which would have a clearly-defined role as guarantor of the nation's liquidity.

At the moment, eight of the nine seats on the board of the YNB are occupied, ex officio, by the governors of the republican national banks.



The Agrokomerc headquarters in Vukov Klanjska, Bosnia

Economists in Serbia, in the vanguard of moves towards a market economy, want banks to be allowed to finance themselves by issuing shares and bonds. That does not sound very socialist, but if shareholders (as opposed to depositors) were given a real say in management, it could pave the way for bank executives to practise their profession in a way Westerners could recognise.

A bizarre aspect of the Yugoslav system is that virtually all

The central bank is just a department of the Finance Ministry

financial transactions are not merely supervised but actually executed by a single official agency, the Social Accounting Service (SDK), a 50,000-strong bureaucracy whose tentacles stretch into every corner of the economy.

For many Yugoslavs, the Agrokomerc affair made a mockery of the SDK's role as guarantor of financial probity. Because of Yugoslavia's decentralisation, the federal SDK was unable to intervene until eventually invited to do so by the SDK of Bosnia, which was inevitably subject to local pressures.

Reformers want the execution of financial transfers to be left to the banks, with the SDK left to do an (effective) job as auditor. But that proposal may prove controversial, and in any case banks would need several years to take over the extra paperwork.

Another banking reform under

discussion is the creation of specialist savings banks. This might give savers a better service, but in the meantime it is hard to see how the commercial banks could do without individual savers' deposits.

The unusual structure of Yugoslav banks has not prevented the emergence within them of a managerial class with managerial ideas.

At the Associated Bank of Vojvodina, a rich, multilingual province in the north, the managing director Mrs Slobodanka Betsavljevic and her fellow executives are fervent advocates of a market economy. They speak of the need for a "flexible capital market and a flexible labour market" because, "at the moment, investment does not flow into poor areas."

Bank executives such as Mrs Betsavljevic have had the sensitive task in recent months of eking out a dwindling amount of foreign exchange among their customers. Inevitably, some firms with a real need for hard currency to pay for raw materials have gone short. Or, like Fubeda, a local maker of light machinery and machine tools, they make barter deals, paying for raw materials with finished products.

In theory this situation should be transformed as currency becomes available under the IMF-sponsored liberalisation programme. Enterprises will simply present their bills for foreign suppliers to their local commercial bank, which will provide the necessary currency.

But the IMF plan also calls for very restrictive monetary policies, and the dinar has been

devalued by 24 per cent; so there are worries as to whether enterprises will have enough dinars to pay for the newly-available foreign exchange.

If the dinar falls too fast, and the supply of dinars is too restricted, there could be a recession as potential exporters are unable to afford raw materials; but if the dinar's value does not fall sufficiently, the recent upturn in external balances could be wrecked by a flood of imports.

The recent, IMF-inspired switch to interest rates well above the inflation rate marks the culmination of a long process.

A decade ago interest rates were absurdly low. With little incentive to save and no outlet for productive investment, the sensible thing for rich Yugoslavs was to borrow heavily and build houses.

Interest rates have been guided sharply upwards by the two-year-old government of Mr Branko Mikulic, but depositors have suffered real-terms losses during his term of office.

With the dinar in steady decline, the proportion of savings that are kept in foreign exchange has correspondingly risen: it may currently be as high as 80 per cent.

Savers have placed some \$11bn worth of hard currency with the Yugoslav banking system on a no-questions-asked basis. It may be that the IMF plan, which calls for interest rates to be set in excess of current rather than past inflation, will restore confidence in dinar deposits. But that is a big maybe.

Bruce Clark

Agriculture

Differences on farm size

ONE OF the controversial draft amendments to the Yugoslav constitution has been that to raise the ceiling on the size of privately-owned farms.

At present the ceiling is 10 hectares (24.7 acres); more in hilly and mountainous regions. Proposals to increase that ceiling have attracted support, but setting the new one has exposed differences.

Vojvodina's Minister of Agriculture, Mr Jozsef Horvat, wants the maximum to be set at 15 hectares. Others dismiss the question of size as a red herring, insisting that relatively high incomes (those of industrial workers being the yardstick) can be obtained from plots of less than a hectare, through the labour-intensive production of vegetables, flowers, seeds, and other crops, especially near the cities.

Yugoslavia's private farmers own nearly 83 per cent of the arable land, or 8.15m of a total of 9.84m hectares. The 2.6m private

farms and 2,700 self-managed agricultural estates usually consist of seven or so small plots - too small for effective mechanisation. Wheat yield per hectare is about 3 tonnes, and maize about four.

The average size of the agricultural estates (kombinats) is 630 hectares, and their wheat and maize yields are 60 to 70 per cent higher than on private farms; but, with less than 10 hectares per worker and high production costs, many of them have been merely breaking even or running at a loss.

Both private farms and kombinats have been well, even over-equipped, with farm machinery. Private farms are certainly over-mechanised, with one tractor for every 10 hectares, kombinats and other self-managed farms, on average one tractor for 83 hectares.

The use of fertilisers, herbicides and pesticides has been kept down to 125kg of fertil-

iser per hectare.

In theory, the state guarantees prices for basic farm products. In practice, however, buyers can exploit their monopolies on given territories, to avoid paying the full guaranteed price.

Trade in basic farm products such as grains, sugar beet, oilseeds and some others, has not developed. They do not, and some cannot, cross regional boundaries. Guaranteed prices are not high enough to cover the cost of fertilisers or chemicals, exacerbating the problem of low yields and high production costs. On the other hand, the Government is reluctant to raise prices, because of the low wages of urban workers.

Yugoslav agriculture could produce more enough to feed four times the population of Yugoslavia, as well as to increase exports, according to private estimates.

The Government is not short of ideas for reform, but does little or

nothing. Funds will have to be found for investments such as irrigation projects in Vojvodina, the bread-basket of the country, which could annually supply two harvests and considerably higher yields.

Because of the perennial shortage of investment funds, joint ventures in agriculture have been very welcome.

Potential foreign investors have shown interest in joint ventures in agriculture, but are discouraged by the investment climate in Yugoslavia, its legislation, and the general economic situation.

Forthcoming changes in the constitution and legislation, aimed at facilitating direct foreign investment and stabilising the economy, may well lead to the "discovery" of Yugoslav agriculture as a viable investment. . . And pigs may fly.

Aleksandar Lobl

Wine production

Selling on higher quality

THE YUGOSLAV wine industry began about 4,000 years ago with the cultivation of vines in what is today Yugoslavia, long before the southern Slavs arrived.

Except for a 500-year pause during the period of Ottoman rule, and the shorter pause during the second world war when the vineyards were annihilated, the industry has gone from strength to strength.

Although the area under cultivation has been falling, because of labour shortages in some areas, including the Adriatic islands, production has remained fairly constant at between 6m and 8m hectolitres. Last year 6,084,600hl was produced.

Today, Yugoslavia is the 10th largest wine exporter in the world, supplying one in four bottles imported into the EEC, exporting about 20 per cent of its production (more than France, a little less than Italy), volumes having doubled in 15 years and value having increased about seven times because of the shift to bottled wines.

However, Yugoslavia's wine is finding new markets. Not long ago more than 50 per cent went to Eastern Europe; now two

thirds goes to the West. West Germany is the main market; more than 42 per cent of its wine imports are from Yugoslavia.

Yugoslav wine exporters are well aware that, in view of its rising wine lake, the EC is unlikely to increase its imports. So they have been concentrating on higher-quality wines, of which they hope to export 1.5m hl a year, half of it bottled, and at least to double the value to \$100m or more.

The establishment in Slovenia of the Wine Institute, and the introduction since the 1939-45 War of West European grape varieties, has done much to improve technology and boost quality, helping exporters to shake off the "supermarket plonk" image.

The main wine-producing regions are Slovenia, Croatia, Dalmatia, Bosnia-Herzegovina, Serbia and Macedonia.

Slovenia, with a lime and marl soil, produces quality German and Italian-style wines from grape varieties that include Silvaner, Traminer, Muller-Thurgau and Walschriesling.

Slovenia produces average-quality whites, and Vojvodina

specialises in high-quality Plamenka from the Bouvier grape. Croatia's Istrian Peninsula produces strong, well balanced reds from Pinot Noir, Cabernet, Merlot and Gamay, and dessert wines from the Malvasia and Muscat grapes.

Yugoslavia's vineyards cover about 250,000 hectares, but more than half the total output comes from the 150,000 hectares of vineyards in Kosmet and Macedonia. This is the home of the Amselfelder Spatburgunder, made from the Pinot Noir vines planted only 15 years ago, and, at 250,000 hl a year (sold mainly in West Germany), the best seller.

The Lutomer Riesling comes second with 100,000 hl. Of the bottled table wines, Avia sold 25,000 hl a year in the US, and the Zilavka 10,000 hl in West Germany.

The better-quality wines are rarer. Maximum production of Dingac, a Dalmatian red, is 2,000 hl, half of it for export. Output of Vranac, a superb red from Montenegro, never exceeds 20,000 hl, of which 5000 hl is exported.

Most of the wine is made in co-operatives; most of the vineyards are privately owned.

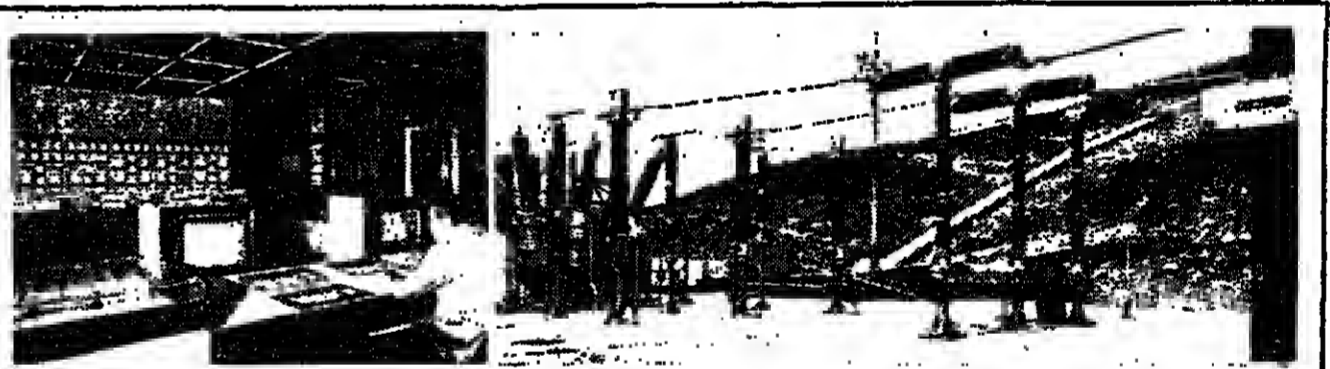
Advertising, marketing and promotion appear to be left to the importers and the occasional tourist, according to Damjan Bulum, manager of the Yugoslav Producers Association, which includes producers from the various wine regions.

He considers that not enough has been done to acquaint potential buyers with Yugoslav wines. Publicity, he says, has come mostly through individuals who taste local wines on visits to Yugoslavia or from foreign firms dealing in Yugoslav wines, like Teitscher Bros, Lutomer House in the UK, or Racker in West Germany.

The packaging industries - glass, graphics and cardboard - have been slow to adapt to the needs of Yugoslavia's wine exporters, but are starting to catch up and are improving the quality of their output.

So, with the help of a competent advertising agency, even more Yugoslav wines will flow abroad and more foreign exchange will flow into the country.

A.L.



RADE KONČAR

is one of the leading Yugoslav exporters of electrical equipment 40% of its total sales is exported to 70 countries throughout the world.

The main activities of RADE KONČAR:

- design and construction of projects and plants and production of equipment for the power supply, transport, civil engineering and other industries at home and abroad including complete consulting and execution of investment works.
● production and sales of series products and devices of capital and consumer goods expenditure at home and abroad.
A skilled work force of 24,000 employees works in 46 factories, marketing, engineering and R&D divisions.
The extensive activities of RADE KONČAR include:
● electric rotating machinery, including hydro and thermo generators of large output
● power transformers of all sizes
● switching apparatus of all voltages
● industrial electronics and computerized process control and
● a whole range of electrical products intended for most diverse applications

RADE KONČAR Electrical Industries, Products, Equipment, Plants - Zagreb - Yugoslavia
Fallorovo Setaliste 22, phone: (041) 561-022, telex: 21-104 YU RK ZC, Cable: KONČAR, Zagreb

Federal Republic of Germany, c/o CEFA GmbH FRANKFURT-MAIN Umen Str. 37-39/9 phone (0611) 71 96-122 Tx 04-13409 and 041-19778 CEFFAD - Italy, RADE KONČAR - Elektrotehnika s.r.l. Via Manni 3-20121 MILAN phone 654 867 and 867 136 (nights) Tx 31210 RAKOMI - France, c/o Internef 171 Avenue Charles de Gaulle-Bld D Esape V 92220 Neuilly St Denis phone 01 47 30 06 to 746 06 05 - Soviet Union, c/o Kommercesy: Tehnopolkov: Buro pri Posolstva SFR JUCOS - LAVII MOSCOW Modimirovskaya st phone (47) 99-10 Tx 414 23 YU ZPP SU - Czechoslovakia, PRAHA 1, Vokovskaya st. phone 2-12139 SREZTA Tx 12 1830 - Democratic Republic of Germany JUCOS/DRG Hermannstrasse 46-11 104 BERLIN phone 282 64-51 Tx 1428A - Arab Republic of Egypt, Iniza Branch Office - Cairo 13, Abdel Hassan Reagman Str DOCKIY P.O. Box 196 phone 11 1224 115836 116968 Tx 33-77 INCOFA UNI Cable Address: LFLINCKA CAIRO - Republic of Iraq, INCOFA BRANCH OFFICE Baghdad 21, Wafiq Street 244 Street 50, House 41 P.O. Box 278 Fax No 41 260 Tx 7-7 INCOFA IR - Islamic Republic of Iran, INCOFA BRANCH OFFICE TEHRAN 34 Sepasbari Ghavanji phone 416 344 436 Tx 213862 IIR IR

ME Corporation ENERGOPROJEKT CONSULTING AND ENGINEERING CO ENGINEERING AND CONTRACTING CO ENERGDATA CO Designer, Consultant, Contractor and Contract Manager in more than 40 Countries for: Water Resources Development and Hydro Power Scheme Thermal and Nuclear Plant Industrial Plant Building Construction and Production of Building Material Civil Engineering Electrical and Mechanical Works Steel Structures Tunnels SUBSIDIARIES HEAD OFFICE INEC, Engineering London, England ENERGOPROJEKT INC. New York, USA CENTRALCOMMERZ Frankfurt, W.Germany Beograd, Yugoslavia 12 Lenjilov Bulevar Phone 131 516 Telex 11181 Fax 146 466

INGRA Business Association of Yugoslav organisations for designing construction and equipment of investment projects - power generating plants - industrial plants - chemical, oil and petrochemical plants - agroindustrial complexes and foodstuff industry - construction, erection and specialized engineering services Feasibility studies - financing of projects - engineering - management of the projects. 41000 ZAGREB, Proleterskih brigada 62, Yugoslavia Tel: 21-239, 21-728, 22-424

INGRA Switch to a better life RADE KONČAR Switch to a better life The main activities of RADE KONČAR: design and construction of projects and plants and production of equipment for the power supply, transport, civil engineering and other industries at home and abroad including complete consulting and execution of investment works. production and sales of series products and devices of capital and consumer goods expenditure at home and abroad. A skilled work force of 24,000 employees works in 46 factories, marketing, engineering and R&D divisions. The extensive activities of RADE KONČAR include: electric rotating machinery, including hydro and thermo generators of large output power transformers of all sizes switching apparatus of all voltages industrial electronics and computerized process control and a whole range of electrical products intended for most diverse applications RADE KONČAR Electrical Industries, Products, Equipment, Plants - Zagreb - Yugoslavia Fallorovo Setaliste 22, phone: (041) 561-022, telex: 21-104 YU RK ZC, Cable: KONČAR, Zagreb Federal Republic of Germany, c/o CEFA GmbH FRANKFURT-MAIN Umen Str. 37-39/9 phone (0611) 71 96-122 Tx 04-13409 and 041-19778 CEFFAD - Italy, RADE KONČAR - Elektrotehnika s.r.l. Via Manni 3-20121 MILAN phone 654 867 and 867 136 (nights) Tx 31210 RAKOMI - France, c/o Internef 171 Avenue Charles de Gaulle-Bld D Esape V 92220 Neuilly St Denis phone 01 47 30 06 to 746 06 05 - Soviet Union, c/o Kommercesy: Tehnopolkov: Buro pri Posolstva SFR JUCOS - LAVII MOSCOW Modimirovskaya st phone (47) 99-10 Tx 414 23 YU ZPP SU - Czechoslovakia, PRAHA 1, Vokovskaya st. phone 2-12139 SREZTA Tx 12 1830 - Democratic Republic of Germany JUCOS/DRG Hermannstrasse 46-11 104 BERLIN phone 282 64-51 Tx 1428A - Arab Republic of Egypt, Iniza Branch Office - Cairo 13, Abdel Hassan Reagman Str DOCKIY P.O. Box 196 phone 11 1224 115836 116968 Tx 33-77 INCOFA UNI Cable Address: LFLINCKA CAIRO - Republic of Iraq, INCOFA BRANCH OFFICE Baghdad 21, Wafiq Street 244 Street 50, House 41 P.O. Box 278 Fax No 41 260 Tx 7-7 INCOFA IR - Islamic Republic of Iran, INCOFA BRANCH OFFICE TEHRAN 34 Sepasbari Ghavanji phone 416 344 436 Tx 213862 IIR IR

YUGOSLAVIA 6

**Modernising the road and rail networks has become a priority
Transport given more cash**

EXPANDING and modernising the rail and road networks has long been identified as a priority for the economic development of Yugoslavia. But progress has been held back by lack of funds, although serious efforts have been made recently to speed it up by allocating more money from sources at home and by borrowing abroad.

The Federal Government sees little need to extend the rail network, and seems bent on a Beeching-style exercise with the closure of several lines and stations to cut costs. The handling of freight would be concentrated in fewer centres.

Not surprisingly, local interests are resisting the plan. They can use only political pressure, as they have no funds to subsidise unprofitable lines or stations.

Railway modernisation is long overdue. Average train speeds are extremely low by West European standards. Thus the main objective is to reconstruct and modernise railways for higher speeds: for example, 100 mph across the 250-mile plain between Belgrade and Zagreb. This would win back former passengers who now drive or fly, and also some freight.

Construction of a new line over the 80 or so miles between Zagreb and the port of Rijeka has also been planned for a long time, but the site is difficult. The present

line, built more than a century ago, is riddled with the mountains, and its capacity is inadequate.

The future growth of Rijeka, especially as a transit port for Austria, Hungary and beyond, depends on good rail (and road) links with the hinterland. Whether the Zagreb-Rijeka line will ever be built, some argue, is uncertain.

There have even been suggestions that it would be better to have a high-capacity motorway. At present, there is no money for either.

A few more lines could be also added, such as the Tuzla-Zvornik link between western Bosnia and eastern Serbia, as part of a trunk line parallel to the Belgrade-Zagreb line. Dubrovnik would like to be re-connected to the national rail network. It used to have a link, before and immediately after the 1939-45 War, albeit by a narrow-gauge line which was scrapped, much to the sorrow of nostalgic Yugoslavs and foreigners who enjoyed riding on it but on short stretches.

Plans to link Yugoslav and Albanian railways in Macedonia have been dropped for the foreseeable future, especially since the line through Montenegro linking Albania with the European network became a dead end, only a fraction of its capacity being used.

In addition to modernising lines, the rolling stock needs to be expanded and modernised. Yugoslavia has been manufacturing and exporting freight and passenger cars, signalling and other equipment for many years, as well as manufacturing engines. But Yugoslav railways have simply never had enough money to order and pay for what they needed.

Railways have been subsidised in many countries, but not in Yugoslavia. In addition, passenger and freight rates have been under government control.

It may be said that railways subsidise the rest of the economy, which in turn have to cover their losses. Small wonder that railways cannot keep pace either with the needs of either the Yugoslav economy or of transit, which threatens construction firms, which are suffering from a reduction in activity.

Improvements in telecommunications are also urgently needed in Yugoslavia, to satisfy not only the growing demands of its own economy but also of the foreign business community and tourism.

Much has been done no doubt, but much remains to be done. Again, the money has to be found. If it is not, far more will be lost.

shortage of funds makes maintenance of existing roads a struggle.

The Federal Government has decided, with the agreement of all republics, to give top priority to the construction, started decades ago, of the "brotherhood-unity" motorway from Austria to Greece, only less than a half of which has been finished. It plans to have the motorway, including the joint Austrian-Yugoslav tunnel under the Karavanke mountain, ready for use by 1994.

The President of Croatia, Mr Ante Markovic, has discussed this with some German groups, but the plan would require changes in the Yugoslav constitution and feasibility studies.

Accelerated road construction would give welcome relief to Yugoslav construction firms, which are suffering from a reduction in activity.

Improvements in telecommunications are also urgently needed in Yugoslavia, to satisfy not only the growing demands of its own economy but also of the foreign business community and tourism.

Much has been done no doubt, but much remains to be done. Again, the money has to be found. If it is not, far more will be lost.

Aleksandar Lebl

Tourism

Head for the coast, and the magic of Dubrovnik

SPEND A week or so in Belgrade, and you will find yourself gasping for the coast.

If you have any talent as an explorer (or better, some friendly local advice), you will by then have seen past the dreary socialist buildings and felt some tingling intimations of history: a woman in black dusting the iconostasis of an Orthodox church; a whiff of faded Balkan romance at a well-hidden restaurant or club; a snatch of a Serbian song at a late-night bar.

But the dirt, the driving, and a telephone system that can add years to your life, will be wearing you out, just as they wear out the underpaid people who serve you in shabby shops and hotels.

Getting away may be difficult, but it will be worth it. At the offices of Putnik, the socialist-sector travel agency, there is a prominent sign spelling out the state's entitlement to a *pausa* or break for two half-hour periods per morning.

"Could you come back in half an hour? I must have my breakfast," said a Putnik assistant one mid-day. Never mind that this was not a stated *pausa* time: "The system is different on Saturday" and "don't you have breakfast?"

She did produce an air ticket, after a little alteration, and departed with a smile. "I did my best for you, although I was angry."

The flight will probably be very cheap, late, and not especially comfortable. The daily *Vecernje Novosti* was not exaggerating when it accused the national airline JAT of poor timing, disorder, and abrupt cancellations. But one would endure far more than JAT for a glimpse of Dubrovnik.

A proud medieval city-state, sublimely unaware of whatever crises may be wracking the rest of Yugoslavia, it belongs with Salamanca and Krakow in the front rank of Catholic Europe's glories. With its honey-coloured churches, patrician houses, and balmy sea air, it is a dreamy, almost magical place.

Development on the Adriatic coast has proceeded apace since the



Above: rooftops in old Dubrovnik with its honey-coloured churches and patrician houses. Below: A Franciscan takes confession and blesses a peasant under a tree at Medjugorje, where villagers say they have had daily visions of the Virgin Mary



Mr Walker maintains that the town hall turned against him because he threatened local interests by criticising the existing Kotor hotel. He is as committed as ever to tourist development in Yugoslavia.

The moral, says Mr Walker's lawyer, Mr Aleksandar Lofpur, is that investors should use a Yugoslav consultant who understands local political pressures. And they should probably find partners at a higher level than the town hall.

the village church, Yugoslavia's large socialist-sector tour companies have no inhibitions about cashing in on the pilgrims: nor do the cheery Bosnian Muslims who line the road selling Medjugorje cowboy hats.

On a more worthy note, the coast will offer rich pickings for developers if Yugoslavia implements plans to give a real say in management to the foreign partners in joint ventures.

The quality of Yugoslav labour is comparable with Spain or Greece, but costs a third as much. The islands would be perfect for the kind of mass frolic, with barbecue, wine and flirtation, that "holiday Britons" appreciate.

But there is a cautionary tale. Mr Robin Walker, a British businessman, was retained last year as a tourist consultant by the town hall of Kotor, on the south coast.

In September, he left for a brief foreign trip, optimistic that the Kotor authorities, and three investors with whom he was in contact, would soon sign a contract for a \$60m complex.

On his return, he was arrested, jailed, and after two months charged with "robbery" (which can mean 15 years in jail) for not paying his hotel bill. At his trial, the Kotor town authorities said they had nothing to do with him.

The judge found that the Kotor officials were lying, and acquitted Mr Walker. The prosecution has appealed against the verdict, and the case may still be reopened.

Mr Walker maintains that the town hall turned against him because he threatened local interests by criticising the existing Kotor hotel. He is as committed as ever to tourist development in Yugoslavia.

The moral, says Mr Walker's lawyer, Mr Aleksandar Lofpur, is that investors should use a Yugoslav consultant who understands local political pressures. And they should probably find partners at a higher level than the town hall.

Bruce Clark

Health services

Hospitals face major shortages

YUGOSLAVIA'S social services are coming under so much strain from the continuing economic crisis that hospitals face serious medical shortages, and even the inability to pay for much-needed equipment.

The difficulties facing the health system were highlighted last year, when the press reported that hospitals in Belgrade were supplied with only half the registered 970 drugs. So great was public criticism that the government ordered the banks last July to earmark more than \$135m for the import of medical supplies.

The problems have persisted, however. Earlier this year, the Yugoslavs were faced with even more shortages. Basic food and milk supplies for new-born babies in Belgrade were simply not available. Although nurses and doctors in the hospitals try to cope, they recognise that there is "not enough money to go around."

"The cake is becoming smaller. We are under pressure, and often we have to make do with what we have," says a doctor attached to a large Belgrade hospital.

The health service, which is run by the state and is free, is financed partly through the federal budget and partly by the individual republics through the system of health insurance contributions.

Until the late 1970s, there were

few difficulties in equipping the hospitals, particularly those in Belgrade and in the northern and more prosperous republics of Croatia and Slovenia. But the economic squeeze on cutting back imports and capital investments has meant that the health services have had to battle hard for resources.

They have not been that successful. By the end of the 1970s, over 6 per cent of the federal budget was allocated to the health system. By 1987 that figure had dropped to 4 per cent.

In the Republic of Serbia, financing the health service is running into problems. The health insurance system is running at an 80bn dinar deficit.

Mr Monclo Lahunovic, who looks after the insurance scheme for Serbia, says the republic is trying to cut back on the administration and what he calls "superfluous staff."

"We can obtain loans and pull some money from our reserves to deal with the deficit," he says. But on the ground, it is clear that funds are being distributed in an uneven way.

The health service in the under-developed regions, such as the autonomous province of

Kosovo, which is constitutionally linked to the Republic of Serbia, has been much harder hit by the economic crisis. Doctors have few intentions of remaining in Kosovo, or even agreeing to be sent there. The resources are too few and the equipment too old.

Recent infant mortality statistics reflect the regional differentiation of the health service. Dr Frank Copek, president of the Federal Institute for Public Health, in a recent interview, reported that infant mortality in Kosovo was 55.2 per 1,000, but less than 12.3 in the northern autonomous province of Vojvodina. The average national infant mortality rate is 26.8 per 1,000.

The distribution of doctors throughout the country does not help matters. While Serbia can boast one doctor to every 675 citizens, people living in Kosovo have to make do with one doctor for 1,216.

"It is not that there is a shortage of doctors. In fact, there are too many. We have more than 42,000 doctors here, and the 14 medical schools turn out over 2,500 new doctors a year. Doctors are even unemployed," says one surgeon in Belgrade.

"It's just that too many are

running after jobs in the better hospitals. And if they don't get them, they either emigrate or else become unemployed.

"The big training hospitals get precedence over everybody else."

It also means that the larger hospitals can lobby more effectively for funds unlike those in Kosovo.

In the north, in some of the hospitals in Belgrade, the federal capital and the capital of Serbia, the situation is better. The impressive new University Medical Clinic is well protected by the central authorities. It contains the best equipment, most of which is imported from West Germany.

It also employs some of the country's best doctors, who are anxious to work in a hospital that is well-equipped and has good working conditions. In the clinic, doctors are paid much more than the average monthly income of doctors in the provincial hospitals.

The Republic of Serbia also makes sure this hospital is well stocked with drugs and has well-trained staff. The clinic cost over 10bn dinars to build, and \$20m to equip. It receives its funds from the Federal Government as well as from the Republic of Serbia. Over 50 per cent of its resources comes from the Serbian taxpayer.

But this hospital is one of the more fortunate ones. The staff, however, recognise that people outside the Republic of Serbia are now trying to have treatment there rather than in their own local clinics.

Doctors see little hope for improving the health service throughout the whole of Yugoslavia in the present economic climate. The tacit policy seems to be to pour resources into the new military hospital in Zagreb and maintain standards at the Belgrade Clinic.

But in the longer term, sections of the medical profession are worried that, if the economic crisis continues, the health service will be put under even more pressure. In that case, the less-developed regions of Yugoslavia will suffer even further.

The Republic of Slovenia has proposed introducing health care laws which would envisage doctors working both in the state-run hospital and in the private sector, or even private doctors "renting" facilities from the state. But this is only at the discussion stage.

Judy Dempsey

ANGLO YUGOSLAV SHIPPING COMPANY LIMITED
OVER 40 YEARS IN THE U.K.

WORLDWIDE LINER AND TRAMP SERVICES

WE HAVE MOVED TO NEW PREMISES:
EPWORTH HOUSE, 25, CITY ROAD, LONDON EC1Y 1AA
TEL: 01-588 5157 TLX: 8613053 FAX: 01-588 8054

GUARANTEED NO SURCHARGES

Yugotours
No.1 to YUGOSLAVIA

RESERVATIONS	BOOKINGS
LONDON	LONDON
GLASGOW	GLASGOW
MANCHESTER	MANCHESTER
BIRMINGHAM	BIRMINGHAM
NOTTINGHAM	NOTTINGHAM
BRISTOL	BRISTOL
NEWCASTLE	NEWCASTLE
EDINBURGH	EDINBURGH
LIVERPOOL	LIVERPOOL
PLYMOUTH	PLYMOUTH

3,332 TEU More Service

For 40 years Jugolinija has taken pride in offering its shippers only the very best service.

This tradition continues with the introduction of 2 new full container vessels to the fleet.

The Sarajevo Express and the Koper Express will help complement Jugolinija's already modern and extensive fleet. In addition, in our anniversary year,

we have also introduced intermodal service in Europe.

All this helps to maintain the tradition of good service for which we have become renowned.

One of the world's most experienced cargo fleets.

Regular Lines: North Europe, North America (container service), South America-Atlantic coast, South America-Central and Pacific coast, Levant (conventional Ro-Ro and container service), Middle East (conventional service), Middle East (Ro-Ro and container service), Bengal Bay/Gulf/Lanka, Far East, People's Republic of China.

Your contacts in Europe: Rijeka, Dubrovnik, Tel: 24474, 24258, 24100 (switching); Trieste, Agency Marittima Fratelloni S.A.R.L. Tel: 489059, 462041 (agency); Venezia, G. Radonich & Co. Tel: 410029 (agency); Genova, C.I.M.A. S.r.l. Tel: 270212 (agency); Milano, C.I.M.A. S.r.l. Tel: 310212 (agency); Wien, Österreichische Seetransport-Gesellschaft m.b.H. Tel: 1-34105; Maastricht, Popp Trans-Alpha Transport GmbH & Co. Tel: 5214334 (agency); Hamburg, Getreider Specht GmbH & Co. Tel: 2174734 (agency); Bremen, Getreider Specht GmbH & Co. Tel: 244825, 245663; Basel, Agnati AG, Tel: 952335; Frankfurt, Johnson & Johnson, Tel: 219265; London, Anglo-Voyager Shipping Co. Ltd. Tel: 881 3153; New York, Madak, Victoria S. P.A. Tel: 47426, 27613; Vancouver, Tel: 672-1111; Seattle, Tel: 475-1111; San Francisco, Tel: 475-1111; Los Angeles, Tel: 475-1111; New York, Crosscoast Shipping Co., Tel: WU 667282, RCA 232283, WU 12410, 710-581 6225 (TWX), Houston, Overseas Freight Corp., Tel: 170576 (OVERFRT Hou, Savannah, Crosscoast Shipping Co. of Georgia, Inc. Tel: 543015.

Our total agency network includes over 400 agents. Contact us for information on the agents in your particular area.

slavija lloyd

Reinsurance Company

Treaty and Facultative Reinsurance All Branches

Tel: 513211 (10 lines)

ZAGREB POB 948

Telex: 21210 SLLOYD YU

The newly-created Tourism Secretariat in Belgrade, reckons that about 9m foreigners visited Yugoslavia last year; officially they contributed \$1.6bn to the hard-pressed exchequer, and in practice probably spent twice as much.

There is still enormous scope for expansion, without necessarily causing aesthetic ruin. For